

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT**  
Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

**Date of Report (Date of earliest event reported): July 24, 2025**



**INTEL CORPORATION**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction  
of incorporation)

**000-06217**  
(Commission  
File Number)

**94-1672743**  
(IRS Employer  
Identification No.)

**2200 Mission College Boulevard, Santa Clara, California**  
(Address of principal executive offices)

**95054-1549**  
(Zip Code)

Registrant's telephone number, including area code: **(408) 765-8080**

**Not Applicable**  
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class  
**Common stock, \$0.001 par value**

Trading Symbol(s)  
**INTC**

Name of each exchange on which registered  
**Nasdaq Global Select Market**

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. "

## Item 2.02 Results of Operations and Financial Condition.

On July 24, 2025, Intel Corporation ("Intel" or the "Company") issued a press release announcing the financial results of its second quarter ended June 28, 2025 and forward-looking statements relating to its third quarter of 2025. A copy of this press release is attached hereto as Exhibit 99.1 and is incorporated by reference herein.

The attached press release includes non-GAAP financial measures relating to our operations and forecasted outlook. Certain of these non-GAAP measures will be used in Intel's earnings conference for the second quarter of 2025. In addition, the attached press release includes reconciliations of these non-GAAP measures to GAAP measures, as well as an explanation of how management uses these non-GAAP measures and the reasons why management views these measures as providing useful information for investors. These non-GAAP financial measures should not be considered a substitute for, or superior to, financial measures calculated in accordance with GAAP, and the financial results calculated in accordance with GAAP and reconciliations to these results should be carefully evaluated.

The information in Item 2.02 of this Report and the press release attached hereto as Exhibit 99.1 are furnished and shall not be treated as filed for purposes of the Securities Exchange Act of 1934, as amended.

## Item 2.05 Costs Associated with Exit or Disposal Activities.

The Audit & Finance Committee (the "Audit Committee") of the board of directors (the "Board") of Intel, in connection with the Company's management team, has approved an enterprise-wide initiative started in second quarter of 2025 to fundamentally transform our culture and the way in which we operate, which is designed to simplify the way we do business and drive transparency and accountability across the company which was communicated to employees on July 24, 2025. The Audit Committee approved the initiative on July 10, 2025. As part of this transformation, we implemented the 2025 Restructuring Plan to lower expenses, streamline our organizational structure and reduce management layers across functions while reallocating resources toward our core client and server businesses by reducing investment in lower-priority programs and initiatives. The Company expects these headcount reduction initiatives will reduce our core Intel workforce by 15% by the end of fiscal 2025. As a result of initiating and deploying the 2025 Restructuring Plan, the Company expects to recognize \$1.9 billion of restructuring charges related to these actions, of which the Company is recognizing \$1.8 billion in the second quarter of 2025. The restructuring actions, which are expected to be substantially complete by the fourth quarter of 2025 are primarily comprised of the following:

- **Headcount reductions:** The Company is recognizing pre-tax employee severance and related employee exit charges of \$1.4 billion in the second quarter of 2025, the substantial majority of which will be cash settled in future periods.
- **Business Exits and Real Estate Consolidations:** The Company is recognizing non-cash asset impairment charges of \$416 million in the second quarter of 2025, resulting from the exit of certain non-core lines of business and the consolidation and exit of certain real estate properties.

\* \* \* \* \*

This Item 2.05 contains forward-looking statements with respect to the Company's cost and capital reduction initiatives, including with respect to the timing and amount of future cash expenditures. Such statements involve many risks and uncertainties that could cause actual results to differ materially from those expressed or implied, including those associated with: changes in the Company's business, prospects and strategy; changes in the Company's restructuring plans; changes in the timing and execution of the Company's cost and capital reduction initiatives; and other risks and uncertainties described in the Company's 2024 Form 10-K, Q1 2025 Form 10-Q, Q2 2025 Form 10-Q and other filings with the SEC. All information herein reflects management's expectations as of the date hereof, unless an earlier date is specified. The Company does not undertake, and expressly disclaims any duty, to update such statements, whether as a result of new information, new developments, or otherwise, except to the extent that disclosure may be required by law.

## Item 9.01 Financial Statements and Exhibits.

### (d) Exhibits.

The following exhibits are provided as part of this Report:

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<b><u>Exhibit Number</u></b>	<b><u>Description</u></b>
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99.1	<u>Press Release entitled "Intel Reports Second-Quarter 2025 Financial Results" dated July 24, 2025.</u>
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104	Cover Page Interactive Data File, formatted in Inline XBRL and included as Exhibit 101.
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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**INTEL CORPORATION**  
(Registrant)

Date: July 24, 2025

By: /s/ DAVID ZINSNER  
David Zinsner  
Executive Vice President, Chief Financial Officer, and  
Principal Financial Officer

Intel Corporation  
2200 Mission College Blvd.  
Santa Clara, CA 95054-1549



## News Release

### Intel Reports Second-Quarter 2025 Financial Results

#### News Summary

- Second-quarter revenue was \$12.9 billion, flat year-over-year (YoY).
- Second-quarter earnings (loss) per share (EPS) attributable to Intel was \$(0.67); non-GAAP EPS attributable to Intel was \$(0.10).
- \$(0.45) impact to GAAP EPS attributable to Intel from \$1.9 billion of restructuring charges; \$(0.23) and \$(0.20) impact to GAAP and non-GAAP EPS attributable to Intel, respectively, from \$800 million of impairment charges and \$200 million in one-time period costs.
- Forecasting third-quarter 2025 revenue of \$12.6 billion to \$13.6 billion; expecting third-quarter EPS attributable to Intel of \$(0.24) and non-GAAP EPS attributable to Intel of \$0.00.
- Taking actions to drive improved execution and efficiency; continue to target \$17 billion of non-GAAP<sup>1</sup> operating expenses in 2025 and \$16 billion in 2026; \$18 billion in gross capital expenditures for 2025.

