
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 OR 15(d)
of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 19, 2015

INTEL CORPORATION

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction
of incorporation)

000-06217
(Commission
File Number)

94-1672743
(IRS Employer
Identification No.)

2200 Mission College Blvd., Santa Clara, California 95054-1549
(Address of principal executive offices) (Zip Code)

(408) 765-8080
(Registrant's telephone number, including area code)

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (*see* General Instruction A.2. below):

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 - ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 - ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
-
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Item 7.01 Regulation FD Disclosure

On November 19, 2015, Intel Corporation (“Intel”) presented business and financial information to institutional investors, analysts, members of the press and the general public at a publicly available webcast meeting (the “Investor Meeting”). Attached hereto as exhibits and incorporated by reference herein are the Investor Meeting presentations made by Brian Krzanich, Chief Executive Officer; William Holt, Executive Vice President, General Manager of the Technology and Manufacturing Group; Stacy Smith, Executive Vice President and Chief Financial Officer; Diane Bryant, Senior Vice President, General Manager of the Data Center Group; and Kirk Skaugen, Senior Vice President, General Manager of the Client Computing Group, respectively. During the course of the Investor Meeting, Intel’s executives discussed the company’s corporate strategy, advancing Moore’s Law, financial performance, and business updates. The presentations include forward-looking statements and accompanying Risk Factors. These presentations are among the several presentations made by Intel executives at the Investor Meeting, each of which may be found at intc.com.

The information in this report shall not be treated as filed for purposes of the Securities Exchange Act of 1934, as amended.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits.

The following exhibits are filed as part of this Report:

<u>Exhibit Number</u>	<u>Description</u>
99.1	Investor Meeting Presentation by Brian Krzanich, dated November 19, 2015
99.2	Investor Meeting Presentation by William Holt, dated November 19, 2015
99.3	Investor Meeting Presentation by Stacy Smith, dated November 19, 2015
99.4	Investor Meeting Presentation by Diane Bryant, dated November 19, 2015
99.5	Investor Meeting Presentation by Kirk Skaugen, dated November 19, 2015

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

INTEL CORPORATION
(Registrant)

Date: November 19, 2015

/s/ Suzan A. Miller

Suzan A. Miller
Vice President, Deputy General Counsel and
Corporate Secretary





INVESTOR MEETING

2015 SANTA CLARA

Brian Krzanich
Chief Executive Officer

AGENDA

2015 Results

Intel's Corporate Strategy

Intel's Foundation

Intel's Growth Engines

Investing for the Future

Summary & Intel's Commitment

AGENDA

2015 Results

Intel's Corporate Strategy

Intel's Foundation

Intel's Growth Engines

Investing for the Future

Summary & Intel's Commitment

Leadership Moving Forward

Relentless pursuit of Moore's Law
Develop products that enable the best computing experience
Market driven view of our industry
Open foundry to any company able to utilize our leading edge Silicon
Create Platforms for Enterprise, not just Silicon
Drive focus on bringing innovation to market quickly
Continue growth in the Data Center
If it is smart and connected, it is best with Intel

**Investor
Meeting
2014**

2015 FINANCIAL RESULTS*

Full Year
Revenue of
~\$55.2B

Full Year
Gross Margin
~62%

Full Year Operating
Profit Between
\$13.5 - \$14.0B

AGENDA

2015 Results

Intel's Corporate Strategy

Intel's Foundation

Intel's Growth Engines

Investing for the Future

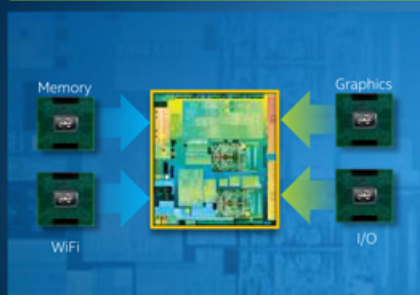
Summary & Intel's Commitment

STRATEGIC VECTORS

MOORE'S LAW



INTEGRATION



SHARED IP



Our highest shareholder value will come from a strategy that uses our core assets to move into profitable, complementary markets

MOORE'S LAW

A source of long-term
competitive advantage



INVESTOR MEETING
2015 SANTA CLARA

AGENDA

2015 Results

Intel's Corporate Strategy

Intel's Foundation

Intel's Growth Engines

Investing for the Future

Summary & Intel's Commitment

OUR CLIENT BUSINESS

A strong foundation

- **Volume** enabling investment in Moore's Law
- **IP** used across our businesses
- A strong **footprint in the ecosystem**
- **Brand Value**
- **Cash flows** adding shareholder value

CLIENT INNOVATION & SEGMENTATION

Maximizing the Return in our Client Business



MOBILE CLIENT

Maintaining Momentum

Tablets
Maintain Footprint

~26 MU

Q1-Q3'15 Volume



Phones
Scaling With Partners

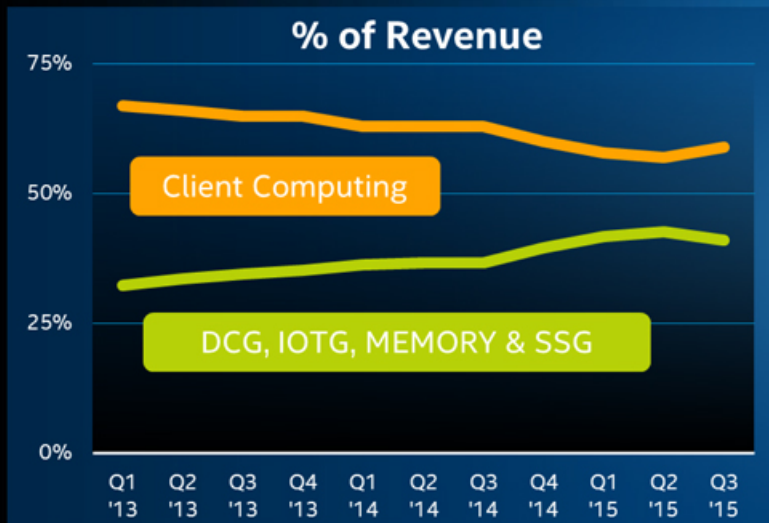
SPREADTRUM

Rockchip

瑞芯微电子



INTEL TRANSFORMING



2015
DCG, IOTG, MEMORY & SSG

~40%
of Revenue

~65%
of Operating Margin

AGENDA

2015 Results

Intel's Corporate Strategy

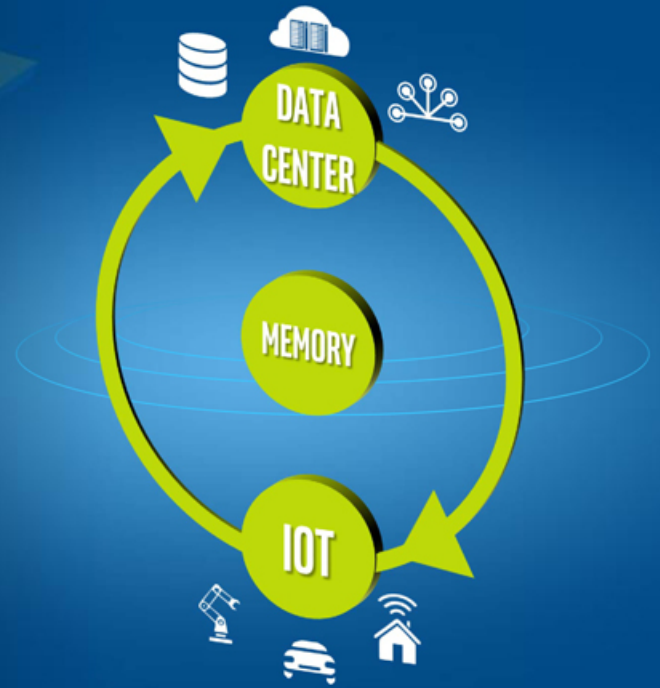
Intel's Foundation

Intel's Growth Engines

Investing for the Future

Summary & Intel's Commitment

INTEL'S VIRTUOUS CYCLE OF GROWTH



EVOLUTION OF THE CLOUD

Today
Cloud driven by People

Tomorrow
Cloud driven by Things

CLOUD OF THINGS IN ACTION

You 24x7

Cardiovascular and Wellness Study



DATA CENTER

Opportunities for Growth

**CLOUD
SERVICE
PROVIDERS**

**ENTERPRISE
IT**

**COMMUNICATION
SERVICE
PROVIDERS**

**HIGH
PERFORMANCE
COMPUTE**

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INVESTOR MEETING
2015 SANTA CLARA

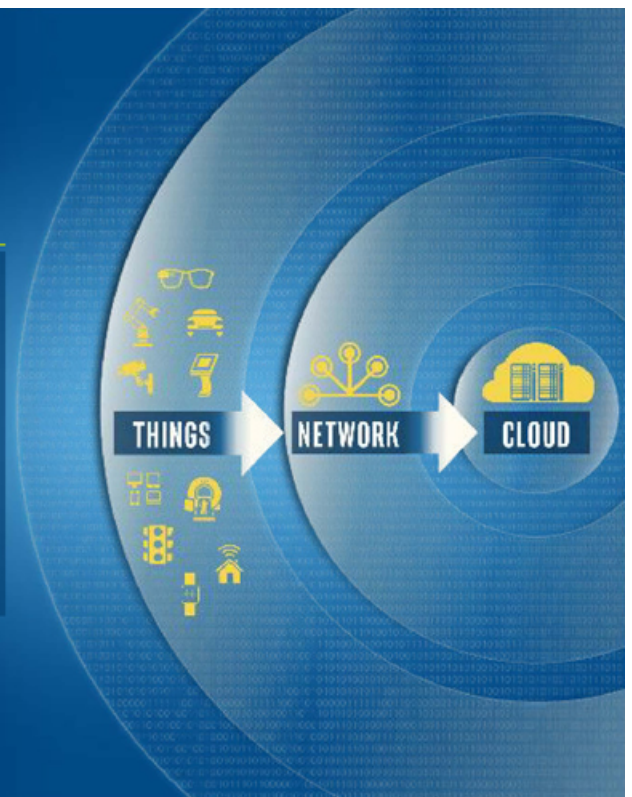
DATA CENTER

Opportunities for Growth



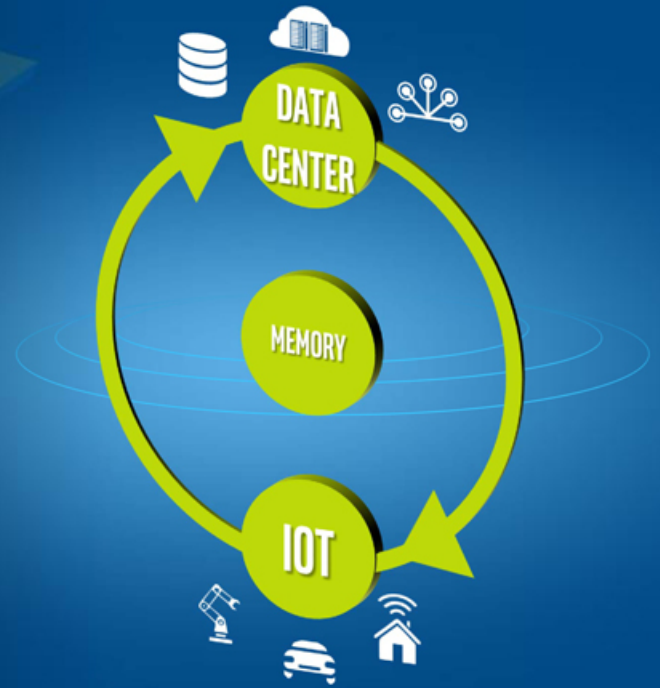
INTERNET OF THINGS

- Retail Solutions
- Transportation & Automotive
- Smart Home & Building
- Industrial & Energy
- Markets & Channels Acceleration



