
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 9, 2017

INTEL CORPORATION
(Exact name of registrant as specified in its charter)

Delaware
(State or Other Jurisdiction
of Incorporation)

000-06217
(Commission
File Number)

94-1672743
(IRS Employer
Identification No.)

2200 Mission College Blvd., Santa Clara, California
(Address of principal executive offices)

95054-1549
(Zip Code)

Registrant's telephone number, including area code: (408) 765-8080

Not Applicable
(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 - ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 - ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
-
-

Item 7.01 Regulation FD Disclosure.

On February 9, 2017, Intel Corporation ("Intel") presented business and financial information to institutional investors, analysts, members of the press and the general public at a publicly available webcast meeting (the "Investor Meeting"). Attached hereto as exhibits and incorporated by reference herein are the Investor Meeting presentations made by: (1) Brian Krzanich, Chief Executive Officer; (2) Dr. Venkata S.M. ("Murthy") Renduchintala, Executive Vice President; President, Client and Internet of Things Businesses and System Architecture Group; (3) Diane M. Bryant, Executive Vice President; General Manager, Data Center Group; (4) Rob Crooke, Senior Vice President, Non-Volatile Memory Solutions Group; (5) Doug Davis, Senior Vice President, Internet of Things Group; and (6) Robert H. Swan, Executive Vice President, Chief Financial Officer, respectively.

During the course of the Investor Meeting, Intel's executives discussed the company's corporate strategy, advancing Moore's Law, financial performance, and business updates. The presentations include forward-looking statements and accompanying Risk Factors. These presentations may be found at intc.com.

The information in this report shall not be treated as filed for purposes of the Securities Exchange Act of 1934, as amended.

Item 9.01 Financial Statements and Exhibits.**(d) Exhibits.**

The following exhibits are furnished as part of this Report:

<u>Exhibit Number</u>	<u>Description</u>
99.1	Investor Meeting Presentation by Brian Krzanich, dated February 9, 2017.
99.2	Investor Meeting Presentation by Dr. Venkata S.M. ("Murthy") Renduchintala, dated February 9, 2017.
99.3	Investor Meeting Presentation by Diane M. Bryant, dated February 9, 2017.
99.4	Investor Meeting Presentation by Rob Crooke, dated February 9, 2017.
99.5	Investor Meeting Presentation by Doug Davis, dated February 9, 2017.
99.6	Investor Meeting Presentation by Robert H. Swan, dated February 9, 2017.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

INTEL CORPORATION
(Registrant)

Date: February 9, 2017

/s/ Suzan A. Miller

Suzan A. Miller

Vice President, Deputy General Counsel and Corporate Secretary



INVESTOR MEETING

FEBRUARY 2017





BRIAN KRZANICH
CHIEF EXECUTIVE OFFICER



DISCLOSURES

This presentation contains non-GAAP financial measures relating to our performance. You can find the reconciliation of these measures to the most directly comparable GAAP financial measure in the Appendix at the end of this presentation. The non-GAAP financial measures disclosed by Intel should not be considered a substitute for, or superior to, the financial measures prepared in accordance with GAAP. Please refer to "Explanation of Non-GAAP Measures" in Intel's quarterly earnings release for a detailed explanation of the adjustments made to the comparable GAAP measures, the ways management uses the non-GAAP measures, and the reasons why management believes the non-GAAP measures provide investors with useful supplemental information.

Statements in this presentation that refer to Business Outlook, forecast, future plans and expectations are forward-looking statements that involve a number of risks and uncertainties. Words such as "anticipates," "expects," "intends," "goals," "plans," "believes," "seeks," "estimates," "continues," "may," "will," "would," "should," "could," and variations of such words and similar expressions are intended to identify such forward-looking statements. Statements that refer to or are based on projections, uncertain events or assumptions also identify forward-looking statements. Such statements are based on management's expectations as of February 9, 2017 and involve many risks and uncertainties that could cause actual results to differ materially from those expressed or implied in these forward-looking statements. Important factors that could cause actual results to differ materially from the company's expectations are set in Intel's earnings release dated January 26, 2017, which is included as an exhibit to Intel's Form 8-K furnished to the SEC on such date. Additional information regarding these and other factors that could affect Intel's results is included in Intel's SEC filings, including the company's most recent reports on Forms 10-K and 10-Q. Copies of Intel's Form 10-K, 10-Q and 8-K reports may be obtained by visiting our Investor Relations website at www.intc.com or the SEC's website at www.sec.gov.

