#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 OR 15(d) of the

**Securities Exchange Act of 1934** 

Date of Report (Date of earliest event reported): May 11, 2010

#### **INTEL CORPORATION**

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation)

(Commission File Number)

94-1672743

2200 Mission College Blvd., Santa Clara, California 95054-1549

(Address of principal executive offices) (Zip Code)

(408) 765-8080

(Registrant's telephone number, including area code)

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

000-06217

(IRS Employer Identification No.)

#### Item 7.01 Regulation FD Disclosure

The information in this report shall not be treated as filed for purposes of the Securities Exchange Act of 1934, as amended.

On May 11, 2010, Intel Corporation ("Intel") presented business and financial information to institutional investors, analysts, members of the press and the general public at a publicly webcast meeting (the "Investor Meeting"). Attached hereto as Exhibit 99.1 and incorporated by reference herein is the Investor Meeting presentation made by Paul S. Otellini, President and Chief Executive Officer of Intel. Also attached hereto as Exhibit 99.2 and incorporated by reference herein is the Investor Meeting presentation made by Stacy J. Smith, Senior Vice President and Chief Financial Officer of Intel. During the course of the Investor Meeting, Paul Otellini described the expectation that the company was targeting low double digit revenue and earnings per share compound annual growth rates for next few years. In addition, Stacy Smith discussed the expectation of a new higher range for the company's gross margins, moving from the previously disclosed range of about 50-60 percent to the expectation of about 55-65 percent over the next few years.

In addition to presenting financial results calculated in accordance with United States (U.S.) generally accepted accounting principles (GAAP), Mr. Otellini and Mr. Smith's presentations contain non-GAAP financial measures that include share-based compensation charges as if the company had applied the fair value recognition provisions under current GAAP to periods prior to fiscal year 2006, for options granted under the company's equity incentive plans and rights to acquire stock granted under the company's stock purchase plan.

Additionally, Mr. Smith's presentation defines Return on Invested Capital (ROIC) as adjusted net operating profit after taxes divided by beginning invested capital. Management believes that ROIC provides greater visibility into how effectively Intel deploys capital. Management uses ROIC as a high level target to help ensure that overall performance is understood and acceptable. ROIC is not a measure of financial performance under GAAP, and may not be defined and calculated by other companies in the same manner as Intel. ROIC should not be considered in isolation or as an alternative to net income as an indicator of company performance.

The non-GAAP financial measures disclosed by the company should not be considered a substitute for, or superior to, financial measures calculated in accordance with GAAP, and the financial results calculated in accordance with GAAP and reconciliations from these results should be carefully evaluated. Management believes the non-GAAP financial measures are appropriate for both its own assessment of, and to show the reader, how our performance compares to other periods.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

> INTEL CORPORATION (Registrant)

/s/ Cary I. Klafter Cary I. Klafter Corporate Secretary

Date: May 11, 2010





# Company Strategy an Growth Potenti

Paul S. Otel President and Chief Executive Off

#### Four Drivers of Shareholder Value

- Intel has been transformed into a more efficient and productive company
- Investments in silicon process technology and software increasingly differentiate us in the market
- We will continue to maximize profits in the fast growing PC and server segments
- We now have a much broader role across more computing segments

INVESTOR MEETING 2010

# Investor Meeting 2006

"We will re-structure, re-size, re-purpose Intel for the future."

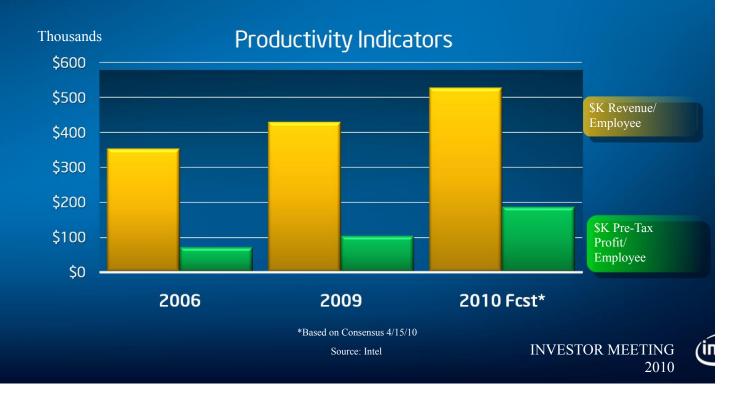
Since 2006, the company has been transformed ...



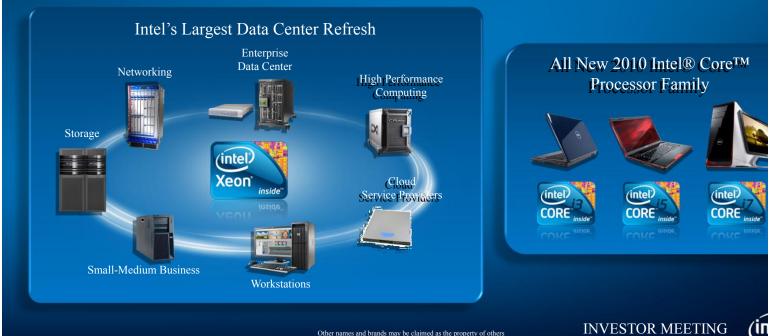
## Efficiencies Driven Throughout the Business



## Productivity Has Improved



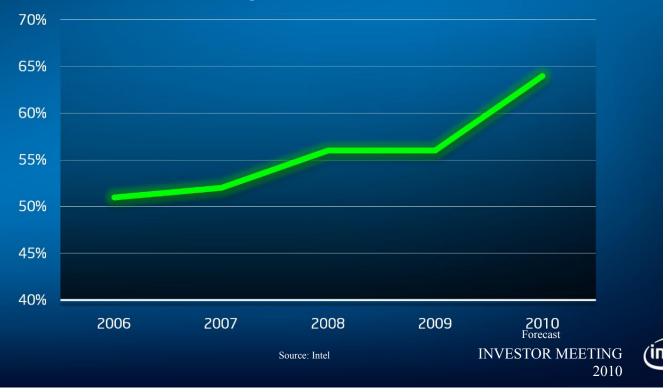
### Leadership Products in Data Center and PC Segments



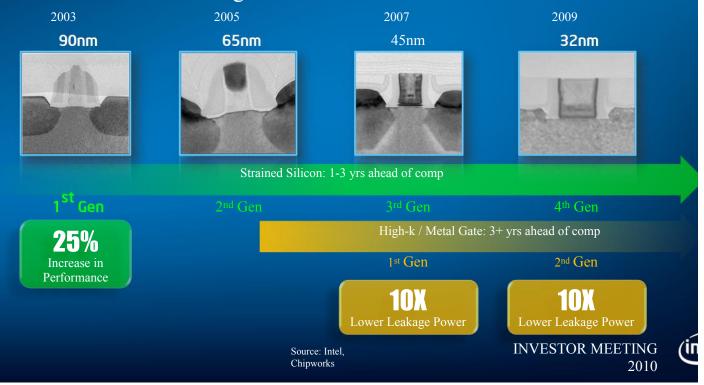
Other names and brands may be claimed as the property of others