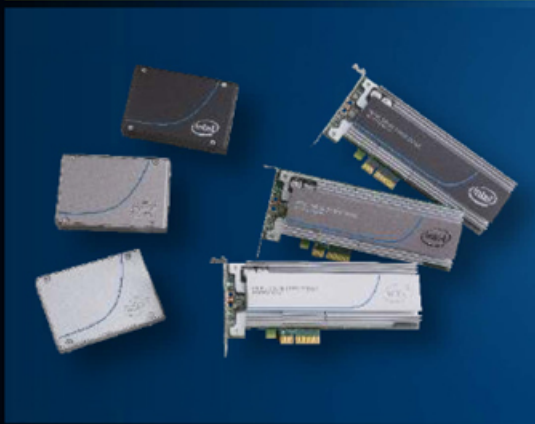
MEMORY

*Accelerating the
Virtuous Cycle*

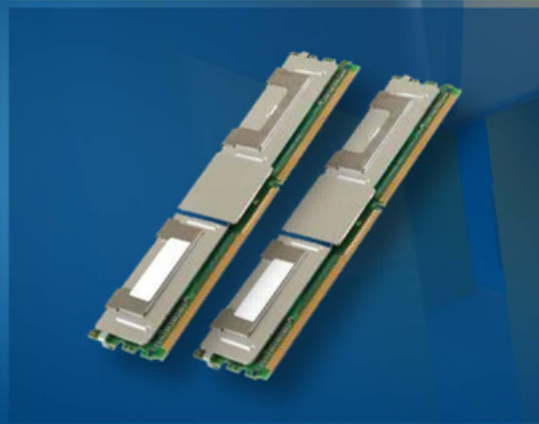


3D XPOINT™ TECHNOLOGY

INTEL® OPTANE™ SSD



DIMMS BASED ON 3D XPOINT™



AGENDA

2015 Results

Intel's Corporate Strategy

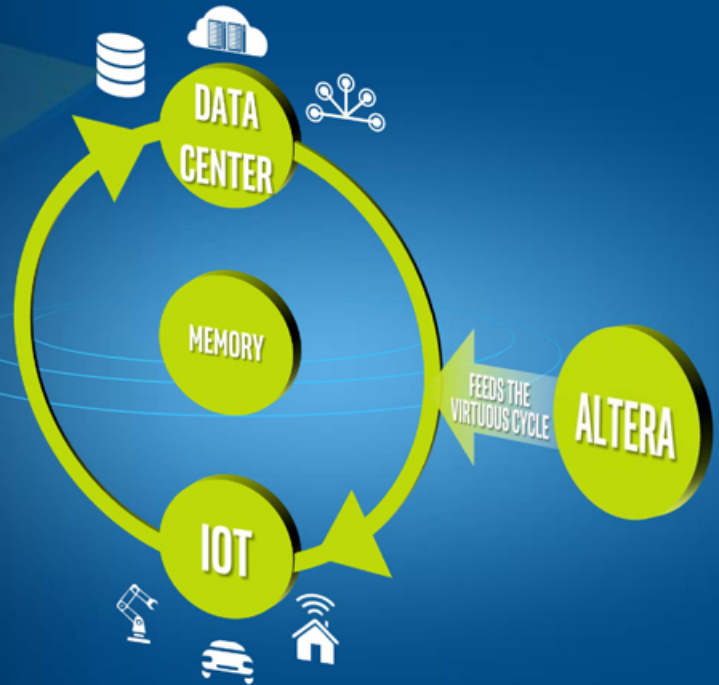
Intel's Foundation

Intel's Growth Engines

Investing for the Future

Summary & Intel's Commitment

ALTERA



WIRELESS

*End-to-end leadership
from device to cloud*

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INVESTOR MEETING
2015 SANTA CLARA

AGENDA

2015 Results

Intel's Corporate Strategy

Intel's Foundation

Intel's Growth Engines

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Summary & Intel's Commitment

KEY TAKEAWAYS



Intel's Strategy Creates Long-Term Shareholder Value



Seeing Strength in Client, yet, not a prerequisite for Growth



DCG, IOT, and Memory form a virtuous cycle for Growth



A Commitment from Intel's Leadership Team



RISK FACTORS

The statements in this presentation and other commentary that refer to future plans and expectations are forward-looking statements that involve a number of risks and uncertainties. Words such as "anticipates," "expects," "intends," "goals," "plans," "believes," "seeks," "estimates," "continues," "may," "will," "should," and variations of such words and similar expressions are intended to identify such forward-looking statements. Statements that refer to or are based on projections, uncertain events or assumptions also identify forward-looking statements. Many factors could affect Intel's actual results, and variances from Intel's current expectations regarding such factors could cause actual results to differ materially from those expressed in these forward-looking statements. Intel presently considers the following to be important factors that could cause actual results to differ materially from the company's expectations. Demand for Intel's products is highly variable and could differ from expectations due to factors including changes in business and economic conditions; consumer confidence or income levels; the introduction, availability and market acceptance of Intel's products, products used together with Intel products and competitors' products; competitive and pricing pressures, including actions taken by competitors; supply constraints and other disruptions affecting customers; changes in customer order patterns including order cancellations; and changes in the level of inventory at customers. Intel's gross margin percentage could vary significantly from expectations based on capacity utilization; variations in inventory valuation, including variations related to the timing of qualifying products for sale; changes in revenue levels; segment product mix; the timing and execution of the manufacturing ramp and associated costs; excess or obsolete inventory; changes in unit costs; defects or disruptions in the supply of materials or resources; and product manufacturing quality/yields. Variations in gross margin may also be caused by the timing of Intel product introductions and related expenses, including marketing expenses, and Intel's ability to respond quickly to technological developments and to introduce new products or incorporate new features into existing products, which may result in restructuring and asset impairment charges. Intel's results could be affected by adverse economic, social, political and physical/infrastructure conditions in countries where Intel, its customers or its suppliers operate, including military conflict and other security risks, natural disasters, infrastructure disruptions, health concerns and fluctuations in currency exchange rates. Results may also be affected by the formal or informal imposition by countries of new or revised export and/or import and doing-business regulations, which could be changed without prior notice. Intel operates in highly competitive industries and its operations have high costs that are either fixed or difficult to reduce in the short term. The amount, timing and execution of Intel's stock repurchase program could be affected by changes in Intel's priorities for the use of cash, such as operational spending, capital spending, acquisitions, and as a result of changes to Intel's cash flows or changes in tax laws. Product defects or errata (deviations from published specifications) may adversely impact our expenses, revenues and reputation. Intel's results could be affected by litigation or regulatory matters involving intellectual property, stockholder, consumer, antitrust, disclosure and other issues. An unfavorable ruling could include monetary damages or an injunction prohibiting Intel from manufacturing or selling one or more products, precluding particular business practices, impacting Intel's ability to design its products, or requiring other remedies such as compulsory licensing of intellectual property. Intel's results may be affected by the timing of closing of acquisitions, divestitures and other significant transactions. In addition, risks associated with our pending acquisition of Altera are described in the "Forward Looking Statements" paragraph of Intel's press release dated June 1, 2015, which risk factors are incorporated by reference herein. A detailed discussion of these and other factors that could affect Intel's results is included in Intel's SEC filings, including the company's most recent reports on Form 10-Q, Form 10-K and earnings release.





ADVANCING MOORE'S LAW

Bill Holt

Executive Vice President
General Manager, Technology and Manufacturing Group

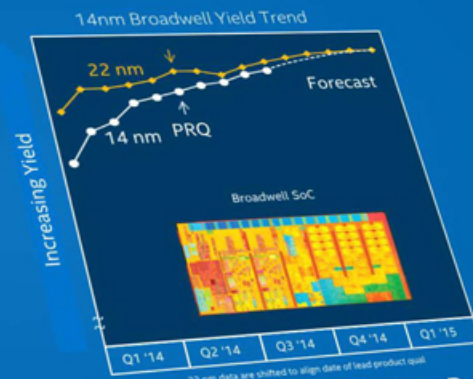


INVESTOR MEETING
2015 SANTA CLARA

AGENDA

- Progress
 - 14nm Update
 - Cost per Transistor Trend
- Economics of Moore's Law
 - What does it take to afford to continue?
- Competitiveness
- Forward looking options

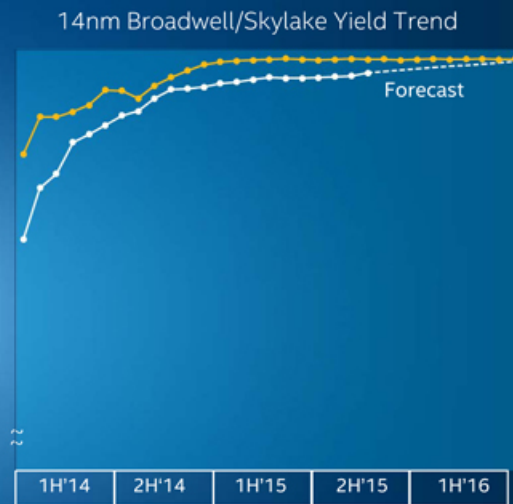
14 NM PRODUCT YIELD IS IN HEALTHY RANGE



Investor Meeting
2014

22nm Is Intel's Highest Yielding Process Ever

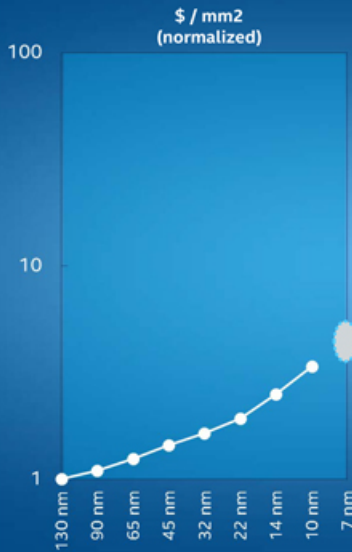
14 NM YIELD IS MATURING



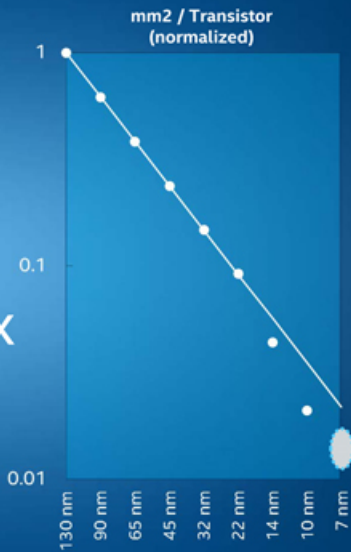
22 nm data are shifted to align date of lead product qual

Trending to match 22nm yields

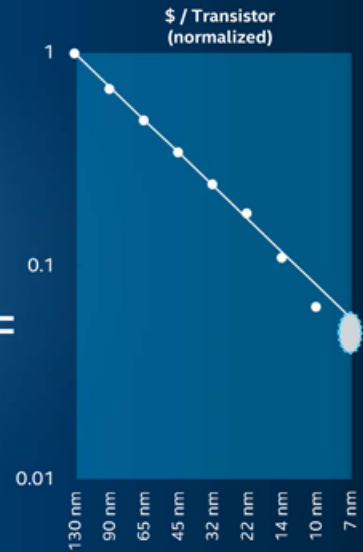
COST PER TRANSISTOR TREND



X



=



AGENDA

- Progress
 - 14nm Update
 - Cost per Transistor Trend
- Economics of Moore's Law
 - What does it take to afford to continue?
- Competitiveness
- Forward looking options

MOORE'S LAW ENABLES INNOVATION AND COST REDUCTIONS



Same circuitry
half the space
(cost reduction)

OR

Twice the
circuitry in the
same space
(architectural
innovation)

=

Option to design
for optimal
performance/cost

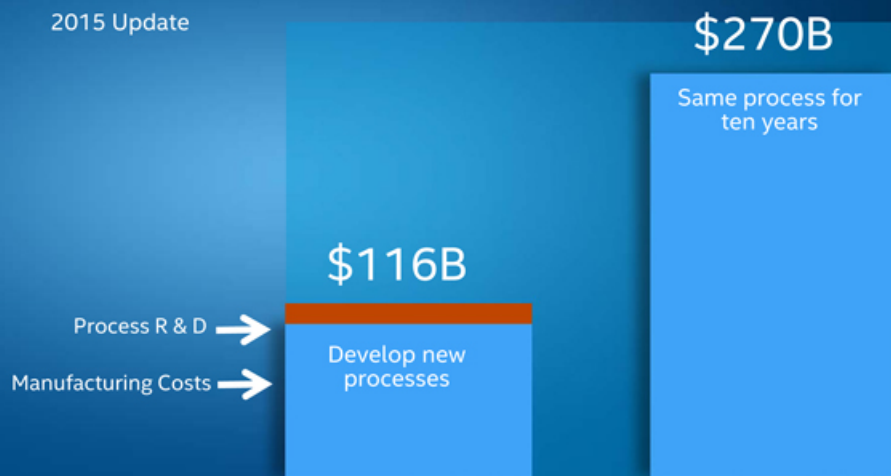
ADVANCING PROCESS TECHNOLOGY LOWERS COSTS

Ten Year Model of Manufacturing and Process R & D



ADVANCING PROCESS TECHNOLOGY LOWERS COSTS

Ten Year Model of Manufacturing and Process R & D



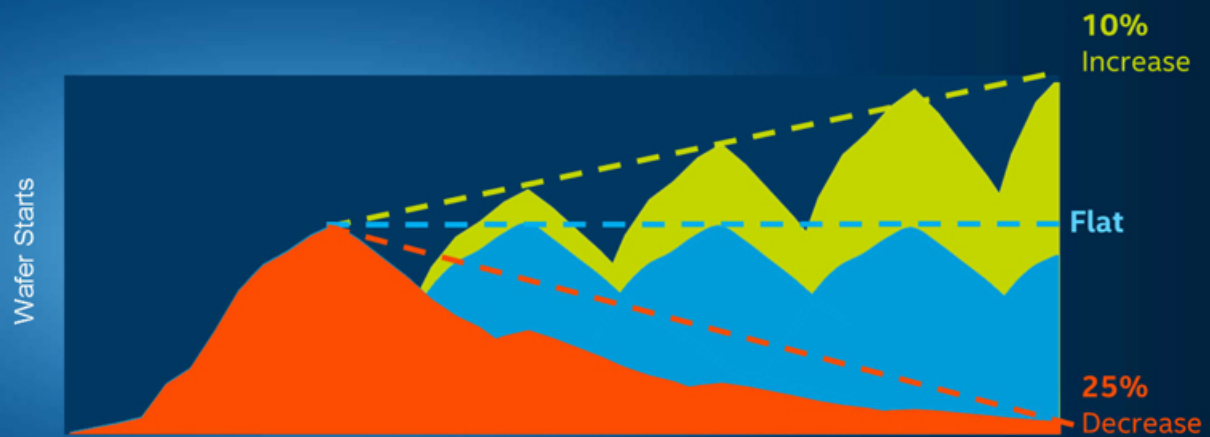
THREE WAYS TO TEST THE MODEL:

Lower unit demand

Higher technology development cost

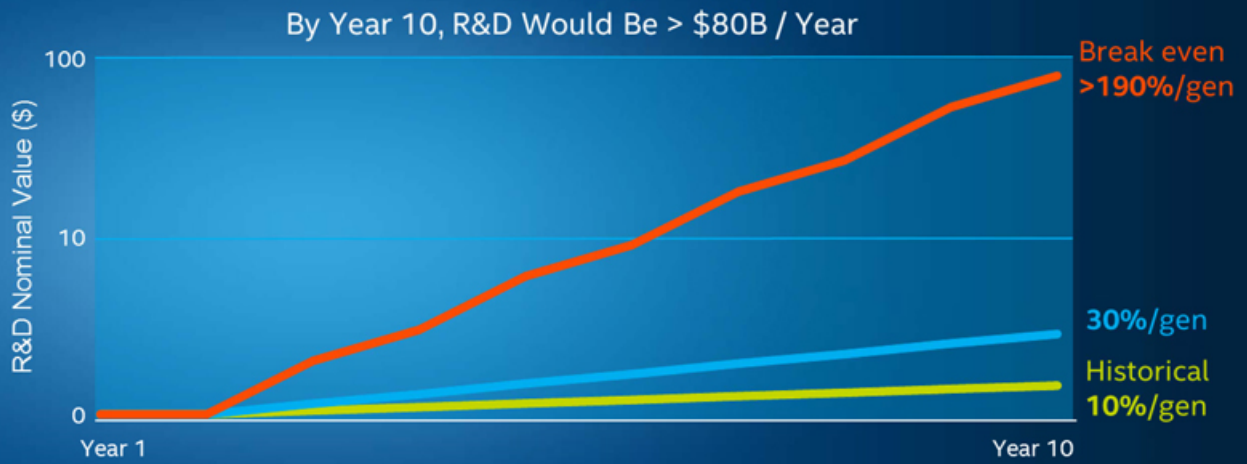
Reduced cost per transistor improvement

THREE WAYS TO TEST THE MODEL: UNIT DEMAND CHANGES



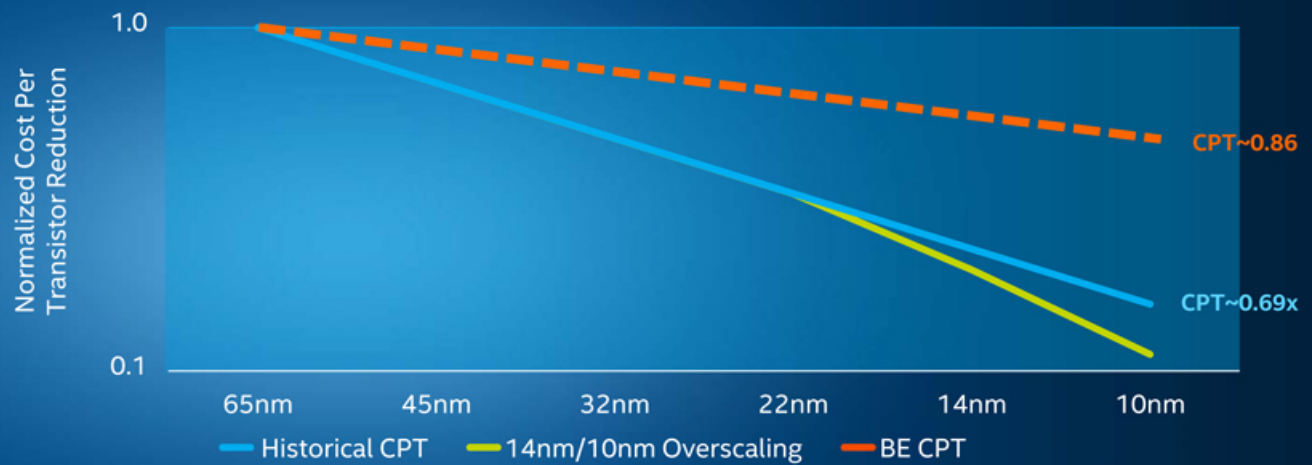
Annual unit demand of -25% over 10 years required to offset economic scaling benefits

THREE WAYS TO TEST THE MODEL: R&D COST INCREASES



Higher R&D investment growth will NOT limit Moore's Law

THREE WAYS TO TEST THE MODEL: CPT IMPROVEMENT REDUCES



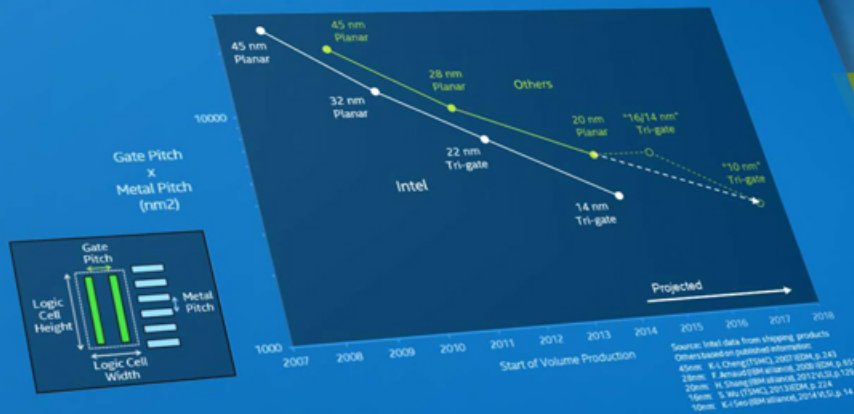
Poorer CPT scaling could challenge economic benefits

AGENDA

- Progress
 - 14nm Update
 - Cost per Transistor Trend
- Economics of Moore's Law
 - What does it take to afford to continue?
- Competitiveness
- Forward looking options

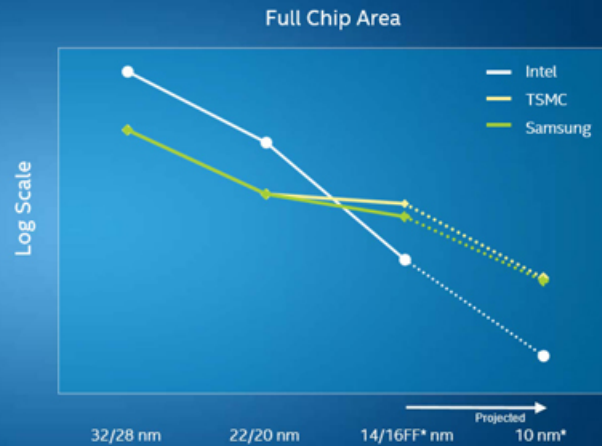
LOGIC AREA SCALING TREND

(Publicly available scaling information)



Investor Meeting
2014

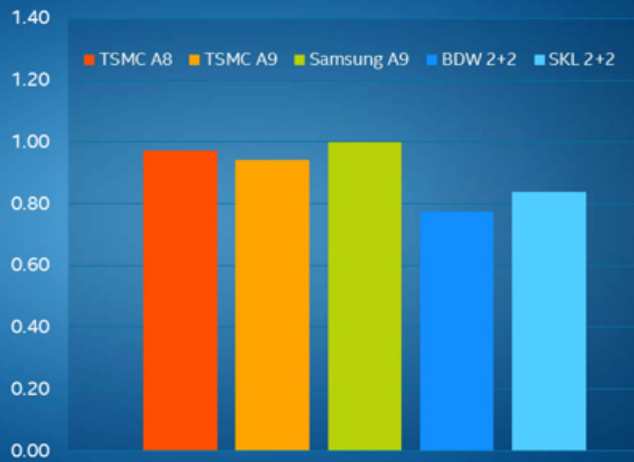
ESTIMATED FULL CHIP SCALING



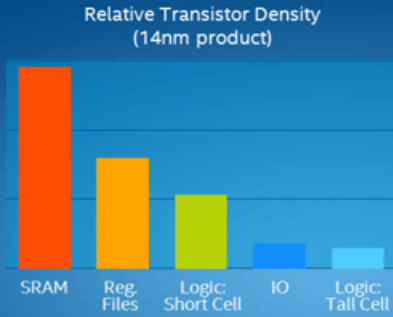
Updated from
Investor Meeting
2013

Area scaling estimate includes more of the technology features

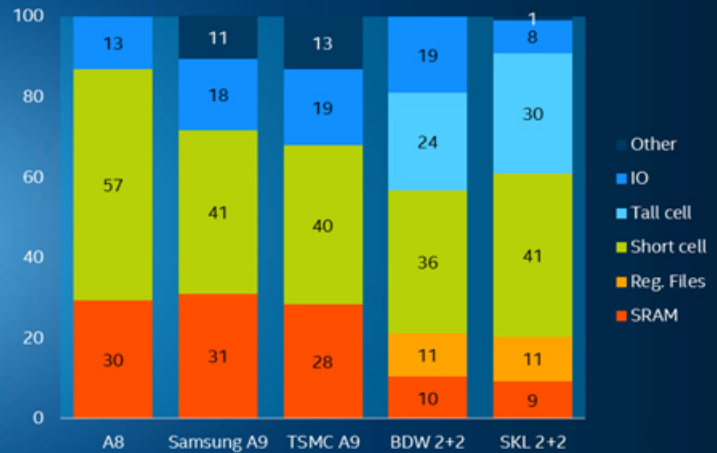
TRANSISTOR DENSITY FROM ACTUAL PRODUCTS



COMPOSITION MATTERS

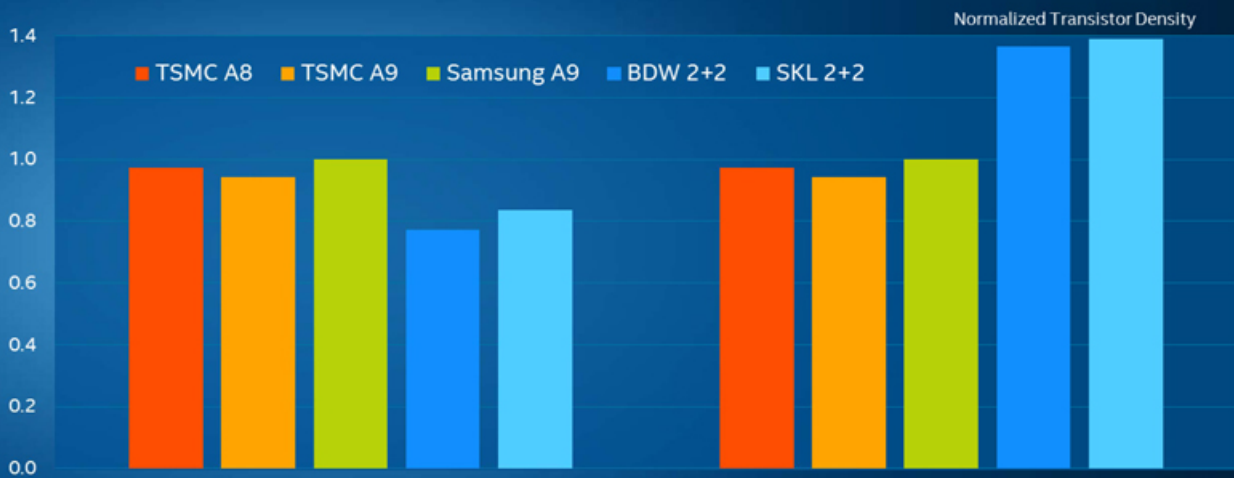


SRAM density = ~ 3X+ of logic
Logic cell choice = ~ 3X



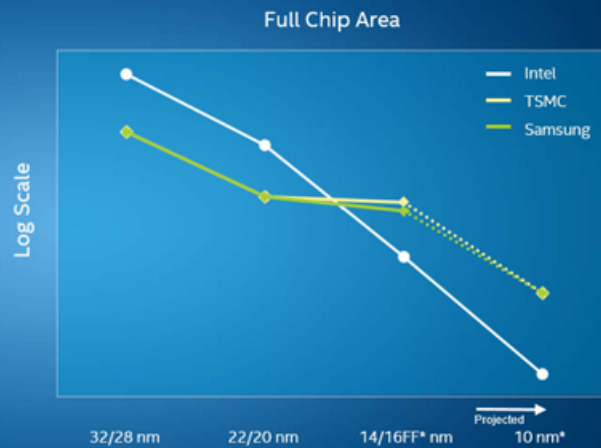
A8/A9 has more inherently dense elements.
Intel has more sparse, higher speed elements.