SANTA CLARA, Calif., July 24, 2025 – Intel Corporation today reported second-quarter 2025 financial results.

“Our operating performance demonstrates the initial progress we are making to improve our execution and drive greater efficiency,” said Lip-Bu Tan, Intel CEO. “We are laser-focused on strengthening our core product portfolio and our AI roadmap to better serve customers. We are also taking the actions needed to build a more financially disciplined foundry. It’s going to take time, but we see clear opportunities to enhance our competitive position, improve our profitability and create long-term shareholder value.”

“Our results reflect solid demand across our business and good execution on our priorities,” said David Zinsner, Intel CFO. “The changes we are making to reduce our operating costs, improve our capital efficiency and monetize non-core assets are having a positive impact as we work to strengthen our balance sheet and position the business for the future.”

#### Progress on Driving Greater Efficiency and Execution

Intel continues to make progress to simplify its business, improve efficiency and enhance execution. These efforts are focused on reducing expenses, strengthening the balance sheet, optimizing the global footprint and concentrating resources on the most critical growth areas.

- **On track to achieve \$17 billion non-GAAP operating expense<sup>1</sup> target for 2025:** Intel has completed the majority of the planned headcount actions it announced last quarter to reduce its core workforce by approximately 15%. These changes are designed to create a faster-moving, flatter and more agile organization. As a result of these actions, the company recognized \$1.9 billion in restructuring charges in the second quarter of 2025, which were excluded from its non-GAAP results. These charges impacted GAAP EPS by \$(0.45) per share. Intel plans to end the year with a core workforce of about 75,000 employees as a result of workforce reductions and attrition.
- **Improving capital efficiency; driving to gross capital expenditures<sup>2</sup> of \$18 billion for 2025:** Intel is taking action to optimize its manufacturing footprint and drive greater returns on invested capital. As part of this effort, Intel will no longer move forward with planned projects in Germany and Poland. The company also intends to consolidate its assembly and test operations in Costa Rica into its larger sites in Vietnam and Malaysia. In addition, Intel will further slow the pace of construction in Ohio to ensure spending is aligned with market demand.

Intel also recognized approximately \$800 million of non-cash impairment and accelerated depreciation charges related to excess tools with no identified re-use and approximately \$200 million of one-time period costs in the second quarter of 2025. These charges reduced both GAAP and non-GAAP gross margin by approximately 800 basis points and GAAP and non-GAAP EPS by approximately \$(0.23) and \$(0.20) cents per share, respectively.

These restructuring charges and impairments were not incorporated into the guidance Intel provided for the second quarter of 2025.

<sup>1</sup> Non-GAAP operating expense refers to non-GAAP R&D and marketing, general and administrative (MG&A). See below for more information on and reconciliations of Intel's non-GAAP financial measures.

<sup>2</sup> Gross capital expenditures refers to GAAP additions to property, plant and equipment.

## Q2 2025 Financial Results

	GAAP			Non-GAAP		
	Q2 2025	Q2 2024	vs. Q2 2024	Q2 2025	Q2 2024	vs. Q2 2024
Revenue (\$B)	\$12.9	\$12.8	flat			
Gross margin	27.5%	35.4%	down 7.9 pts	29.7%	38.7%	down 9 pts
R&D and MG&A (\$B)	\$4.8	\$5.6	down 13%	\$4.3	\$4.9	down 13%
Operating margin (loss)	(24.7)%	(15.3)%	down 9.4 pts	(3.9)%	0.2%	down 4.1 pts
Tax rate	(9.2)%	17.5%	down 26.7 pts	12.0%	13.0%	down 1 ppt
Net income (loss) attributable to Intel (\$B)	\$(2.9)	\$(1.6)	down 81%	\$(0.4)	\$0.1	*n/m
Earnings (loss) per share attributable to Intel—diluted	\$(0.67)	\$(0.38)	down 76%	\$(0.10)	\$0.02	*n/m

In the second quarter, the company generated \$2.1 billion in cash from operations.

Full reconciliations between GAAP and non-GAAP measures are provided below.

\*Not meaningful

## Business Unit Summary

In the first quarter of 2025, the company made an organizational change to integrate the Network and Edge Group (NEX) into CCG and DCAI and modified Intel's segment reporting to align to this and certain other business reorganizations. All prior-period segment data has been retrospectively adjusted to reflect the way Intel's chief operating decision maker internally receives information and manages and monitors the company's operating segment performance. There are no changes to Intel's consolidated financial statements for any prior periods.