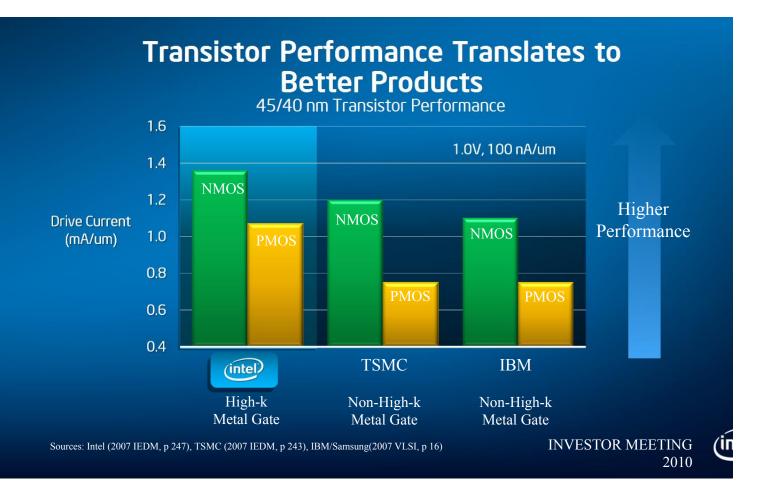
2010

## Gross Margins Have Increased

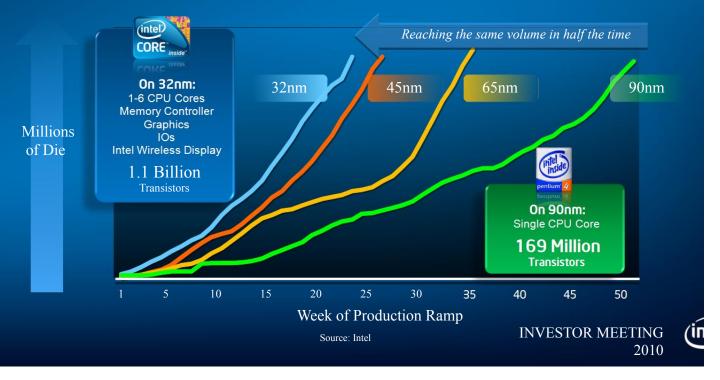


#### Extending Silicon Process Technology Leadership Leading in Innovation and Production

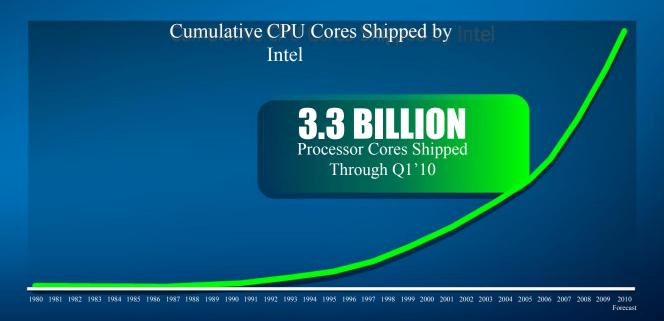




### Feature Rich Products Achieve High Volume in Half the Time

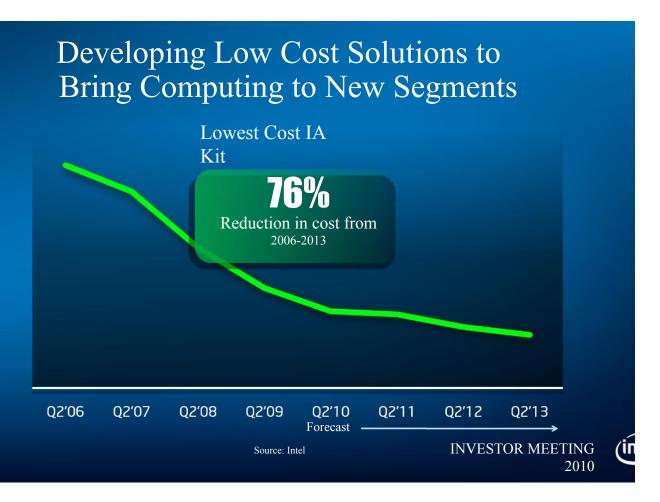


## Accelerating the Spread of Computing





Source: Intel



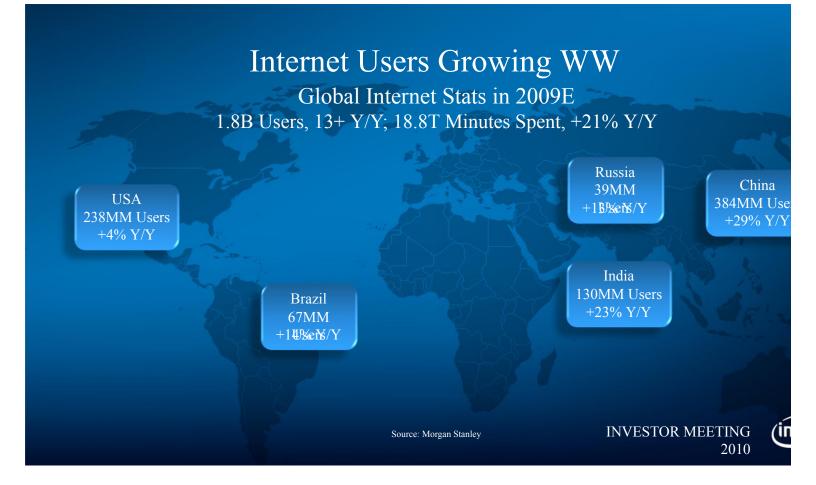
#### Expanding Our Capabilities from a PC Chip Company to a Computing Solutions Provider Intel Today INTEL AppUp WIND RIVER Services Softwa Professi Intel<sup>®</sup> Software Network Connect with developers and Intel MeeGo Software ARTS 🥐 K of Int Intel WI Fi) wimax Intel® vPro Technology Circa 2000 Platforms ☐ Intel<sup>®</sup> Wireless Display Intel<sup>®</sup> HD Graphics (intel) (intel) (inte intel Silicon CORE Atom Хеоп **INVESTOR MEETING** \*Excluding IT and Other names and brands may be trained as the property of others 2010

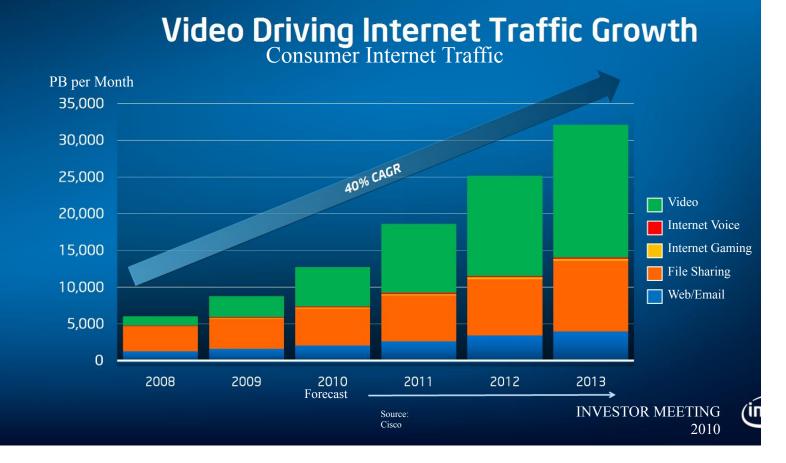
#### The Transformation Has Positioned Intel for Profitable Growth

- Maximize profits in the fast growing PC segments
- Extend our lead in servers and datacenters
- Enable the next generation of "smart" computing across all segments
- Deliver s/w and services around IA that create valuable end user computing experiences