TRANSISTOR DENSITY NORMALIZED FOR COMPOSITION



Product data demonstrates Intel 14nm advantage

FULL CHIP SCALING UPDATED WITH ACTUAL 14/16NM PRODUCTS



Intel 14nm provides significant density advantage

FUTURE OPTIONS BEING INVESTIGATED

FUNCTION



Source: Intel

SUMMARY

- 14nm yields, availability and product portfolio **MATURING**
- Cost per Transistor is difficult, but progress is **PROMISING**
- Economics of Moore's Law for Intel are **SOLID**
- Our view of competition is **UNCHANGED**
- Innovation and change will be required looking forward but....
- The research pipeline is challenging but **FULL**



INVESTOR MEETING
2015 SANTA CLARA

RISK FACTORS

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INVESTOR MEETING

2015 SANTA CLARA

Stacy Smith
Chief Financial Officer

KEY MESSAGE: DRIVING SHAREHOLDER RETURN

Data Center: Big and Delivering Growth

Client Computing enables critical IP blocks, profits, and cash flow

Internet of Things and Memory Delivering Growth

Insights into Investments, Cost and Capex

Disciplined Capital Allocation

2015 FINANCIAL RESULTS

Full Year
Revenue*

~\$55.2B

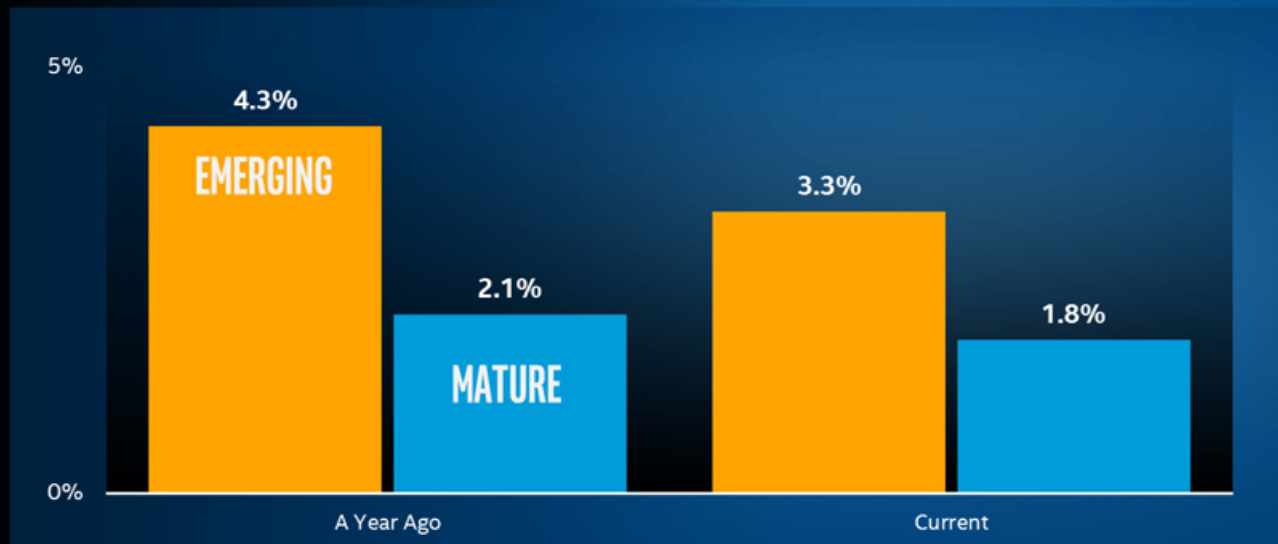
Full Year
Gross Margin*

~62%

Full Year Operating
Profit Between**

\$13.5 - \$14.0B

GDP FORECASTS FOR 2015



KEY MESSAGE: DRIVING SHAREHOLDER RETURN

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DATA CENTER GROUP

DCG Full Year Financials



YTD 2015 PERFORMANCE

\$11.7B of Revenue:

Up 13% YoY

\$5.7B Operating margin:

Up 11% YoY
49% of revenue

DATA CENTER ~ CPU REVENUE

Enterprise Server

14-15* growth:
SLIGHTLY DOWN



HPC, Workstation, Networking & Storage

14-15* growth:
~10%

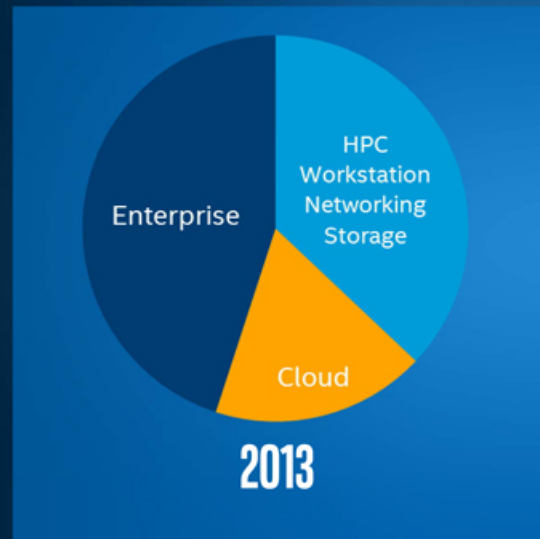


Cloud Server

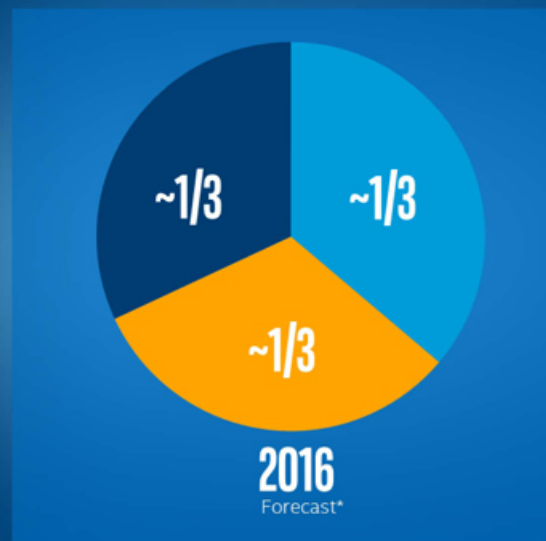
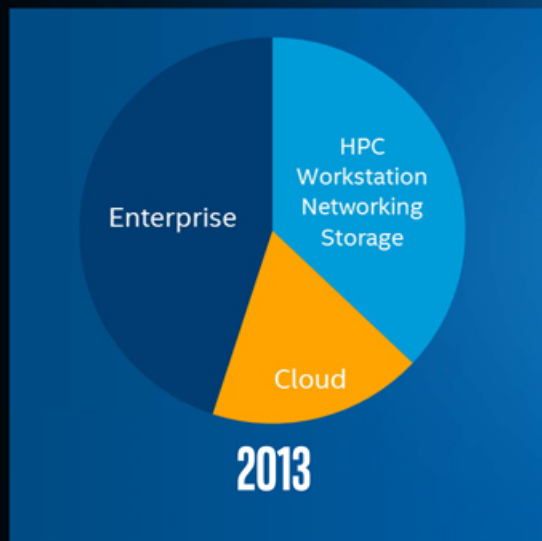
14-15* growth:
>40%



DATA CENTER ~ CPU REVENUE MIX



DATA CENTER ~ CPU REVENUE MIX



DCG 2016 EXPECTATIONS

Revenue growth in the mid-teens

Operating Profit growth
in the low double digits

11



INVESTOR MEETING
2015 SANTA CLARA

Note: 2016 fiscal year has 53 work weeks.
Forecast is based on current expectations given available information and is subject to change without notice.
Source: Intel

KEY MESSAGE: DRIVING SHAREHOLDER RETURN

Data Center: Big and Delivering Growth

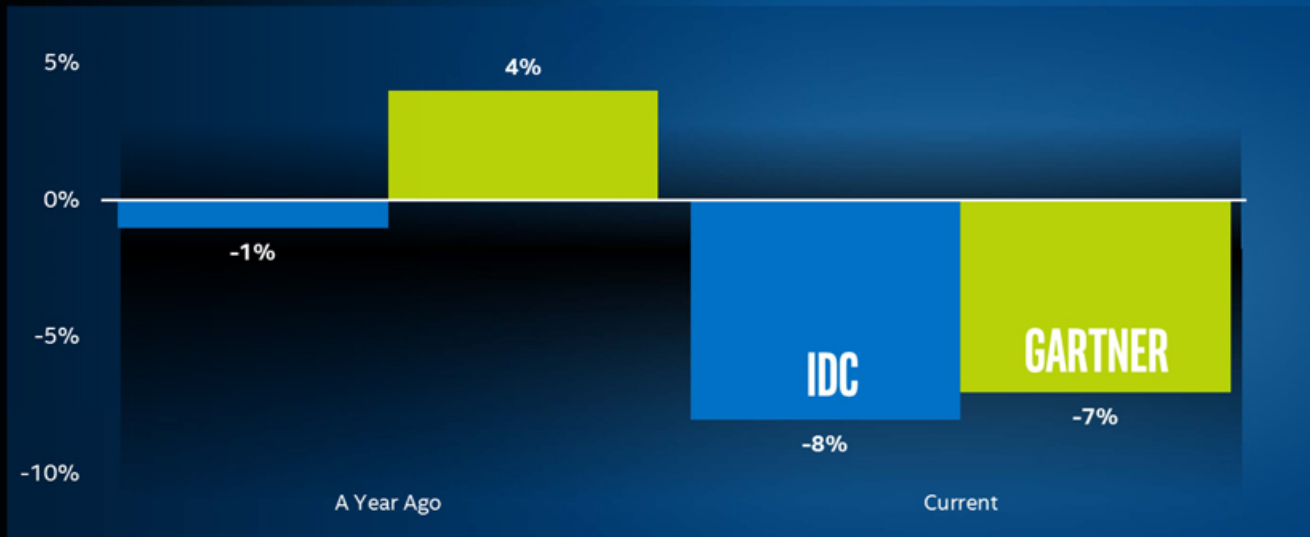
Client Computing enables critical IP blocks, profits, and cash flow

Internet of Things and Memory Delivering Growth

Insights into Investments, Cost and Capex

Disciplined Capital Allocation

PC TAM FORECAST CHANGES FOR 2015



CLIENT COMPUTING GROUP

CCG Full Year Financials



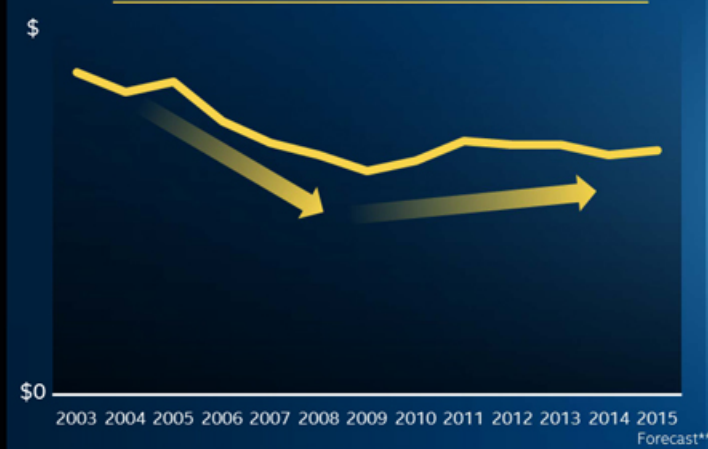
YTD 2015 PERFORMANCE

~\$23.5B of Revenue:
Down 10% YoY

~\$5.4B Operating margin:
Down 27% YoY
~23% of revenue

PC ASP & SEGMENTATION

PC ASP* from 2003



2015 Core Mix**

>70%

at an all time high

IMPROVING MOBILE PROFITABILITY IN CCG

On-track to exceed 2015 \$800M Mobile Profitability goal*
~one-third from product margin improvements
~two-thirds from lower investment

*Low Double Digit Operating Profit Growth** for CCG in 2016*
includes ~\$800M of mobile profitability improvements
~two-thirds product margin improvements
~one-third from lower investment

IP and Manufacturing leadership are increasingly valuable advantages



2015 CLIENT COMPUTING BUSINESS

Generates FCF + Profits:
~\$8B in operating profit

Gives us scale:
>80% of total units

Funds IP for use across the company:
>50% of Shared IP Originates from Client Investments

CCG 2016 EXPECTATIONS

PC Market projection: Slightly down,
vs. 3rd party projections of ~flat

CCG Revenue:
Flat to low single-digit growth

CCG Op Profit:
Growth in the low double digits

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INVESTOR MEETING
2015 SANTA CLARA

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Source: Intel

KEY MESSAGE: DRIVING SHAREHOLDER RETURN

Data Center: Big and Delivering Growth

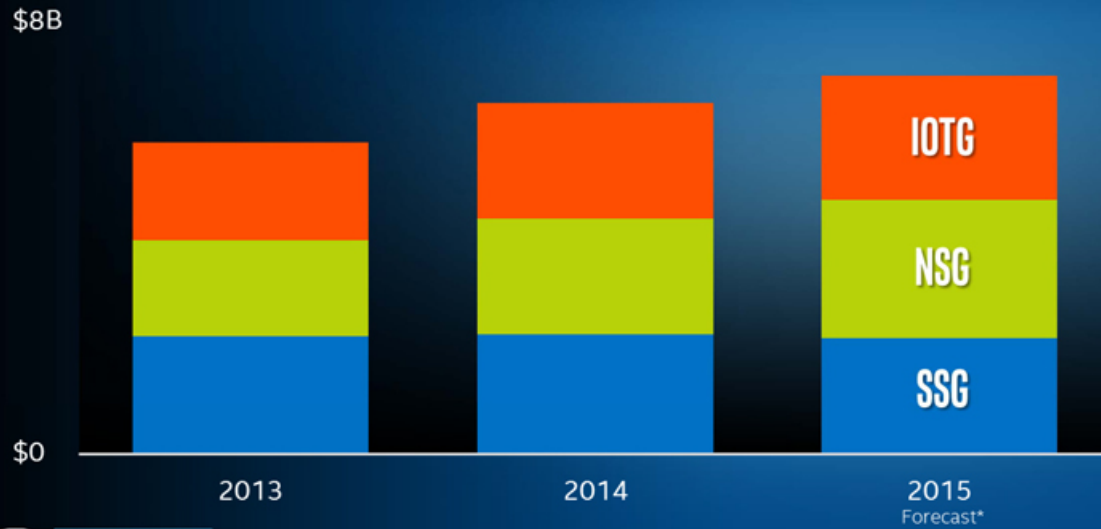
Client Computing enables critical IP blocks, profits, and cash flow