Business Unit Revenue and Trends	Q2 2025 <sup>3</sup>	vs. Q2 2024
Intel Products:		
Client Computing Group (CCG)	\$7.9 billion	down 3%
Data Center and AI (DCAI)	\$3.9 billion	up 4%
Total Intel Products revenue	\$11.8 billion	down 1%
Intel Foundry	\$4.4 billion	up 3%
All Other	\$1.1 billion	up 20%
Intersegment Eliminations	\$(4.4) billion	
Total net revenue	\$12.9 billion	flat

<sup>3</sup> Numbers are presented as actual and rounded; as a result, totals may not sum.

Business Highlights

- Intel launched three new additions to its Intel® Xeon® 6 series of central processing units (CPUs), delivering customizable CPU core frequencies to boost graphics processing unit (GPU) performance across demanding AI workloads. One of these, the Intel® Xeon® 6776P processor, currently serves as the host CPU for NVIDIA DGX B300, the company's latest generation of AI-accelerated systems.
- The first Panther Lake processor SKU remains on track to begin shipping later this year, with additional SKUs coming in the first half of 2026.
- Intel 18A reached a key milestone with the start of production wafers in Arizona.
- Intel made key leadership appointments, including Greg Ernst as chief revenue officer and Srinivasan Iyengar, Jean-Didier Allegrucci and Shailendra Desai in key engineering leadership roles.
- In line with Intel's commitment to strengthen its balance sheet and monetize non-core assets, the company sold, via a secondary offering, 57.5 million of net Class A shares of Mobileye in July 2025, adding approximately \$922 million to the balance sheet. Intel remains the majority shareholder in Mobileye and continues to have strong conviction in its long-term growth opportunity.

Business Outlook

Intel's guidance for the third quarter of 2025 includes both GAAP and non-GAAP estimates as follows:

Q3 2025	GAAP	Non-GAAP
Revenue	\$12.6-13.6 billion	
Gross margin	34.1%	36.0%
Tax Rate	(23)%	12%
Earnings (Loss) Per Share Attributable to Intel—Diluted	\$(0.24)	\$0.00

Reconciliations between GAAP and non-GAAP financial measures are included below. Actual results may differ materially from Intel's business outlook as a result of, among other things, the factors described under "Forward-Looking Statements" below. The gross margin and EPS outlooks are based on the midpoint of the revenue range.

Earnings Webcast

Intel will hold a public webcast at 2 p.m. PDT today to discuss the results for its second quarter of 2025. The live public webcast can be accessed on Intel's Investor Relations website at [www.intc.com](http://www.intc.com). The corresponding earnings presentation and webcast replay will also be available on the site.

Forward-Looking Statements

This release contains forward-looking statements that involve a number of risks and uncertainties. Words such as "accelerate", "achieve", "aim", "ambitions", "anticipate", "believe", "committed", "continue", "could", "designed", "estimate", "expect", "forecast", "future", "goals", "grow", "guidance", "intend", "likely", "may", "might", "milestones", "next generation", "objective", "on track", "opportunity", "outlook", "pending", "plan", "position", "possible", "potential", "predict", "progress", "ramp", "roadmap", "seek", "should", "strive", "targets", "to be", "upcoming", "will", "would", and variations of such words and similar expressions are intended to identify such forward-looking statements, which may include statements regarding:

- our business plans and strategy and anticipated benefits therefrom, including with respect to our IDM strategy, Smart Capital strategy, partnerships with Apollo and Brookfield, internal foundry model, updated reporting structure, and AI strategy;
- projections of our future financial performance, including future revenue, gross profits, capital expenditures, and cash flows;
- projected costs and yield trends;
- future cash requirements, the availability, uses, sufficiency, and cost of capital resources, and sources of funding, including for future capital and R&D investments and for returns to stockholders, such as stock repurchases and dividends, and credit ratings expectations;

- future products, services, and technologies, and the expected goals, timeline, ramps, progress, availability, production, regulation, and benefits of such products, services, and technologies, including future process nodes and packaging technology, product roadmaps, schedules, future product architectures, expectations regarding process performance, per-watt parity, and metrics, and expectations regarding product and process leadership;
- investment plans and impacts of investment plans, including in the US and abroad;
- internal and external manufacturing plans, including future internal manufacturing volumes, manufacturing expansion plans and the financing therefor, and external foundry usage;
- future production capacity and product supply;
- supply expectations, including regarding constraints, limitations, pricing, and industry shortages;
- plans and goals related to Intel's foundry business, including with respect to anticipated customers, future manufacturing capacity and service, technology, and IP offerings;
- expected timing and impact of acquisitions, divestitures, and other significant transactions, including the agreed-upon sale of a controlling interest of Altera;
- expected completion and impacts of restructuring activities and cost-saving or efficiency initiatives;
- future social and environmental performance goals, measures, strategies, and results;
- our anticipated growth, future market share, customer demand, and trends in our businesses and operations;
- projected growth and trends in markets relevant to our businesses;
- anticipated trends and impacts related to industry component, substrate, and foundry capacity utilization, shortages, and constraints;
- expectations regarding government incentives, policies, and priorities;
- future technology trends and developments, such as AI;
- future macro environmental and economic conditions;
- geopolitical tensions and conflicts, including with respect to international trade policies in areas such as tariffs and export controls, and their potential impact on our business;
- tax- and accounting-related expectations;
- expectations regarding our relationships with certain sanctioned parties; and
- other characterizations of future events or circumstances.