Intel's plans for the future are forward looking statements

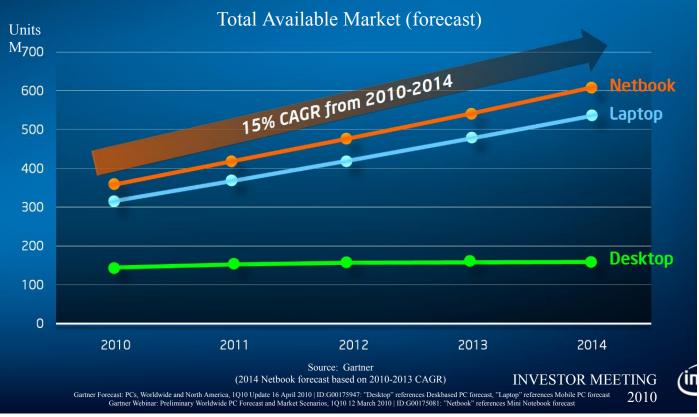
INVESTOR MEETING 2010



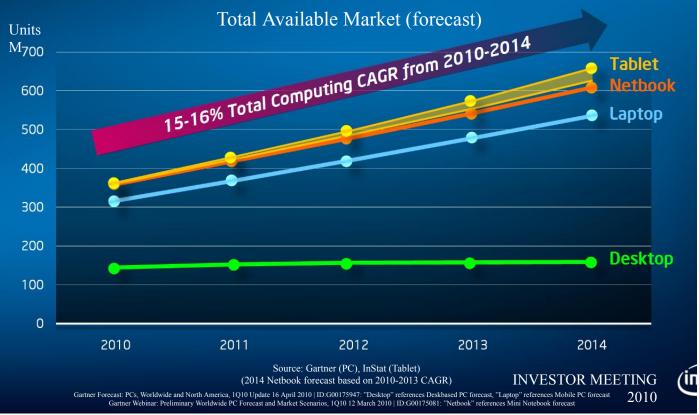




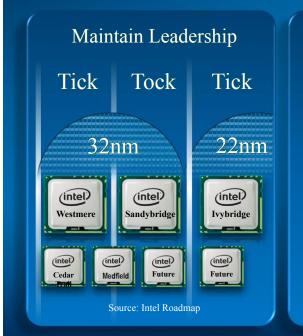








#### Maximize Profits in the Fast Growing PC Segments



#### **Enhance Platforms**



Now Intel <sup>®</sup> Wireless Display Intel<sup>®</sup> HD Graphics Intel <sup>®</sup> Turbo Boost Technology WiMAX...

Future Security, content protection, ...

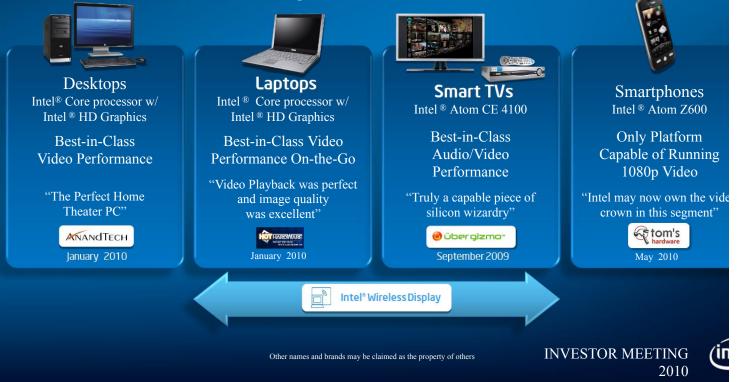
#### Expand User Base

2009 Intel Mobile Volume in Mexico

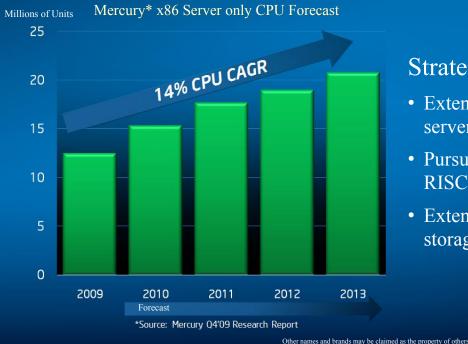


#### INVESTOR MEETING 2010

#### Intel Leads in Integrated Video Across Platforms



#### Extend Our Lead in Servers and Data Centers



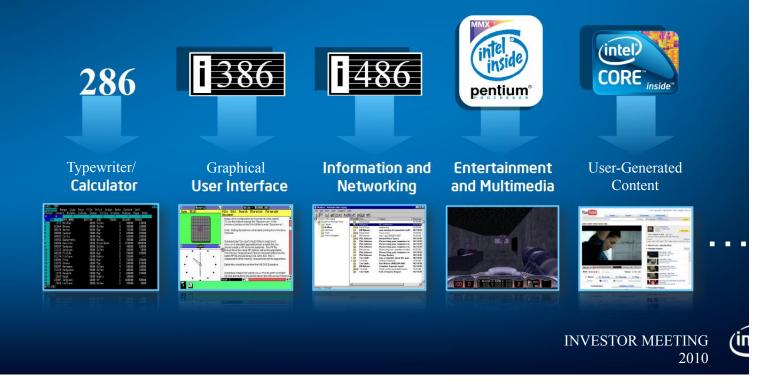
#### Strategy:

- Extend "Nehalem effect" across all server segments
- Pursue share opportunities in MP, RISC, HPC segments
- Extend Intel® Xeon® processors into storage and networking segments



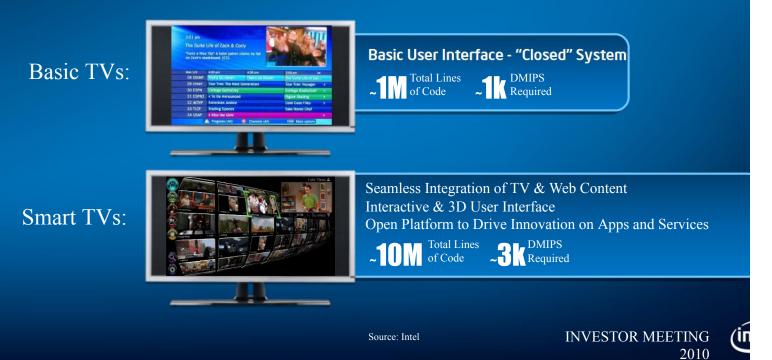


#### **The History of "Smart"** The Smart Revolution, Powered By the Microprocessor

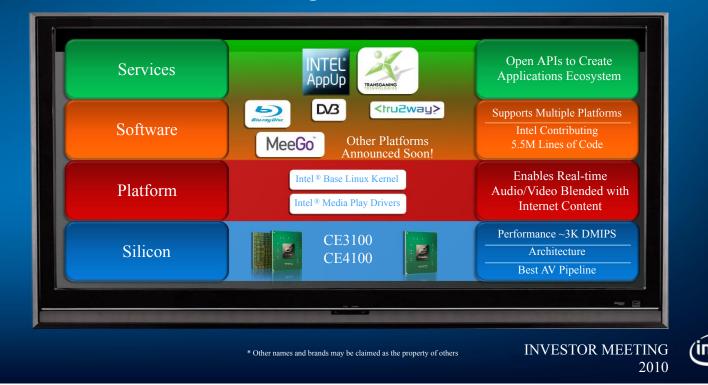




#### The Transformation to "Smart" Example: Television



#### Intel: Delivering a Smart TV Solution



# Creating a Computing Continuum Around IA





#### Intel is Positioned to Enhance the Computing Experience... ...Across the Continuum



#### **Expanding Business Opportunities** Hello Server, Network, Storage ION ΟN Units/Year Within 5 Years Software and Services INTEL AppUp MeeGo ECONEN I Parallel WIND RIVER INVESTOR MEETING Intel Forecast (П 2010

The Net Result

Intel forecasting low double-digit:
1) Revenue CAGR
2) EPS CAGR (~2x EPS CAGR vs 2003\* to 2008 period)
Over the next few years\*\*

 \* 2003 adjusted to include stock based compensation expense,
 \*\* Figures specified are preliminary based on current expectations, and are subject to change without notice Source: Intel

Intel Forecast



#### Summary

- Intel is transforming into a computing company for the 21st century
- Lean, efficient, highly profitable
- Focused on serving fast growth segments
- Increasingly differentiated and unique from any other company
- Well positioned to deliver exceptional shareholder returns