Internet of Things and Memory Delivering Growth

Insights into Investments, Cost and Capex

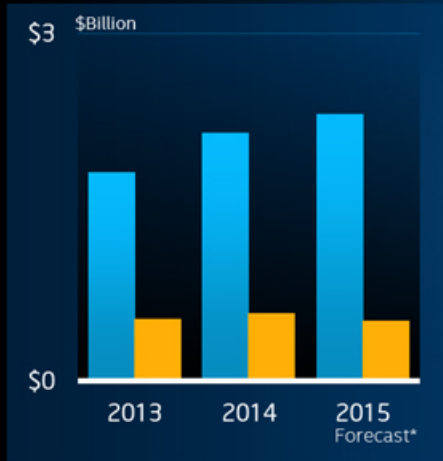
Disciplined Capital Allocation

IOTG, NSG AND SSG DELIVERING REVENUE GROWTH

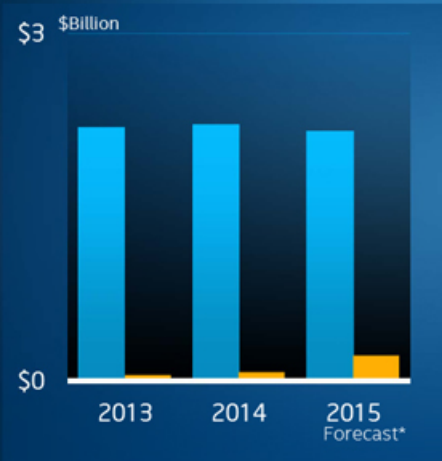


OTHER ELEMENTS OF OUR PORTFOLIO

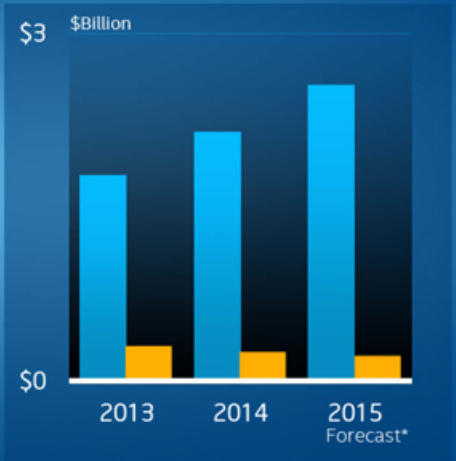
Internet of Things Group



Software and Services Group



Non-Volatile Memory Solutions Group



■ Revenue ■ Operating Margin

*Forecast is based on current expectations given available information and is subject to change without notice.
Source: Intel

KEY MESSAGE: DRIVING SHAREHOLDER RETURN

Data Center: Big and Delivering Growth

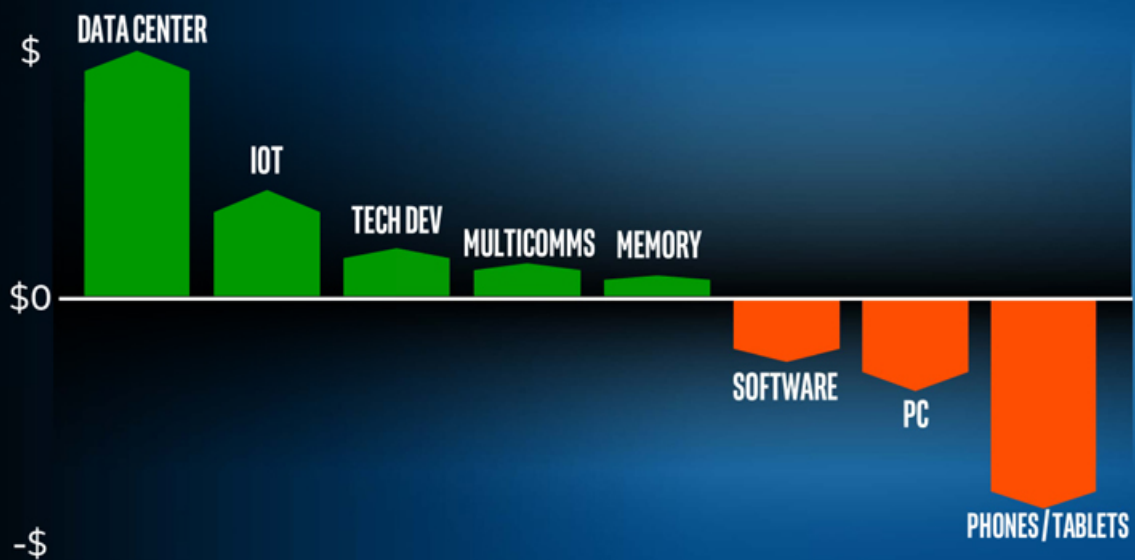
Client Computing enables critical IP blocks, profits, and cash flow

Internet of Things and Memory Delivering Growth

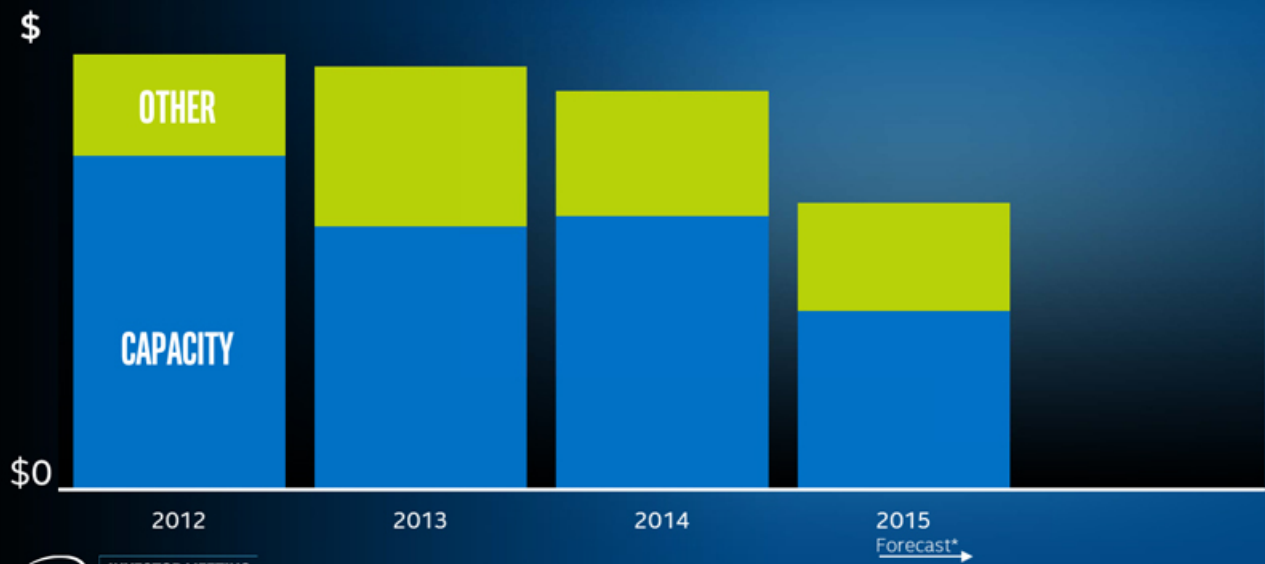
Insights into Investments, Cost and Capex