Such statements involve many risks and uncertainties that could cause our actual results to differ materially from those expressed or implied, including those associated with:

- the high level of competition and rapid technological change in our industry;
  - the significant long-term and inherently risky investments we are making in R&D and manufacturing facilities that may not realize a favorable return;
  - the complexities and uncertainties in developing and implementing new semiconductor products and manufacturing process technologies;
  - our ability to time and scale our capital investments appropriately and successfully secure favorable alternative financing arrangements and government grants;
  - implementing new business strategies and investing in new businesses and technologies;
  - changes in demand for our products;
  - macroeconomic conditions and geopolitical tensions and conflicts, including geopolitical and trade tensions between the US and China, the impacts of Russia's war on Ukraine, tensions and conflict affecting Israel and the Middle East, and rising tensions between mainland China and Taiwan;
  - the evolving market for products with AI capabilities;
  - our complex global supply chain supporting our manufacturing facilities and incorporating external foundries, including from disruptions, delays, trade tensions and conflicts, or shortages;
  - recently elevated geopolitical tensions, volatility and uncertainty with respect to international trade policies, including tariffs and export controls, impacting our business, the markets in which we compete and the world economy;
  - product defects, errata and other product issues, particularly as we develop next-generation products and implement next-generation manufacturing process technologies;
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- potential security vulnerabilities in our products;
- increasing and evolving cybersecurity threats and privacy risks;
- IP risks including related litigation and regulatory proceedings;
- the need to attract, retain, and motivate key talent;
- strategic transactions and investments;
- sales-related risks, including customer concentration and the use of distributors and other third parties;
- our significantly reduced return of capital in recent years;
- our debt obligations and our ability to access sources of capital;
- complex and evolving laws and regulations across many jurisdictions;
- fluctuations in currency exchange rates;
- changes in our effective tax rate;
- catastrophic events;
- environmental, health, safety, and product regulations;
- our initiatives and new legal requirements with respect to corporate responsibility matters; and
- other risks and uncertainties described in this release, our 2024 Form 10-K, our Q1 2025 Form 10-Q, our Q2 2025 Form 10-Q, and our other filings with the SEC.

Given these risks and uncertainties, readers are cautioned not to place undue reliance on such forward-looking statements. Readers are urged to carefully review and consider the various disclosures made in this release and in other documents we file from time to time with the SEC that disclose risks and uncertainties that may affect our business.

Unless specifically indicated otherwise, the forward-looking statements in this release do not reflect the potential impact of any divestitures, mergers, acquisitions, or other business combinations that have not been completed as of the date of this filing. In addition, the forward-looking statements in this release are based on management's expectations as of the date of this release, unless an earlier date is specified, including expectations based on third-party information and projections that management believes to be reputable. We do not undertake, and expressly disclaim any duty, to update such statements, whether as a result of new information, new developments, or otherwise, except to the extent that disclosure may be required by law.

### About Intel

Intel (Nasdaq: INTC) is an industry leader, creating world-changing technology that enables global progress and enriches lives. Inspired by Moore's Law, we continuously work to advance the design and manufacturing of semiconductors to help address our customers' greatest challenges. By embedding intelligence in the cloud, network, edge and every kind of computing device, we unleash the potential of data to transform business and society for the better. To learn more about Intel's innovations, go to [newsroom.intel.com](https://newsroom.intel.com) and [intel.com](https://intel.com).

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Intel Corporation  
Consolidated Condensed Statements of Operations and Other Information

(In Millions, Except Per Share Amounts; Unaudited)	Three Months Ended	
	Jun 28, 2025	Jun 29, 2024
<b>Net revenue</b>	<b>\$ 12,859</b>	<b>\$ 12,833</b>
Cost of sales	9,317	8,286
<b>Gross profit</b>	<b>3,542</b>	<b>4,547</b>
Research and development	3,684	4,239
Marketing, general, and administrative	1,144	1,329
Restructuring and other charges	1,890	943
<b>Operating expenses</b>	<b>6,718</b>	<b>6,511</b>
<b>Operating income (loss)</b>	<b>(3,176)</b>	<b>(1,964)</b>
Gains (losses) on equity investments, net	502	(120)
Interest and other, net	(95)	80
<b>Income (loss) before taxes</b>	<b>(2,769)</b>	<b>(2,004)</b>
Provision for (benefit from) taxes	255	(350)
<b>Net income (loss)</b>	<b>(3,024)</b>	<b>(1,654)</b>
Less: net income (loss) attributable to non-controlling interests	(106)	(44)
<b>Net income (loss) attributable to Intel</b>	<b>\$ (2,918)</b>	<b>\$ (1,610)</b>
<b>Earnings (loss) per share attributable to Intel—basic</b>	<b>\$ (0.67)</b>	<b>\$ (0.38)</b>
<b>Earnings (loss) per share attributable to Intel—diluted</b>	<b>\$ (0.67)</b>	<b>\$ (0.38)</b>
Weighted average shares of common stock outstanding:		
<b>Basic</b>	<b>4,369</b>	<b>4,267</b>
<b>Diluted</b>	<b>4,369</b>	<b>4,267</b>

## Other information:

(In Thousands; Unaudited)	Jun 28, 2025	Mar 29, 2025	Jun 29, 2024
Employees			
Intel	96.4	97.6	116.5
Mobileye and other subsidiaries	5.0	5.0	5.3
NAND <sup>1</sup>	—	—	3.5
<b>Total Intel</b>	<b>101.4</b>	<b>102.6</b>	<b>125.3</b>

<sup>1</sup> Employees of the NAND memory business, which we divested to SK hynix upon the first closing on Dec. 29, 2021, and fully deconsolidated in Q1 2022. Employees are excluded from Intel's total employee count following the completion of the second closing of the divestiture on March 27, 2025.