#### INTEL CORPORATION RECONCILIATIONS OF GAAP TO NON-GAAP RESULTS Appendix A: Earnings per Share

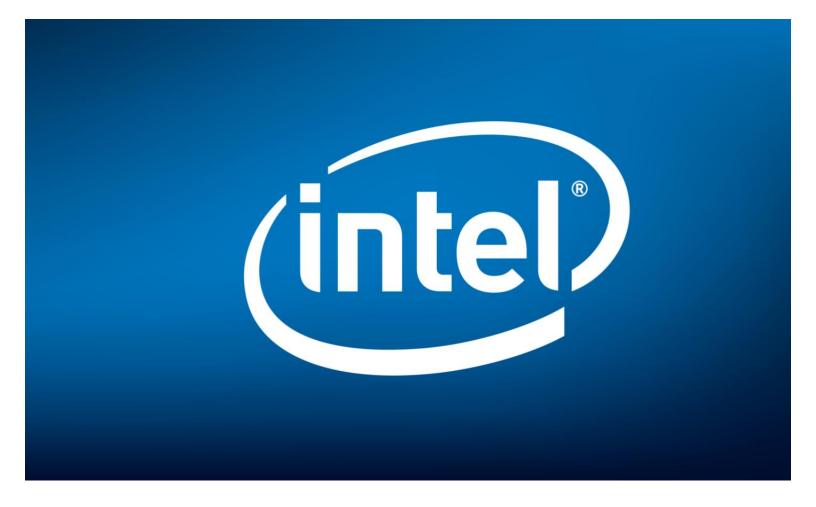
- In addition to disclosing financial results calculated in accordance with United States (U.S.) generally accepted accounting principles (GAAP), this presentation contains a non-GAAP financial measure that includes share-based compensation charges as if we had applied the fair value recognition provisions under current GAAP to a period prior to fiscal year 2006, for options granted under the company's equity incentive plans and rights to acquire stock granted under the company's stock purchase plan.
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GAAP DILUTED EARNINGS PER COMMON SHARE Adjustment for share-based compensation: DILUTED EARNINGS PER COMMON SHARE INCLUDING SHARE-BASED COMPENSATION CHARGES 2003 \$ 0.85 (0.15) \$ 0.70

Source: Intel

#### **Risk Factors**

•The above statements and any others in this document that refer to plans and expectations for the second quarter, the year and the future are forward-looking statements that involve a number of risks and uncertainties. Many factors could affect Intel's actual results, and variances from Intel's current expectations regarding such factors could cause actual results to differ materially from those expressed in these forward-looking statements. Intel presently considers the following to be the important factors that could cause actual results to differ materially from the corporation's expectations. Demand could be different from Intel's expectations due to factors including changes in business and economic conditions; customer acceptance of Intel's and competitors' products, changes in customer order patterns including order cancellations; and changes in the level of inventory at customers. Intel operates in intensity competitive industries that are chancelrized by a high percentage of costs that are fixed or difficult to reduce in the short term and product differings and along with lower than anticipated manufacturing yields. Revenue and the gross margin percentage are affected by the timing of new Intel product introductions and the demand for and market acceptance of Intel's products; actions taken by Intel's competitors; including product offerings and introductions, marketing programs and pricing pressures and Intel's acutactions; defects or disruptions in the supply of materials or resources; and Intel's activity to respond quickly to technological developments and to incorporate new features into its products, inpairments of long-lived assets, including manufacturing assective tawa entation and pricing; start-up costs, including costs associated with the new 32nn process technology; variations in inventory variate expectations is a seed on current expectations and seet inpaired charges, invertione of long sympton of inters and penalties; and the apple setts and ortand asset impairment charges, vary depen







#### 2009/2010 Actions

- •Drive efficiency and reduce spending as a percent of revenue  $\checkmark$
- Extend our product
- leadership Reduce costs by
- segment •Deliver on capital efficiency and reuse with 32nm 🗸
- $^{*}$  Leverage the assets of the company to generate profitable growth  $\checkmark$
- $^{*}$  Continue to invest in innovation that yields higher returns for owners  $\checkmark$

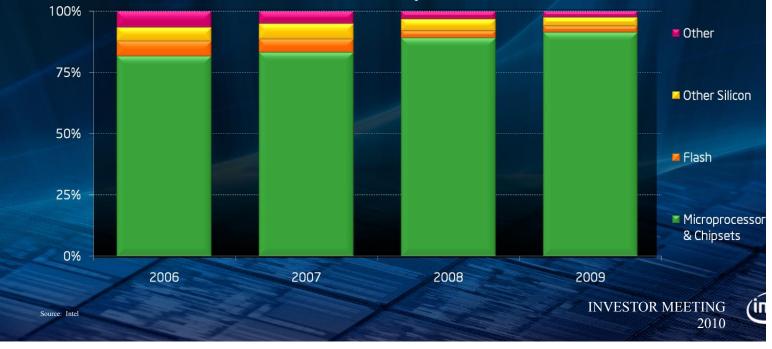
(intel)



Revenue Growth Margin Growth Spending Efficiency New Business Growth Cash and ROIC Revenue Growth Margin Growth Spending Efficiency Mew Business Growth Cash and ROIC

# Platform Ingredients

#### **Revenue by Product**



#### **Revenue Growth Drivers**

- Strength of consumer market
- Shift to notebooks / Netbooks
- Emerging markets
- Data center

Source: Intel

• Strength of our product portfolio across the compute continuum

#### **Revenue Growth Drivers**

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- Data center

Forward looking statements specified are preliminary based on current expectations, and are subject to change without notice Source: Intel

• Strength of our product portfolio across the compute continuum

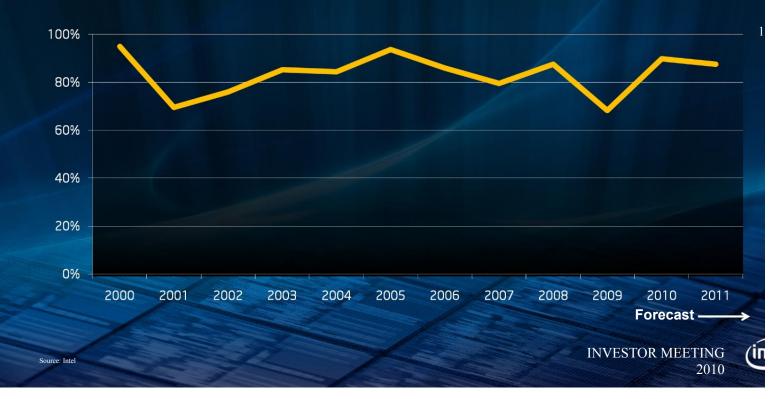
Low Double Digit Revenue Growth for the Next Few Years

**INVESTOR MEETING** 

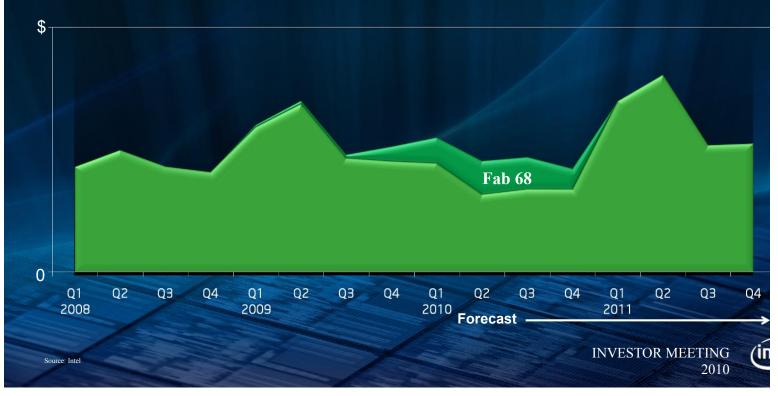
2010

Revenue Growth Margin Growth Spending Efficiency New Business Growth Cash and ROIC