Disciplined Capital Allocation

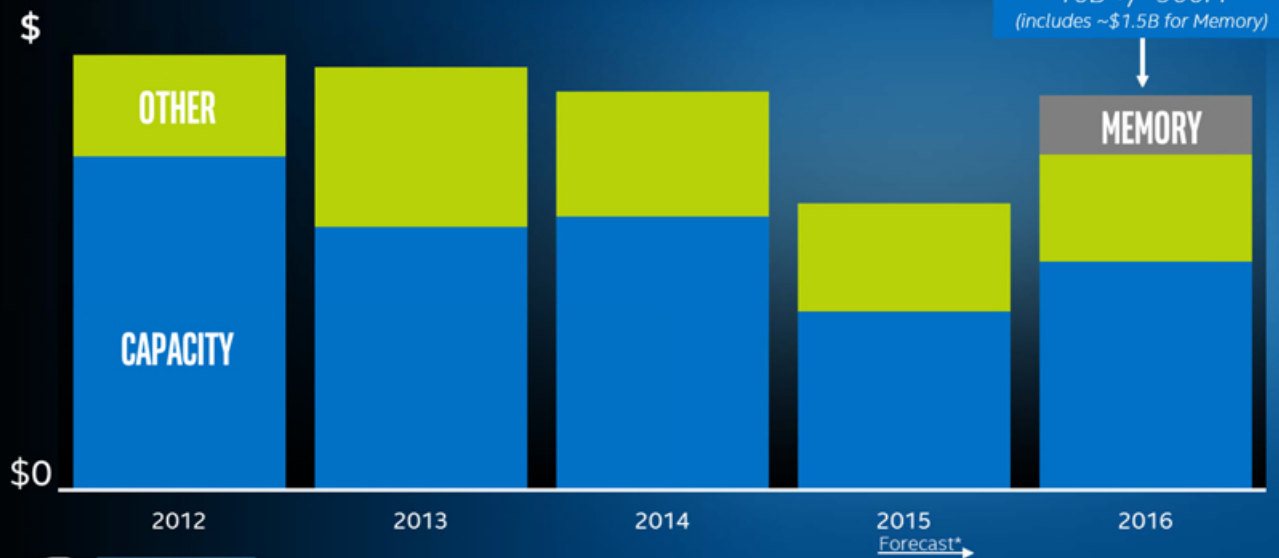
2014 - 2016 SPENDING SHIFTS



CAPITAL TRENDS: 2012 - 2015



CAPITAL TRENDS: 2012 - 2016



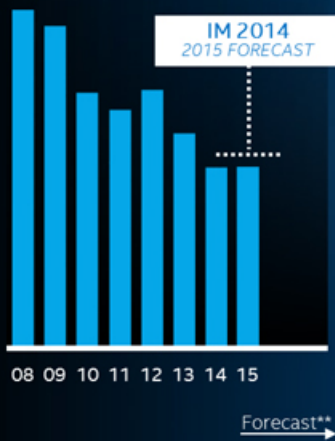
PC ASP AND COST TRENDS



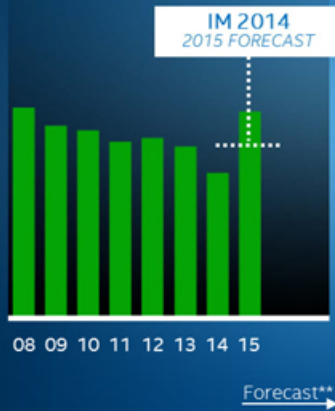
SEGMENTED COSTS TO COMPETE ACROSS SEGMENTS

PC Costs*

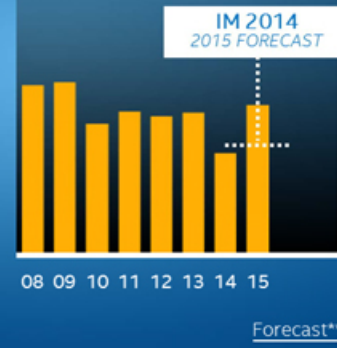
Performance



Mainstream



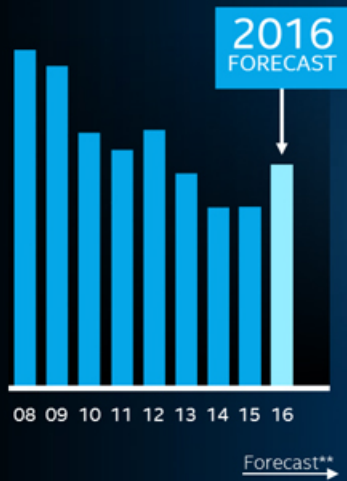
Value



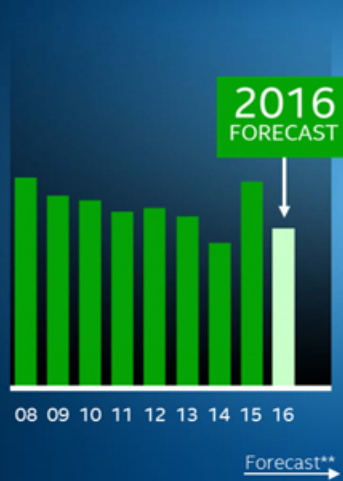
SEGMENTED COSTS TO COMPETE ACROSS SEGMENTS

PC Costs*

Performance



Mainstream

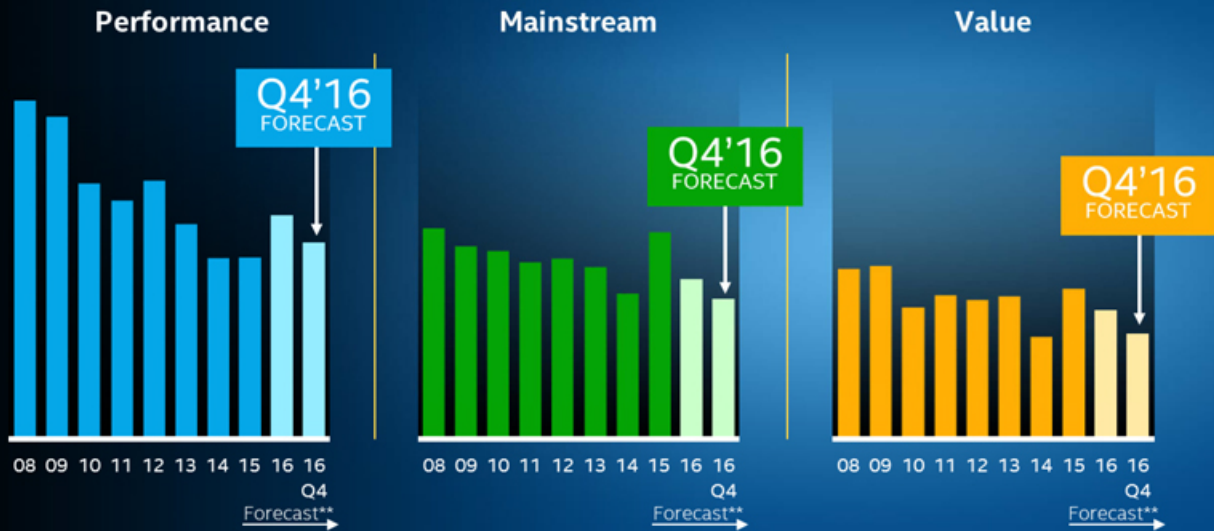


Value



SEGMENTED COSTS TO COMPETE ACROSS SEGMENTS

PC Costs*



GROSS MARGINS

Gross Margin % Annual 2005-2016



GROSS MARGIN DRIVERS

FY 2016 vs. FY 2015



KEY MESSAGE: DRIVING SHAREHOLDER RETURN

Data Center: Big and Delivering Growth

Client Computing enables critical IP blocks, profits, and cash flow

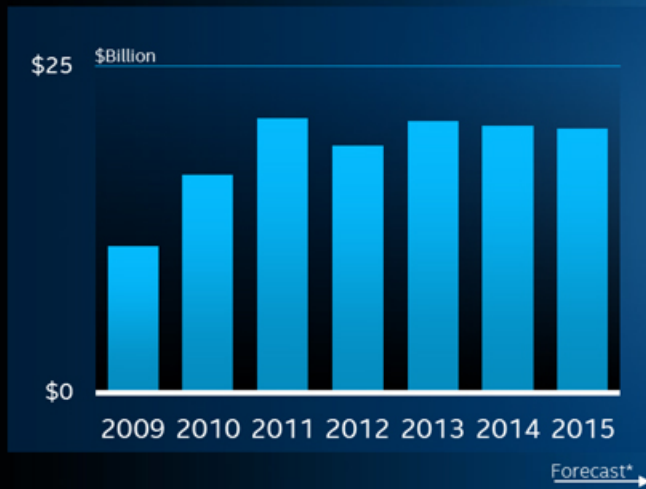
Internet of Things and Memory Delivering Growth

Insights into Investments, Cost and Capex

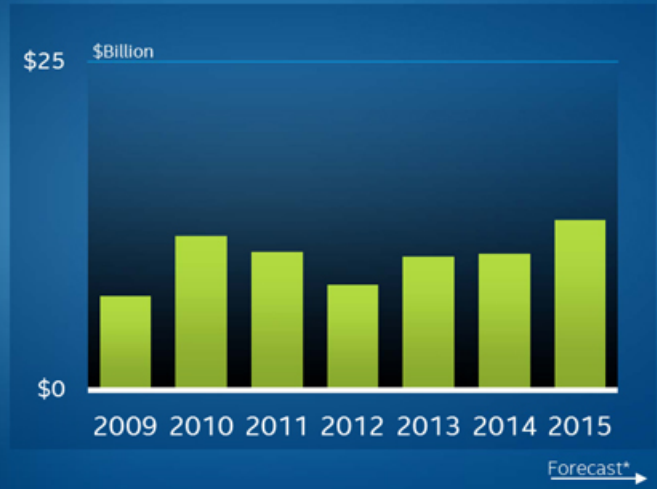
Disciplined Capital Allocation

STRONG CASH GENERATION

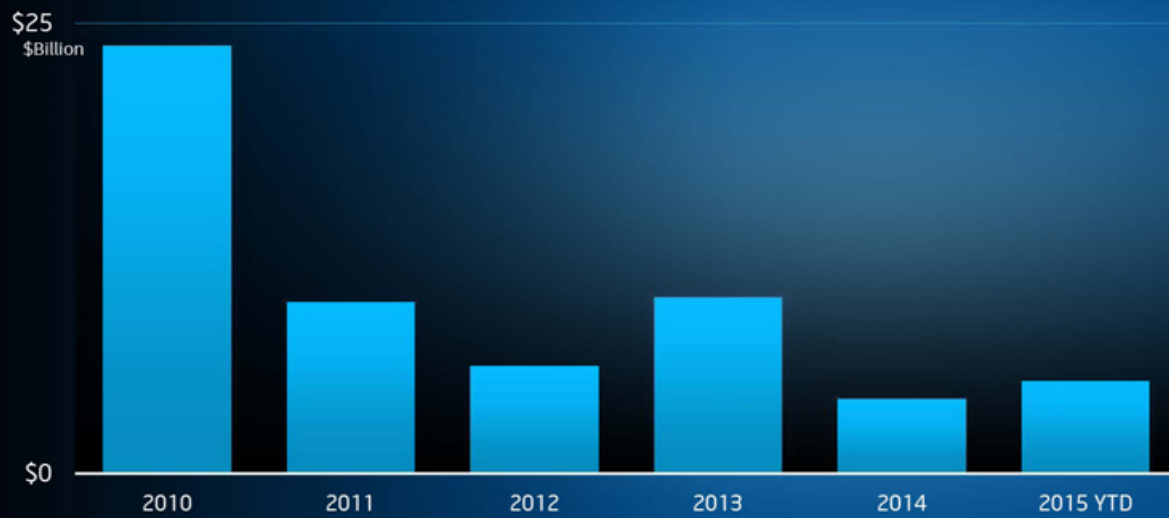
Cash from Operations



Free Cash Flow



BRINGING DOWN NET CASH LEVELS



INVESTOR MEETING
2015 SANTA CLARA

Net cash is a non-GAAP measure which is used to assess our sources of liquidity and capital resources. See the non-GAAP reconciliation on the "Explanation of Non-GAAP Net Cash" slide.
Source: Intel

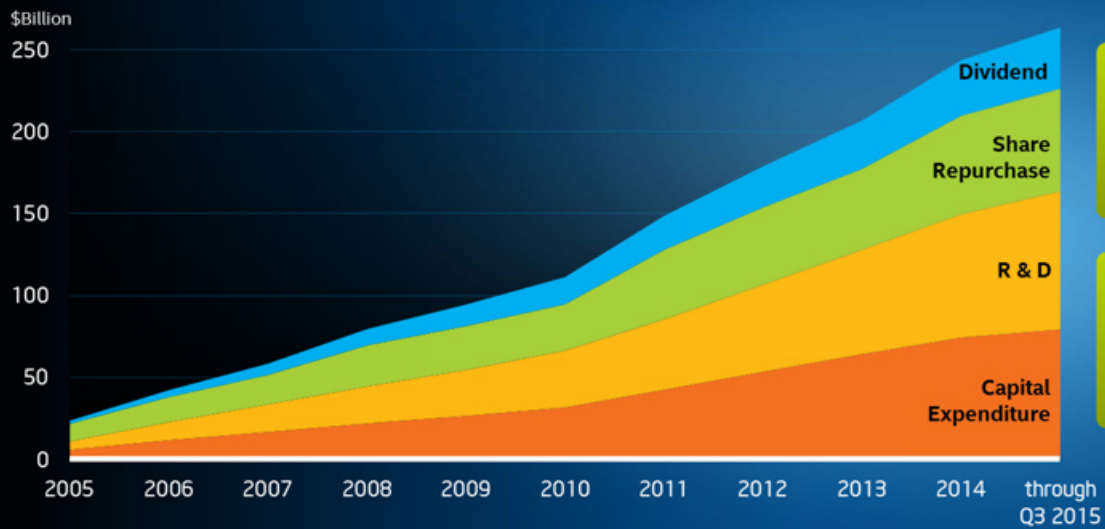
INVESTING AND RETURNING CASH TO SHAREHOLDERS

First: **Invest in our business**

Second: **Dividend**

Third: **Share Repurchases**

INVESTING AND RETURNING CASH TO SHAREHOLDERS



Dividend and
Share Repurchases
~\$100B
since 2005

R & D and
Capital
Expenditure
~\$164B
since 2005

ANNOUNCING DIVIDEND INCREASE STARTING IN Q1 '16

Dividend/Share



PUTTING IT ALL TOGETHER ~ 2016 FULL YEAR OUTLOOK

Note: 2016 fiscal year has 53 work weeks

Revenue Growth in the Mid-Single Digits

Gross Margin at 62% plus or minus a couple points

Spending (R&D + MG&A)* as a percent of revenue down ½ point

Capital Spending at \$10B, plus or minus \$500M (includes ~\$1.5B for Memory)

Dividend at \$1.04 per share (\$0.08 per share increase) effective Q1 '16

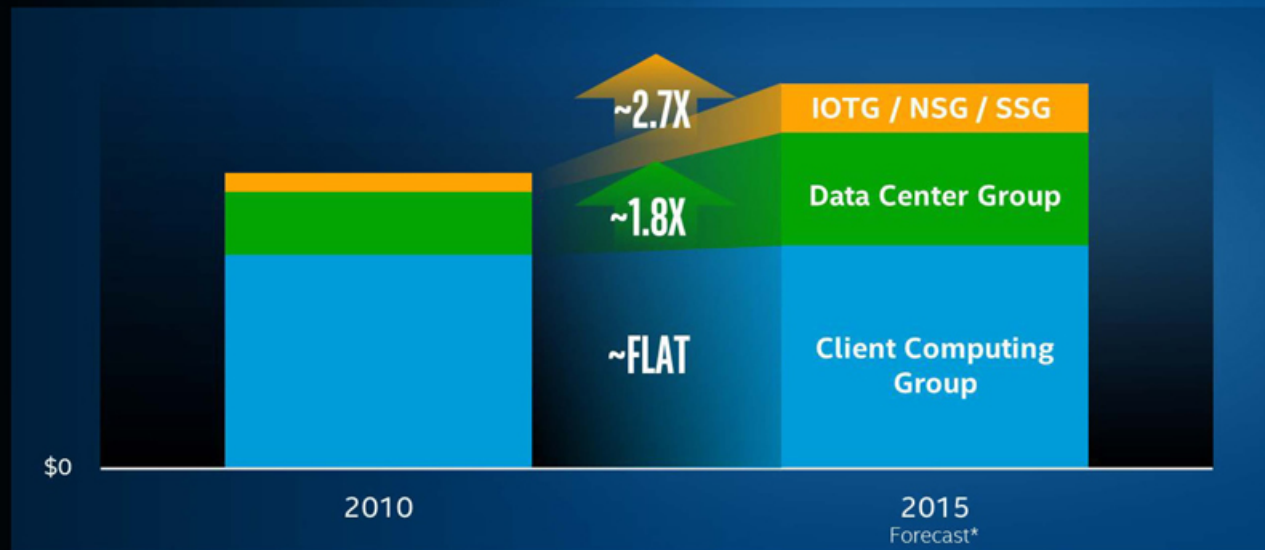
ONE MORE THING...

40



INVESTOR MEETING
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GROWTH PORTFOLIO ~ THE REVENUE MIX



NAPKIN MATH ~ THE GROWTH MODEL

Assumes DCG grows mid-teens

INTEL'S REVENUE GROWS

✓ LOW-SINGLE DIGITS
PC MARKET DOWN -10%

✓ MID-SINGLE DIGITS
PC MARKET DOWN -5%

✓ HIGH-SINGLE DIGITS
PC MARKET FLAT

FOR ILLUSTRATIVE PURPOSES ONLY, NOT A FORECAST.

Note: model assumes IOTG + Memory + Software at historical growth

RISK FACTORS

The statements in this presentation and other commentary that refer to future plans and expectations are forward-looking statements that involve a number of risks and uncertainties. Words such as "anticipates," "expects," "intends," "goals," "plans," "believes," "seeks," "estimates," "continues," "may," "will," "should," and variations of such words and similar expressions are intended to identify such forward-looking statements. Statements that refer to or are based on projections, uncertain events or assumptions also identify forward-looking statements. Many factors could affect Intel's actual results, and variances from Intel's current expectations regarding such factors could cause actual results to differ materially from those expressed in these forward-looking statements. Intel presently considers the following to be important factors that could cause actual results to differ materially from the company's expectations. Demand for Intel's products is highly variable and could differ from expectations due to factors including changes in business and economic conditions; consumer confidence or income levels; the introduction, availability and market acceptance of Intel's products, products used together with Intel products and competitors' products; competitive and pricing pressures, including actions taken by competitors; supply constraints and other disruptions affecting customers; changes in customer order patterns including order cancellations; and changes in the level of inventory at customers. Intel's gross margin percentage could vary significantly from expectations based on capacity utilization; variations in inventory valuation, including variations related to the timing of qualifying products for sale; changes in revenue levels; segment product mix; the timing and execution of the manufacturing ramp and associated costs; excess or obsolete inventory; changes in unit costs; defects or disruptions in the supply of materials or resources; and product manufacturing quality/yields. Variations in gross margin may also be caused by the timing of Intel product introductions and related expenses, including marketing expenses, and Intel's ability to respond quickly to technological developments and to introduce new products or incorporate new features into existing products, which may result in restructuring and asset impairment charges. Intel's results could be affected by adverse economic, social, political and physical/infrastructure conditions in countries where Intel, its customers or its suppliers operate, including military conflict and other security risks, natural disasters, infrastructure disruptions, health concerns and fluctuations in currency exchange rates. Results may also be affected by the formal or informal imposition by countries of new or revised export and/or import and doing-business regulations, which could be changed without prior notice. Intel operates in highly competitive industries and its operations have high costs that are either fixed or difficult to reduce in the short term. The amount, timing and execution of Intel's stock repurchase program could be affected by changes in Intel's priorities for the use of cash, such as operational spending, capital spending, acquisitions, and as a result of changes to Intel's cash flows or changes in tax laws. Product defects or errata (deviations from published specifications) may adversely impact our expenses, revenues and reputation. Intel's results could be affected by litigation or regulatory matters involving intellectual property, stockholder, consumer, antitrust, disclosure and other issues. An unfavorable ruling could include monetary damages or an injunction prohibiting Intel from manufacturing or selling one or more products, precluding particular business practices, impacting Intel's ability to design its products, or requiring other remedies such as compulsory licensing of intellectual property. Intel's results may be affected by the timing of closing of acquisitions, divestitures and other significant transactions. In addition, risks associated with our pending acquisition of Altera are described in the "Forward Looking Statements" paragraph of Intel's press release dated June 1, 2015, which risk factors are incorporated by reference herein. A detailed discussion of these and other factors that could affect Intel's results is included in Intel's SEC filings, including the company's most recent reports on Form 10-Q, Form 10-K and earnings release.