Intel Corporation  
Consolidated Condensed Balance Sheets

(In Millions, Except Par Value; Unaudited)	Jun 28, 2025	Dec 28, 2024
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 9,643	\$ 8,249
Short-term investments	11,563	13,813
Accounts receivable, net	2,360	3,478
Inventories		
Raw materials	1,194	1,344
Work in process	6,484	7,432
Finished goods	3,699	3,422
	<u>11,377</u>	<u>12,198</u>
Other current assets	8,432	9,586
<b>Total current assets</b>	<b>43,375</b>	<b>47,324</b>
<b>Property, plant, and equipment, net</b>	<b>109,510</b>	<b>107,919</b>
<b>Equity investments</b>	<b>5,383</b>	<b>5,383</b>
<b>Goodwill</b>	<b>23,912</b>	<b>24,693</b>
<b>Identified intangible assets, net</b>	<b>3,057</b>	<b>3,691</b>
<b>Other long-term assets</b>	<b>7,283</b>	<b>7,475</b>
<b>Total assets</b>	<b>\$ 192,520</b>	<b>\$ 196,485</b>
<b>Liabilities and stockholders' equity</b>		
Current liabilities:		
Accounts payable	10,666	12,556
Accrued compensation and benefits	4,249	3,343
Short-term debt	6,731	3,729
Income taxes payable	887	1,756
Other accrued liabilities	12,433	14,282
<b>Total current liabilities</b>	<b>34,966</b>	<b>35,666</b>
<b>Debt</b>	<b>44,026</b>	<b>46,282</b>
<b>Other long-term liabilities</b>	<b>7,777</b>	<b>9,505</b>
Stockholders' equity:		
Common stock and capital in excess of par value, 4,377 issued and outstanding (4,330 issued and outstanding as of December 28, 2024)	52,334	50,949
Accumulated other comprehensive income (loss)	65	(711)
Retained earnings	45,484	49,032
<b>Total Intel stockholders' equity</b>	<b>97,883</b>	<b>99,270</b>
<b>Non-controlling interests</b>	<b>7,868</b>	<b>5,762</b>
<b>Total stockholders' equity</b>	<b>105,751</b>	<b>105,032</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 192,520</b>	<b>\$ 196,485</b>

Intel Corporation  
Consolidated Condensed Statements of Cash Flows

(In Millions; Unaudited)	Six Months Ended	
	Jun 28, 2025	Jun 29, 2024
<b>Cash and cash equivalents, beginning of period</b>	<b>\$ 8,249</b>	<b>\$ 7,079</b>
Cash flows provided by (used for) operating activities:		
Net income (loss)	(3,911)	(2,091)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation	5,213	4,403
Share-based compensation	1,348	1,959
Restructuring and other charges	382	219
Amortization of intangibles	474	717
(Gains) losses on equity investments, net	(390)	(84)
Deferred taxes	106	(1,339)
Impairments and net (gain) loss on retirement of property, plant, and equipment	482	126
Changes in assets and liabilities:		
Accounts receivable	1,004	272
Inventories	99	(116)
Accounts payable	114	181
Accrued compensation and benefits	1,022	(1,015)
Income taxes	(1,338)	(835)
Other assets and liabilities	(1,742)	(1,328)
<b>Total adjustments</b>	<b>6,774</b>	<b>3,160</b>
<b>Net cash provided by (used for) operating activities</b>	<b>2,863</b>	<b>1,069</b>
Cash flows provided by (used for) investing activities:		
Additions to property, plant, and equipment	(8,733)	(11,652)
Proceeds from capital-related government incentives	964	699
Purchases of short-term investments	(5,730)	(17,634)
Maturities and sales of short-term investments	8,575	17,214
Proceeds from divestitures	1,935	—
Other investing	984	(355)
<b>Net cash provided by (used for) investing activities</b>	<b>(2,005)</b>	<b>(11,728)</b>
Cash flows provided by (used for) financing activities:		
Issuance of commercial paper, net of issuance costs	3,493	5,804
Repayment of commercial paper	(1,496)	(2,609)
Partner contributions	2,238	11,861
Additions to property, plant, and equipment	(1,962)	—
Issuance of long-term debt, net of issuance costs	—	2,975
Repayment of debt	(1,500)	(2,288)
Proceeds from sales of common stock through employee equity incentive plans	491	631
Payment of dividends to stockholders	—	(1,063)
Other financing	(678)	(444)
<b>Net cash provided by (used for) financing activities</b>	<b>586</b>	<b>14,867</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>1,444</b>	<b>4,208</b>
<b>Cash and cash equivalents, end of period<sup>1</sup></b>	<b>\$ 9,693</b>	<b>\$ 11,287</b>

<sup>1</sup>Includes \$50 million of cash recorded within other current assets on the Consolidated Condensed Balance Sheets relating to Altera cash held for sale.