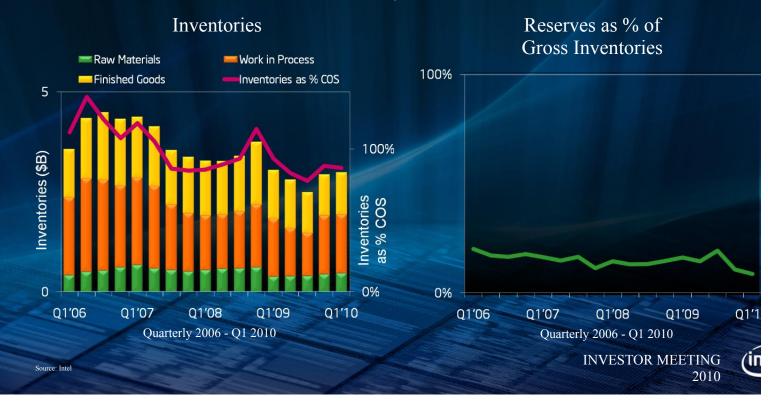
# Fab Capacity Percent Loaded



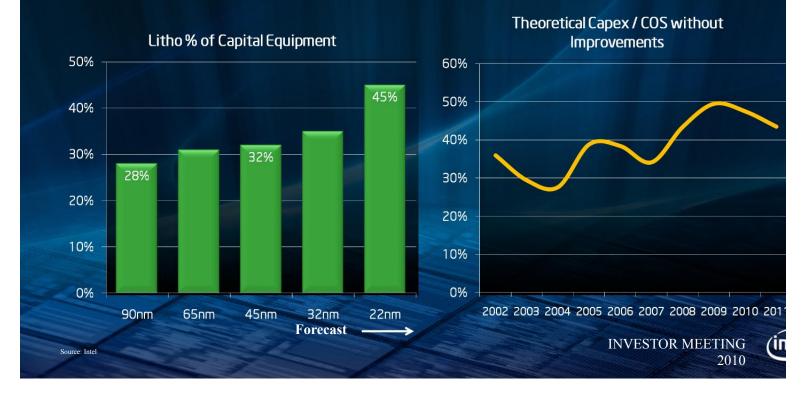
# Manufacturing Startup Costs



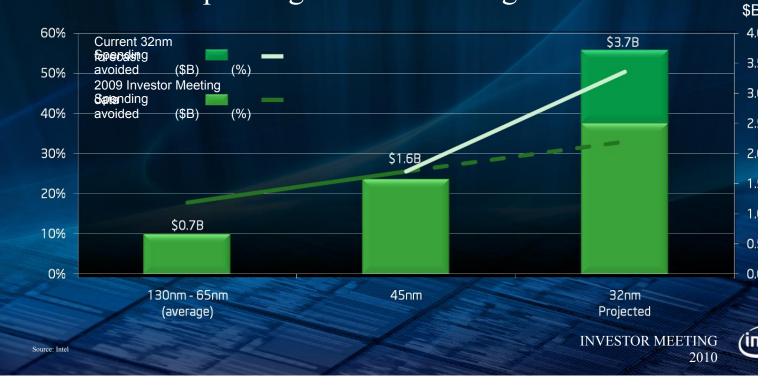
#### **Inventory Controls**



#### Capital Intensity Increases Generation to Generation

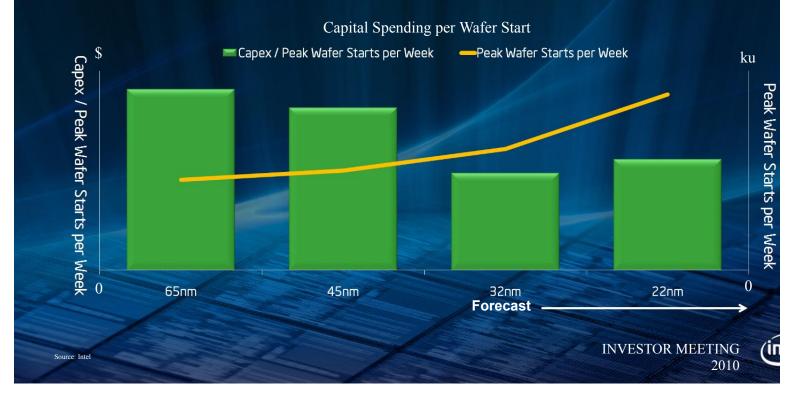


## Capital Savings Spending Avoided Through Reuse

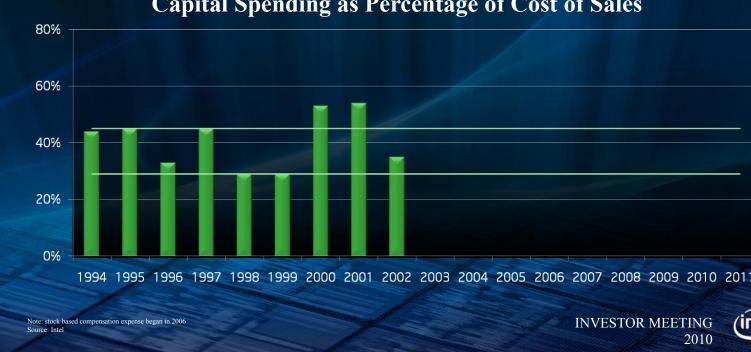




# Increasing Capital Efficiency at Wafer Start Peaks

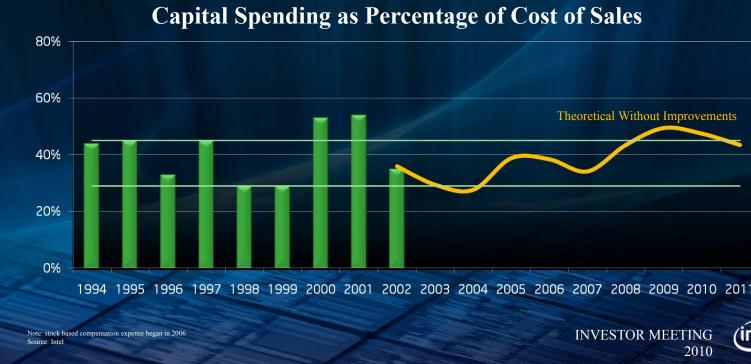


## Capital Intensity

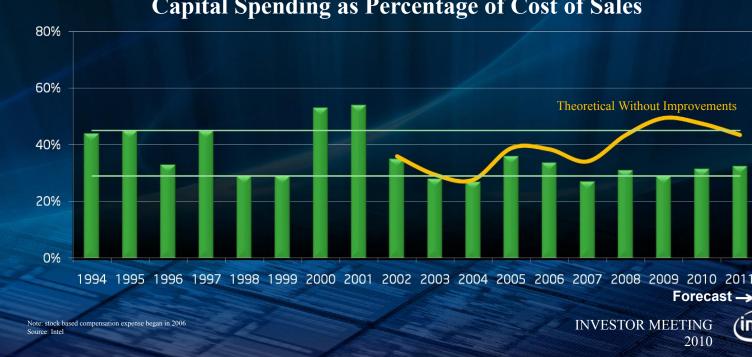


#### **Capital Spending as Percentage of Cost of Sales**

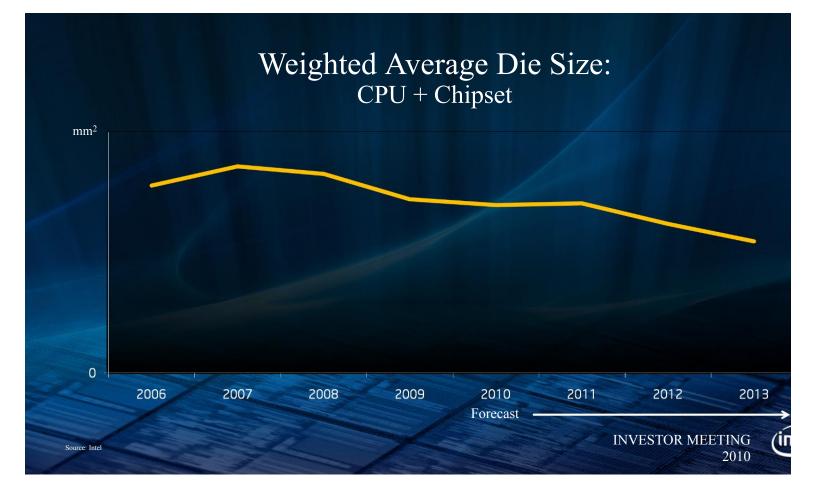
#### Capital Intensity

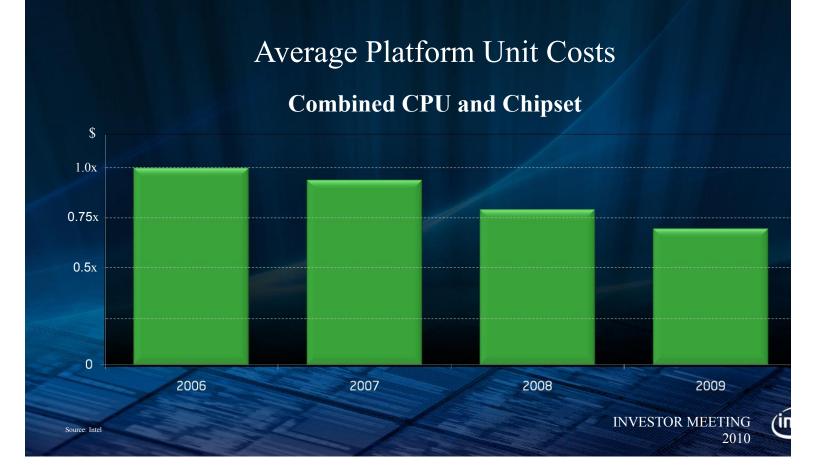


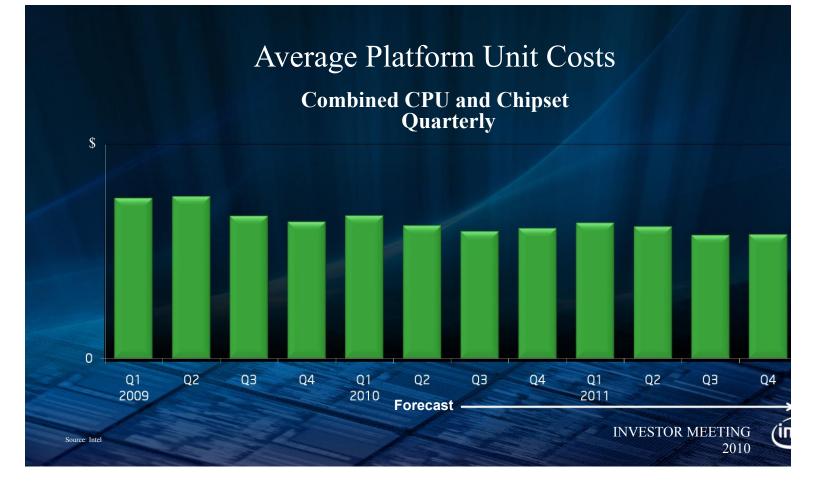
#### Capital Intensity

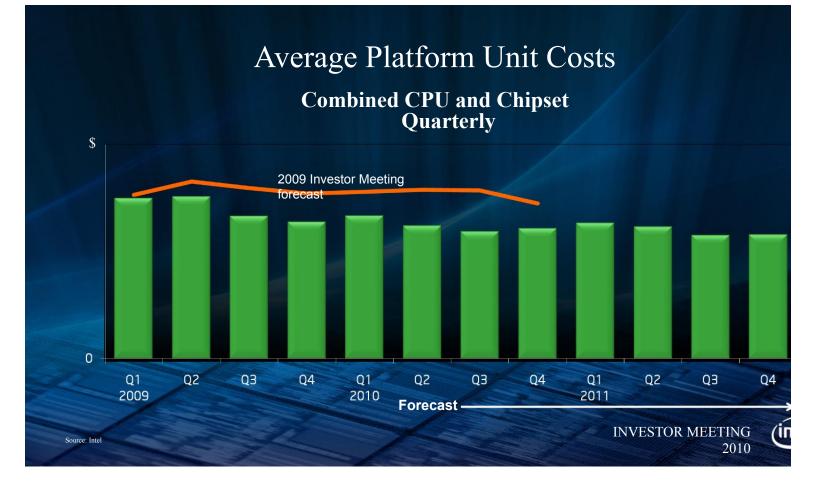