EXPLANATION OF NON-GAAP NET CASH

The accompanying 2015 Investor Meeting materials contains references to non-GAAP financial measures of net cash, which is used by management when assessing our sources of liquidity and capital resources. We believe this non-GAAP financial measure is helpful to investors in understanding our capital structure and how we manage our resources. This non-GAAP financial measure should not be considered a substitute for, or superior to, financial measures calculated in accordance with GAAP, and the financial results calculated in accordance with GAAP and reconciliations from these results should be carefully evaluated.

(In Millions)	Sep 26, 2015	Dec 27, 2014	Dec 28, 2013	Dec 29, 2012	Dec 31, 2011	Dec 25, 2010
GAAP CASH AND CASH EQUIVALENTS	\$ 7,065	\$ 2,561	\$ 5,674	\$ 8,478	\$ 5,065	\$ 5,498
Short-term investments	7,119	2,430	5,972	3,999	5,181	11,294
Trading assets	6,659	9,063	8,441	5,685	4,591	5,093
Total cash investments	\$ 20,843	\$ 14,054	\$ 20,087	\$ 18,162	\$ 14,837	\$ 21,885
Short-term debt	(1,129)	(1,596)	(281)	(312)	(247)	(38)
Net unsettled trade liabilities and other	(200)	(77)	(113)	(469)	(30)	(103)
Long-term debt	(20,059)	(12,059)	(13,104)	(13,070)	(7,048)	(2,059)
NON-GAAP NET CASH (excluding other longer term investments)	\$ (545)	\$ 322	\$ 6,589	\$ 4,311	\$ 7,512	\$ 19,685
GAAP OTHER LONG-TERM INVESTMENTS	\$ 1,829	\$ 2,023	\$ 1,473	\$ 493	\$ 889	\$ 3,026
Loans receivable and other	1,191	1,335	1,270	1,065	1,082	1,015
Reverse repurchase agreements	2,650	450	400	50	—	—
NON-GAAP OTHER LONGER TERM INVESTMENTS	\$ 5,670	\$ 3,808	\$ 3,143	\$ 1,608	\$ 1,971	\$ 4,041
NON-GAAP NET CASH (including other longer term investments)	\$ 5,125	\$ 4,130	\$ 9,732	\$ 5,919	\$ 9,483	\$ 23,726



INVESTOR MEETING
2015 SANTA CLARA

Source: Intel

EXPLANATION OF NON-GAAP CONSTANT CURRENCY

The 2015 Investor Meeting commentary contained references to non-GAAP financial measures of aggregated "software and services operating segments" net revenue and operating income on a constant currency basis. Constant currency results assume foreign revenues are translated from foreign currencies to the U.S. dollar, net of the effect of foreign currency hedges, at rates consistent with those in the comparable period. We believe this non-GAAP financial measure is helpful to investors in understanding our operating results of the aggregated "software and services operating segments". This non-GAAP financial measure should not be considered a substitute for, or superior to, financial measures calculated in accordance with GAAP, and the financial results calculated in accordance with GAAP and reconciliations from these results should be carefully evaluated.

(In Millions)	Dec 26, 2015*	Dec 27, 2014
SOFTWARE & SERVICES OPERATING SEGMENTS		
GAAP NET REVENUE	\$ 2,152	\$ 2,216
Constant currency adjustment	162	-
NON-GAAP NET REVENUE, constant currency adjusted	\$ 2,314	\$ 2,216
GAAP OPERATING INCOME	\$ 219	\$ 81
Constant currency adjustment	76	-
NON-GAAP OPERATING INCOME, constant currency adjusted	\$ 295	\$ 81



INVESTOR MEETING
2015 SANTA CLARA

*Forecast is based on current expectations given available information and is subject to change without notice.
Source: Intel

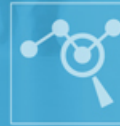


INVESTOR MEETING

2015 SANTA CLARA

Diane Bryant

Senior Vice President & General Manager
Data Center Group



KEY MESSAGES

Fundamental growth drivers remain strong

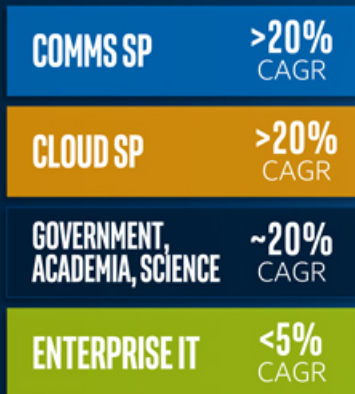
Adoption of cloud computing growing and transforming all segments

Non-CPU products contribute meaningful growth

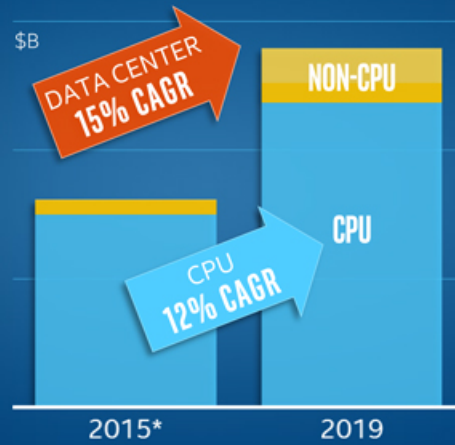
DATA CENTER GROWTH FORECAST

GROWTH BY END-USER SEGMENT

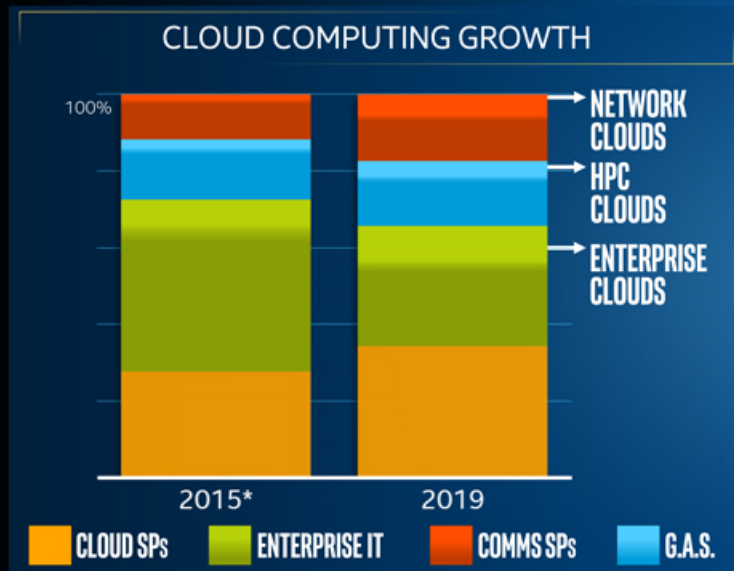
2015-2019*



CONTRIBUTION OF NON-CPU



ADOPTION OF CLOUD COMPUTING ACROSS ALL SEGMENTS



Accelerated technology adoption

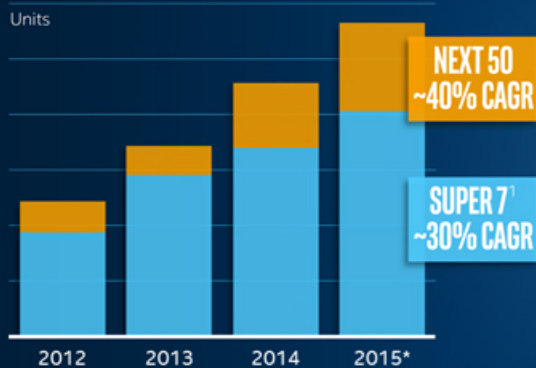
TAM expansion

ASP uplift

DIVERSIFICATION OF THE CLOUD SERVICE PROVIDER MARKET

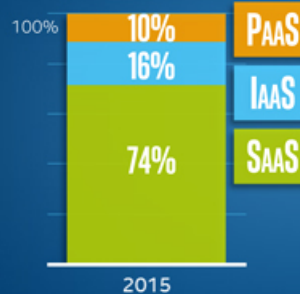
CLOUD SP GROWTH

Cloud SP CPU Units



"AS A SERVICE" DYNAMICS

2015 Revenue²



GROWTH OUTSIDE U.S.

1H'15 YoY Growth³

Americas

46%

Europe & Middle East

57%

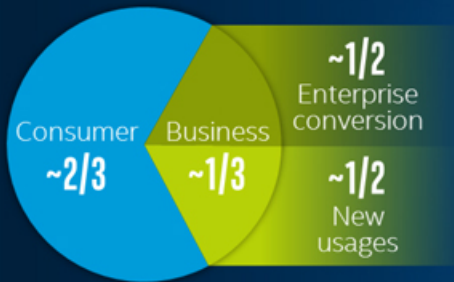
Asia

55%

CLOUD SERVICE PROVIDER DYNAMICS

CONSUMER vs. BUSINESS

2015 Volume¹



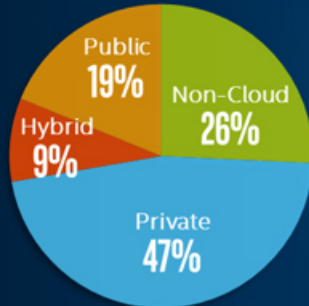
SUPER 7 VALUE PERFORMANCE



CLOUD ENABLES NEW ENTERPRISE GROWTH

PRIVATE CLOUD INVESTMENTS

Expected workload destination¹
2015-2016



ENABLING NEW BUSINESSES²



Delivering an **end-to-end connected car** lifestyle through BMW Connected Drive



Making **industrial analytics** applications easier to deploy with Predix Cloud

Honeywell

Improving **first responder safety** through cloud connected devices



JOHN DEERE

Enabling **precision farming** through cloud-based analytics



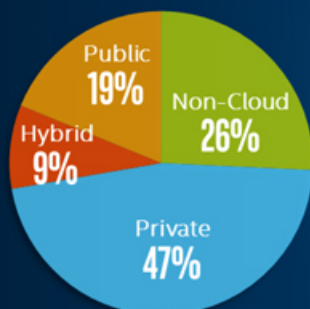
INVESTOR MEETING
2015 SANTA CLARA

1. Source: 451 Research, Voice of the Enterprise Cloud Computing Advisory Report Q4 2014 Survey of 1200 Senior IT leaders / decision makers (N=370)
2. Source: Company reports
Other names and brands may be claimed as the property of others.

CLOUD ENABLES NEW ENTERPRISE GROWTH

PRIVATE CLOUD INVESTMENTS

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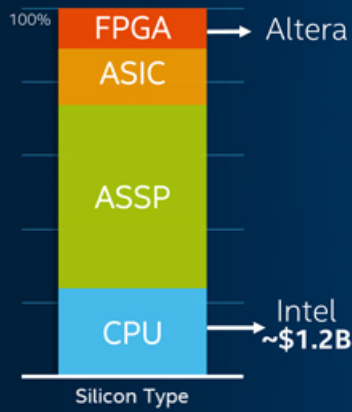
JOHN DEERE

Enabling **precision farming** through cloud-based analytics

NETWORK MOVES TO CLOUD

NETWORK OPPORTUNITY¹

2014: \$17B TAM



IA MSS²



NFV DEPLOYED ON INTEL ARCHITECTURE



VALUE TO SERVICE PROVIDERS

50% OpEx & power reduction³
-China Mobile

97% reduction in time to deployment
of new services⁴ -Telefonica

DELIVERING NEW PRODUCTS

INTEL SILICON PHOTONICS

Samples shipping

ONLY ON-DIE INTEGRATED LASER

Longest reach at **2 km**

Highest port density

>20% cost advantage

\$5B TAM
2020⁴

INTEL OMNI-PATH ARCHITECTURE

1st production in December

LEADERSHIP VS. INFINIBAND EDR

10% performance advantage¹

60% lower system power²

20% system cost savings³

\$1.6B TAM
2020⁵

3D XPOINT™ DIMMS

Sampling in 2016

NEW CLASS OF NON-VOLATILE MEMORY

4X memory capacity

1/2 the cost of DRAM

\$34B TAM
2020⁶

10



INVESTOR MEETING
2015 SANTA CLARA

1. Tests performed on Intel® Xeon® Processor E5-2697 v3 dual socket servers with 3733 MHz DDR4 memory Intel® Turbo Boost Technology enabled and Intel® Hyper-Threading Technology disabled. Intel® QPI, OpenMI 1.0, 100 GbE with PSM2. The production Intel Corporation Device 2402 - Series 100 GbE ASIC, Series 100 GbE switch - 48 port 100 GbE ports per chip disabled in BIOS. EDR OpenMI 1.0 is not supported with Intel® Xeon® v3. 3.36 Gb/s MLN, QPI 2.0, 100 GbE with PSM2. 48 Gb/s Mellanox EDR ConnectX-4 Single Port 100 GbE NICs. Mellanox EDR ConnectX-4 Single Port 100 GbE NICs. HPC 1.4.3 Random order latency: 16 nodes, 28 MB per node. 7% message rate claim. One State Micro Benchmarks v. 4.4.1. One-way, 28 MB per node, 8 single message.