Intel Corporation  
Supplemental Operating Segment Results

	Three Months Ended							
(In Millions; Unaudited)	Jun 28, 2025							
	Intel Products							
	CCG	DCAI	Total Intel Products	Intel Foundry	All Other <sup>1</sup>	Corporate Unallocated	Intersegment Eliminations	Total Consolidated
Revenue	\$ 7,871	\$ 3,939	\$ 11,810	\$ 4,417	\$ 1,053	\$ —	\$ (4,421)	\$ 12,859
Cost of sales and operating expenses	5,818	3,306	9,124	7,585	984	2,755	(4,413)	16,035
Operating income (loss)	\$ 2,053	\$ 633	\$ 2,686	\$ (3,168)	\$ 69	\$ (2,755)	\$ (8)	\$ (3,176)

  

	Three Months Ended							
(In Millions; Unaudited)	Jun 29, 2024							
	Intel Products							
	CCG	DCAI	Total Intel Products	Intel Foundry	All Other <sup>1</sup>	Corporate Unallocated	Intersegment Eliminations	Total Consolidated
Revenue	\$ 8,143	\$ 3,805	\$ 11,948	\$ 4,282	\$ 881	\$ —	\$ (4,278)	\$ 12,833
Cost of sales and operating expenses	5,502	3,563	9,065	7,084	927	1,708	(3,987)	14,797
Operating income (loss)	\$ 2,641	\$ 242	\$ 2,883	\$ (2,802)	\$ (46)	\$ (1,708)	\$ (291)	\$ (1,964)

<sup>1</sup>The "All Other" category includes the results of operations from other non-reportable segments, including our Altera and Mobileye businesses, our IMS business, startup businesses that support our initiatives, and historical results of operations from divested businesses.

For information about our operating segments, including the nature of segment revenues and expenses, and a reconciliation of our operating segment revenue and operating income (loss) to our consolidated results, refer to our Q2 2025 Form 10-Q.

Intel Corporation  
Explanation of Non-GAAP Measures

In addition to disclosing financial results in accordance with US GAAP, this document references non-GAAP financial measures below. We believe these non-GAAP financial measures provide investors with useful supplemental information about our operating performance, enable comparison of financial trends and results between periods where certain items may vary independent of business performance, and allow for greater transparency with respect to key metrics used by management in operating our business and measuring our performance. These non-GAAP financial measures are used in our performance-based RSUs and our cash bonus plans.

Our non-GAAP financial measures reflect adjustments based on one or more of the following items, as well as the related effects to income taxes and net income (loss) attributable to non-controlling interests effects. Income tax effects are calculated using a fixed long-term projected tax rate. For 2025 and 2024, we determined the projected non-GAAP tax rate to be 12% and 13%, respectively. We project this long-term non-GAAP tax rate on at least an annual basis using a five-year non-GAAP financial projection that excludes the income tax effects of each adjustment. The projected non-GAAP tax rate also considers factors such as our tax structure, our tax positions in various jurisdictions, and key legislation in significant jurisdictions where we operate. This long-term non-GAAP tax rate may be subject to change for a variety of reasons, including the rapidly evolving global tax environment, significant changes in our geographic earnings mix, or changes to our strategy or business operations. Management uses this non-GAAP tax rate in managing internal short- and long-term operating plans and in evaluating our performance; we believe this approach facilitates comparison of our operating results and provides useful evaluation of our current operating performance. Non-GAAP adjustments attributable to non-controlling interests are calculated by adjusting for the minority stockholder portion of non-GAAP adjustments we make for relevant acquisition-related costs, share-based compensation, restructuring and other charges, and income tax effects, as applicable to each majority-owned subsidiary.

Our non-GAAP financial measures should not be considered a substitute for, or superior to, financial measures calculated in accordance with US GAAP, and the financial results calculated in accordance with US GAAP and reconciliations from these results should be carefully evaluated.

Non-GAAP adjustment or measure	Definition	Usefulness to management and investors
Acquisition-related adjustments	Amortization of acquisition-related intangible assets consists of amortization of intangible assets such as developed technology, brands, and customer relationships acquired in connection with business combinations. Charges related to the amortization of these intangibles are recorded within both cost of sales and MG&A in our US GAAP financial statements. Amortization charges are recorded over the estimated useful life of the related acquired intangible asset, and thus are generally recorded over multiple years.	We exclude amortization charges for our acquisition-related intangible assets for purposes of calculating certain non-GAAP measures because these charges are inconsistent in size and are significantly impacted by the timing and valuation of our acquisitions. These adjustments facilitate a useful evaluation of our current operating performance and comparison to our past operating performance and provide investors with additional means to evaluate cost and expense trends.
Share-based compensation	Share-based compensation consists of charges related to our employee equity incentive plans.	We exclude charges related to share-based compensation for purposes of calculating certain non-GAAP measures because we believe these adjustments provide comparability to peer company results and because these charges are not viewed by management as part of our core operating performance. We believe these adjustments provide investors with a useful view, through the eyes of management, of our core business model, how management currently evaluates core operational performance, and additional means to evaluate expense trends, including in comparison to other peer companies.