#### **Capital Spending as Percentage of Cost of Sales**

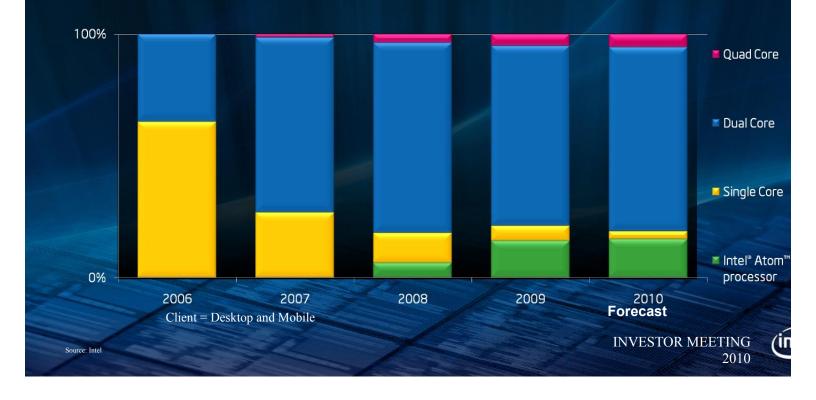


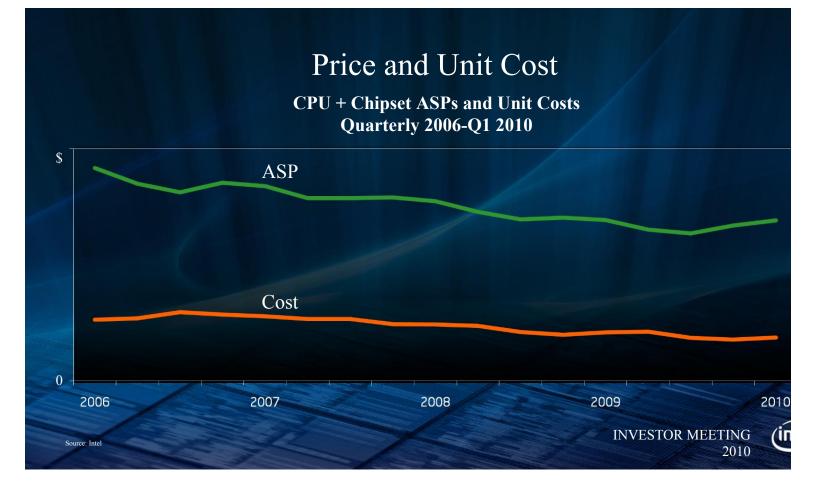


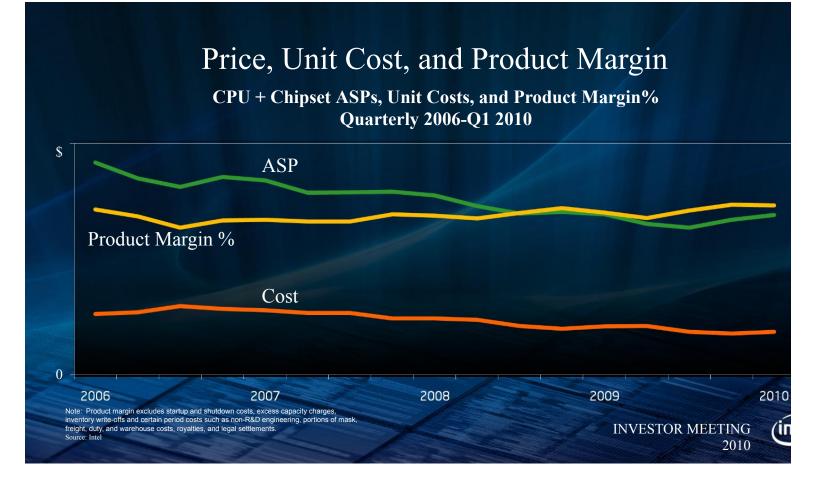




### Percent of Client Stack



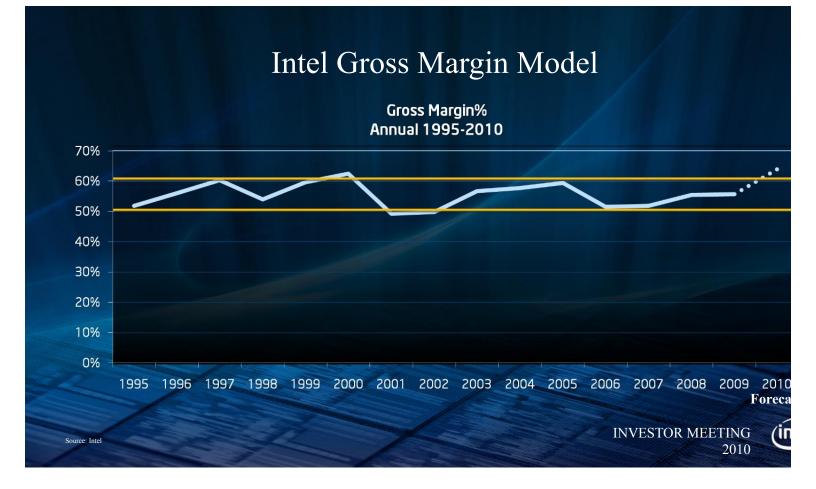




#### Memory Impact to Intel Gross Margin

NOR Business Divested + NAND Business Improvements 2-3pts. GM% improvement '08 to '10

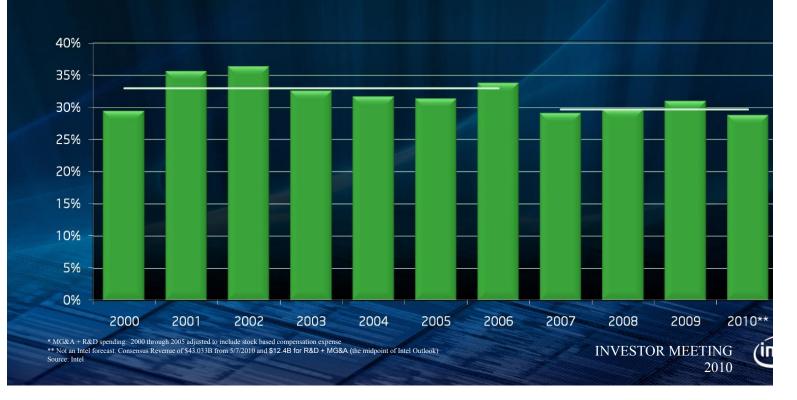
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Revenue Growth Margin Growth Spending Efficiency New Business Growth Cash and ROIC

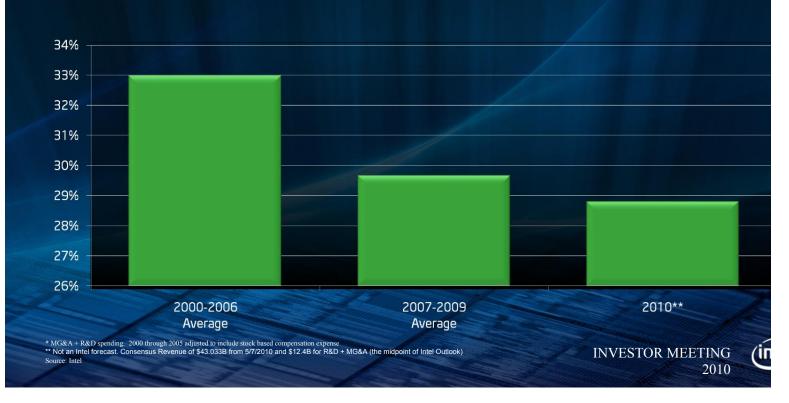
# Spending\* % of Revenue



# Intel's Approach to Spending Reduction

MANUFACTURING:	Maintain world class yields while reducing cash wafer cost and improving factory responsiveness
R&D	Improve design productivity through modularity and reuse, resulting in smaller teams and decreased time to market