2. Assumes 750 node cluster, and number of switch chips required is based on a full functional bandwidth 800 Gb/s. This configuration. Intel® QPI uses one fully populated 768 port director switch, and Mellanox EDR solution uses a combination of director switches and edge switches. Mellanox power data based on Mellanox CS7700 Director Switch, Mellanox 58700S 7700 Edge switch, and Mellanox ConnectX-4 VPI adapter card installation documentation provided on www.mellanox.com as of November 1, 2015. Intel QPI power data based on product briefs provided on www.intel.com as of November 16, 2015.

3. Assumes a 750 node cluster, and number of switch chips required is based on a full functional bandwidth 800 Gb/s. This configuration. Intel® QPI uses one fully populated 768 port director switch, and Mellanox EDR solution uses a combination of 648 port director switches and 36 port edge switches. Mellanox component pricing from www.broadcom.com, with prices as of November 3, 2015. Compute node pricing based on Dell PowerEdge R730 server from www.dell.com, with prices as of May 26, 2015. Intel® QPI pricing based on estimated retail pricing at time of launch.

4. Intel estimate. Includes HPC deployments only.

5. Source: Gartner, HPL, Intel analysis.

6. Other names and brands may be claimed as the property of others.

10

DELIVERING NEW PRODUCTS

INTEL SILICON PHOTONICS

Samples shipping

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INVESTOR MEETING
2015 SANTA CLARA

DELIVERING NEW PRODUCTS

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3D XPOINT™ DIMMS

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\$34B TAM
2020⁶



SUMMARY

GROWTH BY END-USER SEGMENT

2015-2019*

COMMS SP >20%
CAGR

CLOUD SP >20%
CAGR

**GOVERNMENT,
ACADEMIA, SCIENCE** ~20%
CAGR

ENTERPRISE IT <5%
CAGR

Fundamental growth drivers remain strong

Adoption of cloud computing growing and transforming all segments

Non-CPU products contribute meaningful growth



INVESTOR MEETING
2015 SANTA CLARA

RISK FACTORS

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CLIENT COMPUTING SUMMARY



PC Stabilizing With Unprecedented Innovation



Segmentation, Integration & IP Reuse Maximizing Revenue & Margin



Growing at Market in Tablets, Expanding Wireless, & Reducing Losses

CLIENT COMPUTING SUMMARY



PC Stabilizing With Unprecedented Innovation

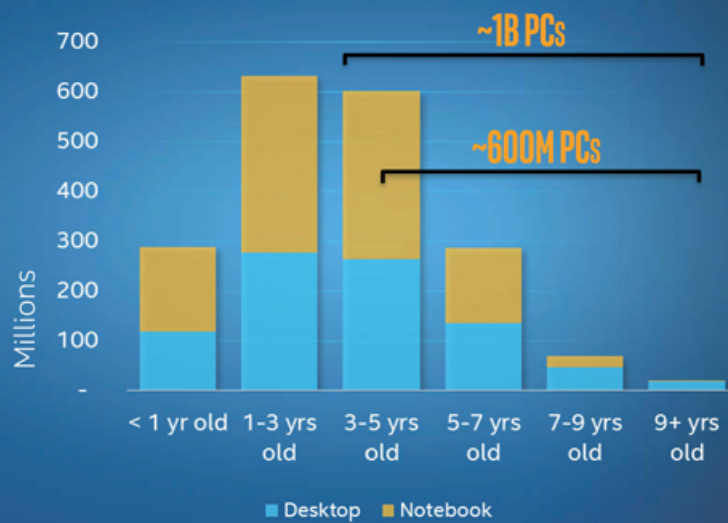


Segmentation, Integration & IP Reuse Maximizing Revenue & Margin



Growing at Market in Tablets, Expanding Wireless, & Reducing Losses

PC INSTALLED BASE = OPPORTUNITY



"There has never been a better time to buy a PC"
Oct 29, 2015

Bloomberg

"Intel Unveils New Chip Design It Says Will Bring More Than Speed"
Sept 2, 2015



"Intel's Skylake Will Power PCs as Thin as Tablets"
Sept 2, 2015



"The PC: Suddenly, Surprisingly Alive"
November 11, 2015

STRATEGY FOR PC STABILIZATION

Product & Form Factor Innovation



Segmentation



New User Experiences



If it is Smart and Connected, it is Best with Intel

INTEL'S BEST PROCESSOR EVER

6th Gen Intel® Core™ & First Xeon® for Mobile Workstation



+  Windows 10

INTEL'S BEST PROCESSOR EVER

6th Gen Intel® Core™ & First Xeon® for Mobile Workstation



+ Windows 10



UP TO
2.5x
FASTER
PERFORMANCE¹



UP TO
30x
GRAPHICS
IMPROVEMENT²



UP TO
3x
LONGER BATTERY
LIFE³



Intel's
MOST SECURE
Platform^{4,5}

1. Source: Intel Corporation. Based on SysMark 2014 scores comparing Intel® Core™ i5-6200U and Intel® Core™ i5-520U. As compared to a 5 year old system. See Appendix for configurations.
2. Source: Intel Corporation. Based on 3DMark Cloud Gate GA scores comparing Intel® Core™ i5-6200U and Intel® Core™ i5-520U. As compared to a 5 year old system. See Appendix for configurations.
3. Source: Intel Corporation. Based on local HD video playback score comparing Intel® Core™ i5-6200U and Intel® Core™ i5-520U. As compared to a 5 year old system. See Appendix for configurations.
4. No computer system can provide absolute security under all conditions. Built-in security features available on select Intel® processors may require additional software, hardware, services and/or an Internet connection. Results may vary depending upon configuration. Consult your system manufacturer for more details.
5. Intel's most secure platform is based upon new security features and technologies available on Intel® 6th Gen Core platforms.

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*Other brands and names may be claimed as the property of others.
Software and workloads used in performance tests may have been optimized for performance only on Intel microprocessors. Performance tests, such as SysMark and MobileMark, are measured using specific computer systems, components, software, operations and functions. Any change to any of those factors may cause the results to vary. You should consult other information and performance tests to assist you in fully evaluating your contemplated purchases, including the performance of that product when combined with other products. For more complete information visit <http://www.intel.com/performance>

SEGMENTING THE MARKET **NEW FORM FACTORS**



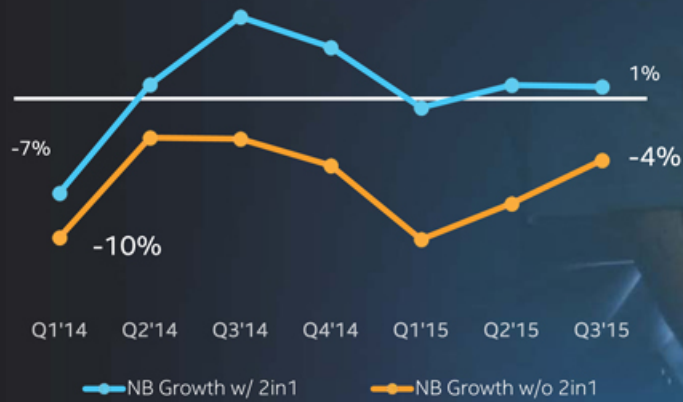
8



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* Other names and brands may be claimed as the property of others.

INNOVATION: 2 IN 1



North American Retail

1.5X

PROJECTED
GROWTH
'15-16 ²

8-12
MONTHS

EARLIER
REFRESH OF
NOTEBOOK PC ¹

~40%

HAD CONSIDERED
A TABLET AS #1
ALTERNATIVE ¹

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¹ Source Intel
² Forecast is based on current expectations given available information and is subject to change without notice
³ Other names and brands may be claimed as the property of others.

INNOVATION IN DESKTOP



GROWTH
in Gaming



GROWTH
in Mini Form Factors



GROWTH
in All in Ones & Portable AIOs



USER PAIN POINTS

Wires



Passwords



Legacy Interfaces



NEW USER EXPERIENCES

No Wires



No Passwords



Natural User Interfaces



Driving industry standards, system enabling & end to end experiences.

CLIENT COMPUTING SUMMARY



PC Stabilizing With Unprecedented Innovation



Segmentation, Integration & IP Reuse Maximizing Revenue & Margin



Growing at Market in Tablets, Expanding Wireless, & Reducing Losses

PC SEGMENTATION ACTIONS

Cost

Small Core Product



14nm



Integration



audio



graphics



touch



Imaging
processing



sensor
hub



security

Sell-up



MAINTAIN/GROW ASP up **4.5%** from 2010¹

MSS up **10%** from 2010¹

Core MIX > **70%** an all time high¹

INCREASING SHARE OF WALLET THROUGH INNOVATION

Discrete to Integrated

Thunderbolt™ 3



**6x DESIGNS ON
6TH GEN CORE MOBILE**

Wi-Fi™ & WiGig™



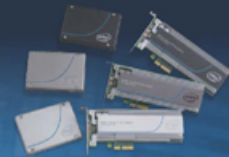
**PC WI-FI #1 BY VOLUME¹
2.5x WIGIG DESIGNS YoY**

Iris™ Graphics



**~70% GRAPHICS SHARE²
2x DESIGNS YoY**

Intel® Optane™ SSDs



COMING 2016

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1. ABI Research
2. Q3'15 Mercury Research

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CLIENT COMPUTING SUMMARY



PC Stabilizing With Unprecedented Innovation



Segmentation, Integration & IP Reuse Maximizing Revenue & Margin



Growing at Market in Tablets, Expanding Wireless, & Reducing Losses

MOBILE & WIRELESS: BUILDING TO A 5G FUTURE

Ecosystem Leadership



Wireless IP Development



Competing in Mobile Devices



New SoC Platforms & Partnerships



IMPROVING MOBILE PROFITABILITY IN CCG
~\$800M IN 2016

CCG 2016 EXPECTATIONS

PC Market projection: Slightly down,
vs. 3rd party projections of ~flat

CCG Revenue:
Flat to low single-digit growth

CCG Op Profit:
Growth in the low double digits

CLIENT COMPUTING SUMMARY



Stabilizing PC With Unprecedented Innovation



Segmentation, Integration & IP Reuse Maximizing Revenue & Margin



Growing at Market in Tablets, Expanding Wireless, & Reducing Losses



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RISK FACTORS

The above statements and any others in this document that refer to future plans and expectations are forward-looking statements that involve a number of risks and uncertainties. Words such as "anticipates," "expects," "intends," "goals," "plans," "believes," "seeks," "estimates," "continues," "may," "will," "should," and variations of such words and similar expressions are intended to identify such forward-looking statements. Statements that refer to or are based on projections, uncertain events or assumptions also identify forward-looking statements. Many factors could affect Intel's actual results, and variances from Intel's current expectations regarding such factors could cause actual results to differ materially from those expressed in these forward-looking statements. Intel presently considers the following to be important factors that could cause actual results to differ materially from the company's expectations. Demand for Intel's products is highly variable and could differ from expectations due to factors including changes in business and economic conditions; consumer confidence or income levels; the introduction, availability and market acceptance of Intel's products, products used together with Intel products and competitors' products; competitive and pricing pressures, including actions taken by competitors; supply constraints and other disruptions affecting customers; changes in customer order patterns including order cancellations; and changes in the level of inventory at customers. Intel's gross margin percentage could vary significantly from expectations based on capacity utilization; variations in inventory valuation, including variations related to the timing of qualifying products for sale; changes in revenue levels; segment product mix; the timing and execution of the manufacturing ramp and associated costs; excess or obsolete inventory; changes in unit costs; defects or disruptions in the supply of materials or resources; and product manufacturing quality/yields. Variations in gross margin may also be caused by the timing of Intel product introductions and related expenses, including marketing expenses, and Intel's ability to respond quickly to technological developments and to introduce new products or incorporate new features into existing products, which may result in restructuring and asset impairment charges. Intel's results could be affected by adverse economic, social, political and physical/infrastructure conditions in countries where Intel, its customers or its suppliers operate, including military conflict and other security risks, natural disasters, infrastructure disruptions, health concerns and fluctuations in currency exchange rates. Results may also be affected by the formal or informal imposition by countries of new or revised export and/or import and doing-business regulations, which could be changed without prior notice. Intel operates in highly competitive industries and its operations have high costs that are either fixed or difficult to reduce in the short term. The amount, timing and execution of Intel's stock repurchase program could be affected by changes in Intel's priorities for the use of cash, such as operational spending, capital spending, acquisitions, and as a result of changes to Intel's cash flows or changes in tax laws. Product defects or errata (deviations from published specifications) may adversely impact our expenses, revenues and reputation. Intel's results could be affected by litigation or regulatory matters involving intellectual property, stockholder, consumer, antitrust, disclosure and other issues. An unfavorable ruling could include monetary damages or an injunction prohibiting Intel from manufacturing or selling one or more products, precluding particular business practices, impacting Intel's ability to design its products, or requiring other remedies such as compulsory licensing of intellectual property. Intel's results may be affected by the timing of closing of acquisitions, divestitures and other significant transactions. In addition, risks associated with our pending acquisition of Altera are described in the "Forward Looking Statements" paragraph of Intel's press release dated June 1, 2015, which risk factors are incorporated by reference herein. A detailed discussion of these and other factors that could affect Intel's results is included in Intel's SEC filings, including the company's most recent reports on Form 10-Q, Form 10-K and earnings release.