Non-GAAP adjustment or measure	Definition	Usefulness to management and investors
Restructuring and other charges	Restructuring charges are costs associated with restructuring plans and are primarily related to employee severance and benefit arrangements. Q2 2025 primarily includes charges associated with the 2025 Restructuring Plan. Other charges include periodic goodwill and asset impairments, and other costs associated with certain non-core activities. Q2 2024 includes a charge arising out of the R2 litigation.	We exclude restructuring and other charges, including any adjustments to charges recorded in prior periods, for purposes of calculating certain non-GAAP measures because these costs do not reflect our core operating performance. These adjustments facilitate a useful evaluation of our core operating performance and comparisons to past operating results and provide investors with additional means to evaluate expense trends.
(Gains) losses on equity investments, net	(Gains) losses on equity investments, net consists of ongoing mark-to-market adjustments on marketable equity securities, observable price adjustments on non-marketable equity securities, related impairment charges, and the gains (losses) from the sale of equity investments and other.	We exclude these non-operating gains and losses for purposes of calculating certain non-GAAP measures to provide comparability between periods. The exclusion reflects how management evaluates the core operations of the business.
(Gains) losses from divestiture	(Gains) losses are recognized at the close of a divestiture, or over a specified deferral period when deferred consideration is received at the time of closing.	We exclude gains or losses resulting from divestitures for purposes of calculating certain non-GAAP measures because they do not reflect our current operating performance. These adjustments facilitate a useful evaluation of our current operating performance and comparisons to past operating results.
Adjusted free cash flow	We reference a non-GAAP financial measure of adjusted free cash flow, which is used by management when assessing our sources of liquidity, capital resources, and quality of earnings. Adjusted free cash flow is operating cash flow adjusted for (1) additions to property, plant, and equipment, net of proceeds from capital-related government incentives and net partner contributions, and (2) payments on finance leases.	This non-GAAP financial measure is helpful in understanding our capital requirements and sources of liquidity by providing an additional means to evaluate the cash flow trends of our business.
Net capital spending	We reference a non-GAAP financial measure of net capital spending, which is additions to property, plant, and equipment, net of proceeds from capital-related government incentives and net partner contributions.	We believe this measure provides investors with useful supplemental information about our capital investment activities and capital offsets, and allows for greater transparency with respect to a key metric used by management in operating our business and measuring our performance.

Intel Corporation  
Supplemental Reconciliations of GAAP Actuals to Non-GAAP Actuals

Set forth below are reconciliations of the non-GAAP financial measure to the most directly comparable US GAAP financial measure. These non-GAAP financial measures should not be considered a substitute for, or superior to, financial measures calculated in accordance with US GAAP, and the reconciliations from US GAAP to Non-GAAP actuals should be carefully evaluated. Please refer to "Explanation of Non-GAAP Measures" in this document for a detailed explanation of the adjustments made to the comparable US GAAP measures, the ways management uses the non-GAAP measures, and the reasons why management believes the non-GAAP measures provide useful information for investors.

(In Millions, Except Per Share Amounts; Unaudited)	Three Months Ended	
	Jun 28, 2025	Jun 29, 2024
<b>GAAP gross profit</b>	<b>\$ 3,542</b>	<b>\$ 4,547</b>
Acquisition-related adjustments	101	224
Share-based compensation	170	195
<b>Non-GAAP gross profit</b>	<b>\$ 3,813</b>	<b>\$ 4,966</b>
<b>GAAP gross margin percentage</b>	<b>27.5 %</b>	<b>35.4 %</b>
Acquisition-related adjustments	0.8 %	1.7 %
Share-based compensation	1.3 %	1.5 %
<b>Non-GAAP gross margin percentage</b>	<b>29.7 %</b>	<b>38.7 %</b>
<b>GAAP R&amp;D and MG&amp;A</b>	<b>\$ 4,828</b>	<b>\$ 5,568</b>
Acquisition-related adjustments	(18)	(41)
Share-based compensation	(494)	(585)
<b>Non-GAAP R&amp;D and MG&amp;A</b>	<b>\$ 4,316</b>	<b>\$ 4,942</b>
<b>GAAP operating income (loss)</b>	<b>\$ (3,176)</b>	<b>\$ (1,964)</b>
Acquisition-related adjustments	119	265
Share-based compensation	664	780
Restructuring and other charges	1,890	943
<b>Non-GAAP operating income (loss)</b>	<b>\$ (503)</b>	<b>\$ 24</b>
<b>GAAP operating margin (loss)</b>	<b>(24.7)%</b>	<b>(15.3)%</b>
Acquisition-related adjustments	0.9 %	2.1 %
Share-based compensation	5.2 %	6.1 %
Restructuring and other charges	14.7 %	7.3 %
<b>Non-GAAP operating margin (loss)</b>	<b>(3.9)%</b>	<b>0.2 %</b>
<b>GAAP tax rate</b>	<b>(9.2)%</b>	<b>17.5 %</b>
Income tax effects	21.2 %	(4.5)%
<b>Non-GAAP tax rate</b>	<b>12.0 %</b>	<b>13.0 %</b>
<b>GAAP net income (loss) attributable to Intel</b>	<b>\$ (2,918)</b>	<b>\$ (1,610)</b>
Acquisition-related adjustments	119	265
Share-based compensation	664	780
Restructuring and other charges	1,890	943
(Gains) losses on equity investments, net	(502)	120
(Gains) losses from divestiture	—	(39)
Adjustments attributable to non-controlling interest	(21)	(18)
Income tax effects	327	(358)
<b>Non-GAAP net income (loss) attributable to Intel</b>	<b>\$ (441)</b>	<b>\$ 83</b>