SALES & MARKETING:	Increase direct sales resources and sharpen focus of marketing programs
G&A	Reduce costs and improve productivity
Sign	ificant Improvements in Underlying Efficiency.
	INVESTOR MEETING 2010

# Spending\* % of Revenue

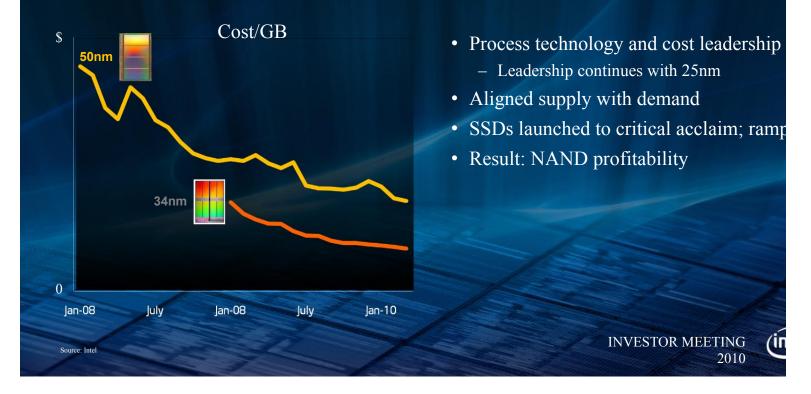


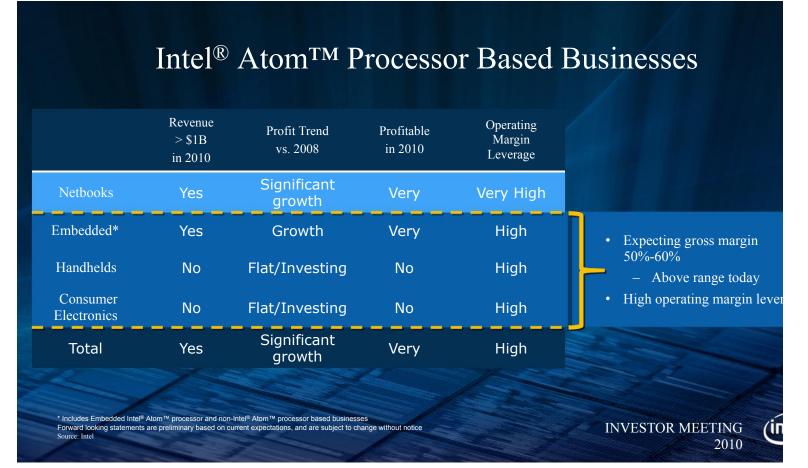
Revenue Growth Margin Growth Spending Efficiency New Business Growth Cash and ROIC

## Other Operating Segments Profit Improvement



## NAND Improvements





Revenue Growth Margin Growth Spending Efficiency New Business Growth Cash and ROIC





### Steadily Increasing Dividend



\*2010 Annualized figure for dividend is not an Intel forecast but represents the March 2010 dividend multiplied by four. ^ represents \$21.31 Intel stock price close on 5/7/2010 Source: Intel