(In Millions, Except Per Share Amounts; Unaudited)

	Jun 28, 2025	Jun 29, 2024
<b>GAAP earnings (loss) per share attributable to Intel—diluted</b>	<b>\$ (0.67)</b>	<b>\$ (0.38)</b>
Acquisition-related adjustments	0.03	0.06
Share-based compensation	0.15	0.18
Restructuring and other charges	0.43	0.22
(Gains) losses on equity investments, net	(0.11)	0.03
(Gains) losses from divestiture	—	(0.01)
Adjustments attributable to non-controlling interest	—	—
Income tax effects	0.07	(0.08)
<b>Non-GAAP earnings (loss) per share attributable to Intel—diluted</b>	<b>\$ (0.10)</b>	<b>\$ 0.02</b>
<b>GAAP net cash provided by (used for) operating activities</b>	<b>\$ 2,050</b>	<b>\$ 2,292</b>
Additions to property, plant, and equipment (gross capital expenditures)	(4,492)	(5,682)
Proceeds from capital-related government incentives	145	107
Partner contributions, net	1,250	11,438
Net purchase of property, plant, and equipment (net capital expenditures)	(3,097)	5,863
Payments on finance leases	(3)	—
<b>Adjusted free cash flow</b>	<b>\$ (1,050)</b>	<b>\$ 8,155</b>
<b>GAAP net cash provided by (used for) investing activities</b>	<b>\$ (2,086)</b>	<b>\$ (9,165)</b>
<b>GAAP net cash provided by (used for) financing activities</b>	<b>\$ 782</b>	<b>\$ 11,237</b>

Intel Corporation  
Supplemental Reconciliations of GAAP Outlook to Non-GAAP Outlook

Set forth below are reconciliations of the non-GAAP financial measure to the most directly comparable US GAAP financial measure. These non-GAAP financial measures should not be considered a substitute for, or superior to, financial measures calculated in accordance with US GAAP, and the financial outlook prepared in accordance with US GAAP and the reconciliations from this Business Outlook should be carefully evaluated. Please refer to "Explanation of Non-GAAP Measures" in this document for a detailed explanation of the adjustments made to the comparable US GAAP measures, the ways management uses the non-GAAP measures, and the reasons why management believes the non-GAAP measures provide useful information for investors.

(Unaudited)	Q3 2025 Outlook <sup>1</sup>
	Approximately
<b>GAAP gross margin percentage</b>	<b>34.1 %</b>
Acquisition-related adjustments	0.8 %
Share-based compensation	1.1 %
<b>Non-GAAP gross margin percentage</b>	<b>36.0 %</b>
<b>GAAP tax rate</b>	<b>(23)%</b>
Income tax effects	35 %
<b>Non-GAAP tax rate</b>	<b>12 %</b>
<b>GAAP earnings (loss) per share attributable to Intel—diluted</b>	<b>\$ (0.24)</b>
Acquisition-related adjustments	0.02
Share-based compensation	0.14
Restructuring and other charges	0.07
Adjustments attributable to non-controlling interest	(0.01)
Income tax effects	0.02
<b>Non-GAAP earnings (loss) per share attributable to Intel—diluted</b>	<b>\$ 0.00</b>

<sup>1</sup> Non-GAAP gross margin percentage and non-GAAP earnings (loss) per share attributable to Intel outlook based on the mid-point of the revenue range.

Intel Corporation  
Supplemental Reconciliations of Other GAAP to Non-GAAP Forward-Looking Estimates

Set forth below are reconciliations of the non-GAAP financial measure to the most directly comparable US GAAP financial measure. These non-GAAP financial measures should not be considered a substitute for, or superior to, financial measures calculated in accordance with US GAAP, and the reconciliations should be carefully evaluated. Please refer to "Explanation of Non-GAAP Measures" in this document for a detailed explanation of the adjustments made to the comparable US GAAP measures, the ways management uses the non-GAAP measures, and the reasons why management believes the non-GAAP measures provide useful information for investors.

(In Billions; Unaudited)	Full-Year 2025 Approximately	Full-Year 2026 Approximately
<b>GAAP additions to property, plant and equipment (gross capital expenditures)</b>	<b>\$ 18.0</b>	
Proceeds from capital-related government incentives	(3.0 - 5.0)	
Partner contributions, net	(4.0 - 5.0)	
<b>Non-GAAP net capital expenditures</b>	<b>\$8.0 - \$11.0</b>	
 <b>GAAP operating expenses</b>	 <b>\$ 22.1</b>	 <b>\$ 19.0</b>
Acquisition-related adjustments	(0.1)	(0.1)
Share-based compensation	(2.5)	(2.9)
Restructuring and other charges	(2.5)	—
<b>Non-GAAP operating expenses</b>	<b>\$ 17.0</b>	<b>\$ 16.0</b>

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