## Stock Repurchases and Dilution

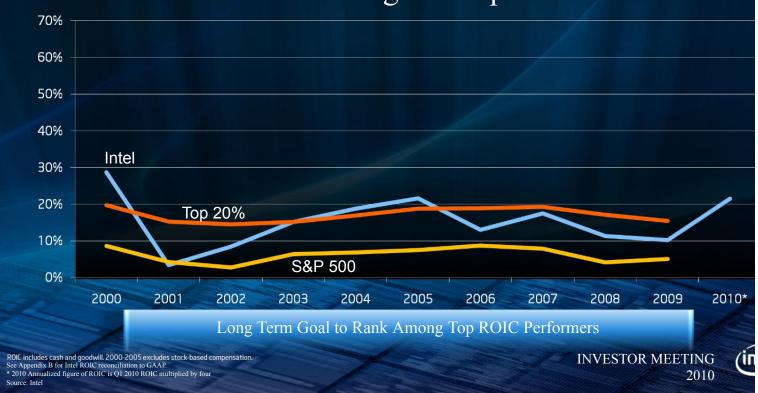
### Repurchases, Exercises, and Vesting



Repurchases

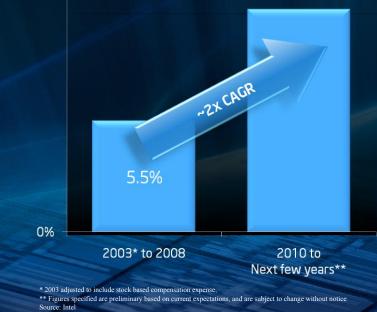
• Modulate cash balance by returning cash to stockholders

# **ROIC Progress Report**



# Double Earnings CAGR for Next Few Years

#### **EPS CAGR**



Increase in revenue CAGR

- + Improvement in capital intensity/cost
- + Spending efficiency
- + New businesses

Targeting low double digit EPS CAGR

#### INTEL CORPORATION RECONCILIATIONS OF GAAP TO NON-GAAP RESULTS Appendix A: Share-Based Compensation and Earnings per Share

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INVESTOR MEETING 2010

Source: Intel

#### INTEL CORPORATION RECONCILIATIONS OF GAAP TO NON-GAAP RESULTS Appendix A: Share-Based Compensation and Earnings per Share (Continued)

(In millions, except per-share amounts)	2000	2001	2002	2003	2004	2005	
GAAP SPENDING (R&D PLUS MG&A)	\$ 8,986	\$ 8,260	\$ 8,368	\$ 8,638	\$ 9,437	\$ 10,833	
Adjustment for share-based compensation:	937	1,199	1,363	1,182	1,410	1,351	
SPENDING INCLUDING SHARE-BASED COMPENSATION	\$ 9,923	\$ 9,459	\$ 9,731	\$ 9,820	\$ 10,847	\$ 12,184	
GAAP DILUTED EARNINGS PER COMMON SHARE Adjustment for share-based compensation: DILUTED EARNINGS PER COMMON SHARE INCLUDING SHARE- BASED COMPENSATION CHARGES	2003 \$ 0.85 (0.15) \$ 0.70						

INVESTOR MEETING 2010

Source: Intel

#### INTEL CORPORATION RECONCILIATIONS OF GAAP TO NON-GAAP RESULTS Appendix B: Historic ROIC

• We define Return on Invested Capital (ROIC) as adjusted net operating profit after taxes divided by beginning invested capital. Management believes that ROIC provides greater visibility into how effectively Intel deploys capital. Management uses ROIC as a high level target to help ensure that overall performance is understood and acceptable. ROIC is not a measure of financial performance under accounting principles generally accepted in the United States (GAAP), and may not be defined and calculated by other companies in the same manner as Intel does. ROIC should not be considered in isolation or as an alternative to net income as an indicator of company performance.

#### INTEL CORPORATION RECONCILIATIONS OF GAAP TO NON-GAAP RESULTS Appendix B: Historic ROIC (Continued)

(\$m)	2000	2001	2002	2003	2004
Net income (GAAP)	\$ 10,535 \$	1,291 \$	3,117 \$	5,641 \$	7,516
Interest expense	35	56	84	62	50
Income tax adjustment (1)	(11)	(23)	(22)	(15)	(14)
Adjusted net operating profit after taxes	\$ 10,559 \$	1,324 \$	3,179 \$	5,688 \$	7,552
	1999	2000	2001	2002	2003
Total assets (GAAP) (2)	\$ 43,849 \$	47,945 \$	44,395 \$	44,224 \$	47,143
Current liabilities	(7,099)	(8,650)	(6,570)	(6,595)	(6,879)
Invested capital	\$ 36,750 \$	39,295 \$	37,825 \$	37,629 \$	40,264
	2000	2001	2002	2003	2004
Return on invested capital (Net operating profit after taxes / prior year end invested capital)	28.7%	3.4%	8.4%	15.1%	18.8%
Net income/ prior year end total assets	24.0%	2.7%	7.0%	12.8%	15.9%

(1) Assumed tax effect of interest expense based on the effective tax rate

(2) 2005-2008 Total assets has been adjusted due to implementation of FSP APB 14-1 Source: Intel

#### INTEL CORPORATION RECONCILIATIONS OF GAAP TO NON-GAAP RESULTS Appendix B: Historic ROIC (Continued)

(\$m)	2005	2006	2007	2008		2009
Net income (GAAP)	\$ 8,664	\$ 5,044	\$ 6,976	\$ 5,292	\$	4,369
Interest expense	19	24	15	8		
Income tax adjustment (1)	(6)	(7)	(4)	(2)		(0)
Adjusted net operating profit after taxes	\$ 8,677	\$ 5,061	\$ 6,987	\$ 5,298	\$	4,370
	2004	2005	2006	2007		2008
Total assets (GAAP) (2)	\$ 48,143	\$ 48,309	\$ 48,372	\$ 55,664	\$	50,472
Current liabilities	(8,006)	(9,234)	(8,514)	(8,571)		(7,818)
Invested capital	\$ 40,137	\$ 39,075	\$ 39,858	\$ 47,093	\$	42,654
	2005	2006	2007	2008		2009
Return on invested capital (Net operating profit after taxes / prior year end invested						
capital)	21.6%	13.0%	17.5%	11.3%		10.2%
Net income/ prior year end total assets	18.0%	10.4%	14.4%	9.5%		8.7%
(1) Assumed tax effect of interest expense based						
on the effective tax rate					<u>10</u>	<u>year avg</u>
(2) 2005-2008 Total assets has been adjusted						
due to implementation of FSP APB 14-1						14.8%
Source: Intel						12.3%



### **Risk Factors**

The above statements and any others in this document that refer to plans and expectations for the second quarter, the year and the future are forward-looking statements that involve a number of risks and uncertainties. Many factors could afteet Intel's actual results, and variances from Intel's current expectations regarding such factors could cause actual results to differ materially from these expressed in these forward-looking statements. Intel presently considers the following to be the important factors that could cause actual results to differ materially from the corporation's expectations. Demand could be different from Intel's expectations are to forward at ustomers and commers conditions; customer acceptance of Intel's and competitors' products; and bang beneticated of inventory at customers. Intel operates in intensely competitive industries that are characterized by a high precentage of costs that are fixed or difficult to reduce in the short term and product introductions and the demand for and market acceptance of Intel's products; ancitage are affected by the timing of new Intel product introductions and the demand for and market acceptance of Intel's products; and that's ability to responde quickly to technology, and there could be execution insues associated with these changes, inpairing precentage could vary significantly from expectations baken by Intel's competitors, including product infractulations, marketing any net associated on the associated costs; and capanes in the verse is products; and transition of expectations and the developments and to interoprote new features into its products. The gross margin precentage could vary significantly from expectations bears by Intel's ability to execution of the manufacturing aroung nad associated ocis; and capanes in unit costs; mapriments of long-lived assets; including manufacturing assembly test and intangible assets; the timing of qualifying products for sale; excess or obsolet inventory; manufacturing interest and endified and the new 32nm pr