AGENDA

2016 RESULTS

DATA: DRIVING GROWTH & INNOVATION

INTEL'S STRATEGY

AGENDA

2016 RESULTS

DATA: DRIVING GROWTH & INNOVATION

INTEL'S STRATEGY

2016 FINANCIAL RESULTS (NON-GAAP)

REVENUE

\$59.5B

GROSS MARGIN

63.2%

EPS

\$2.72

3 YEAR SHAREHOLDER RETURN

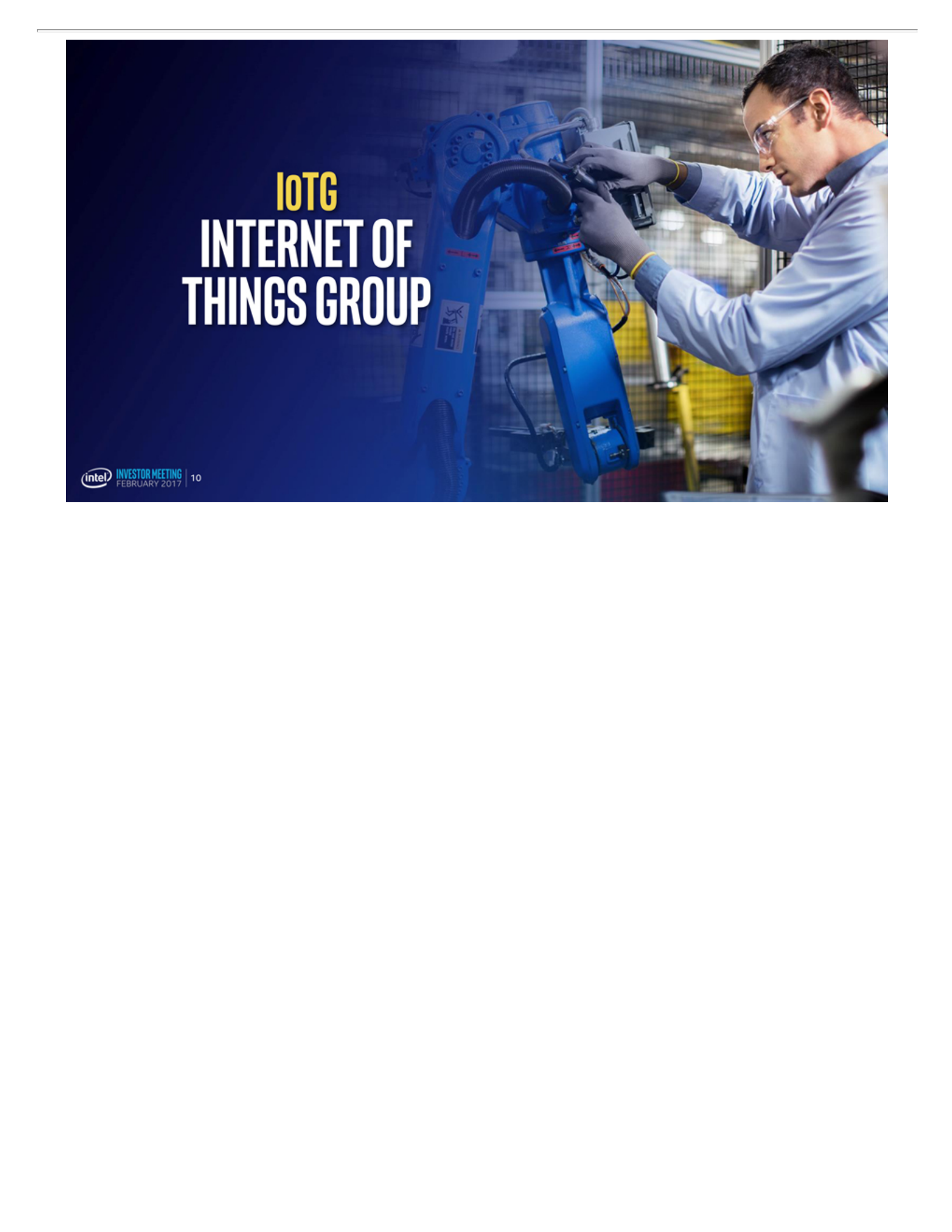




CCG
BANNER YEAR
IN CLIENT



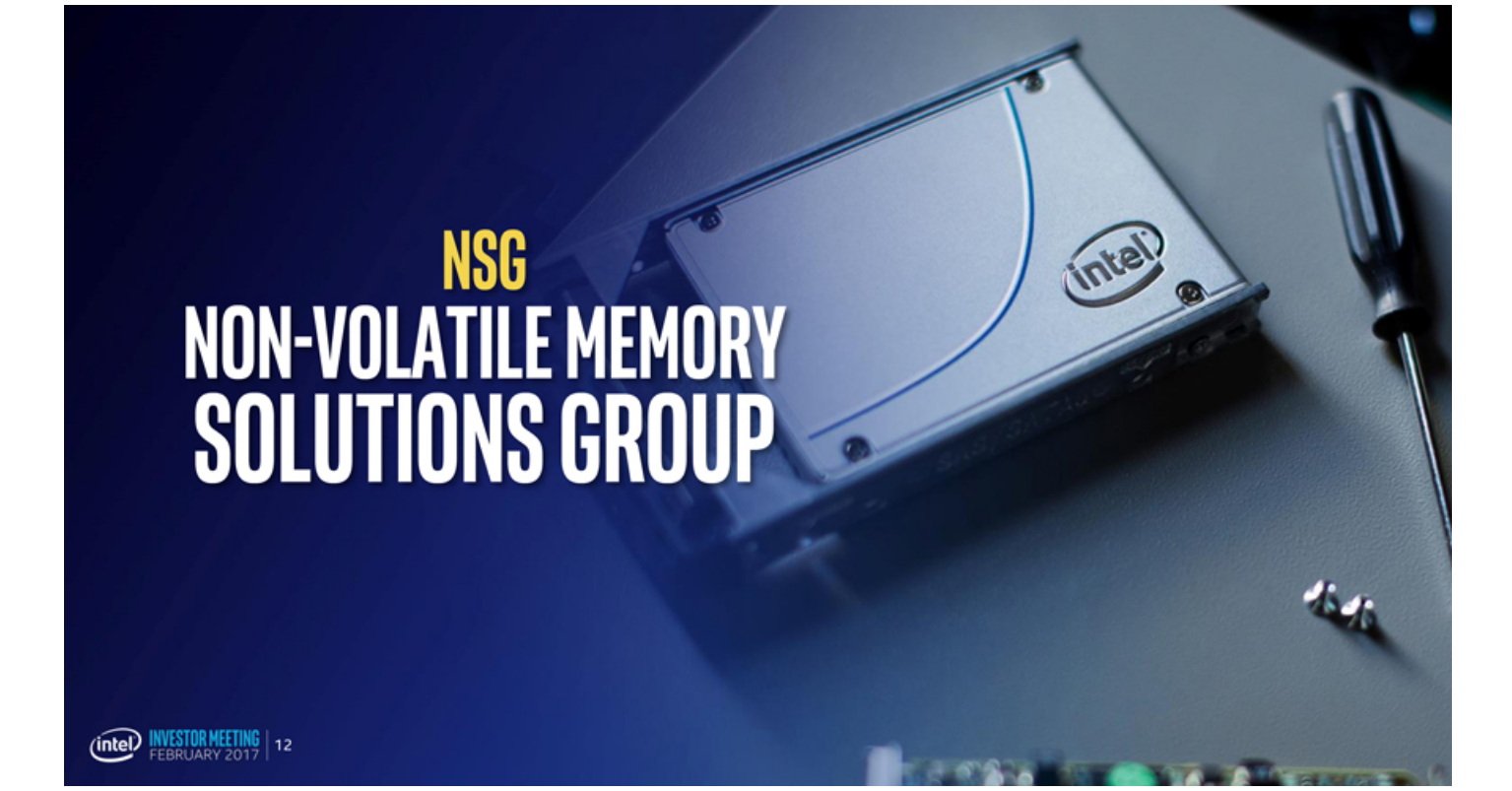
DCG DATA CENTER GROUP



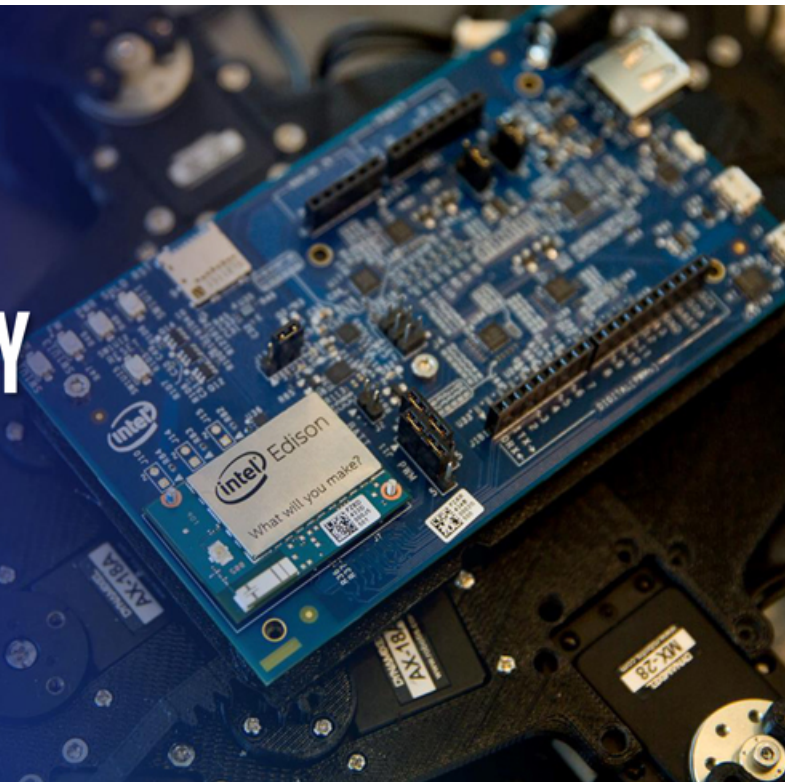
IoTG **INTERNET OF THINGS GROUP**

A close-up photograph of an Intel Stratix 10 FPGAs mounted on a green printed circuit board (PCB). The chip is a square, silver-colored integrated circuit with the Intel logo and 'Stratix 10' printed on its top surface. Below the main branding, the part number '1SG280LN3F43E3VG51' and other identifiers like 'U5' and '38354 P14 04LPH84308033' are visible. The background is a solid blue gradient.

PSG PROGRAMMABLE SOLUTIONS GROUP

A photograph of an Intel Optane SSD (Solid State Drive) with the Intel logo, resting on a dark surface next to a screwdriver. The background is dark blue.

NSG NON-VOLATILE MEMORY SOLUTIONS GROUP

A close-up photograph of an Intel Edison development board, which is a small blue printed circuit board (PCB) populated with various electronic components like resistors, capacitors, and integrated circuits. The board is shown at an angle, highlighting its compact size and the density of its components. The background is dark and out of focus, emphasizing the board itself.

NTG NEW TECHNOLOGY GROUP

2016: A YEAR OF TRANSFORMATION

EXECUTIVE LEADERSHIP CHANGES

RESTRUCTURING AND REINVESTMENT

FOCUSING OUR SALESFORCE

AGENDA

2016 RESULTS

DATA: DRIVING GROWTH & INNOVATION

INTEL'S STRATEGY



DATA: **DRIVING GROWTH** **AND INNOVATION**

BY 2020

AVG. INTERNET USER **1.5 GB** OF TRAFFIC / DAY

AUTONOMOUS VEHICLES **4 TB** OF DATA / DAY

CONNECTED AIRPLANE **5 TB** OF DATA / DAY

SMART FACTORY **1 PB** OF DATA / DAY

CLOUD VIDEO PROVIDERS **750 PB** OF VIDEO / DAY

THE COMING FLOOD OF DATA

The image features a large, blue, three-dimensional Intel logo in the foreground. The background is a blurred, high-angle view of a modern office interior with glass walls and floors. A blue gradient overlay covers the right side of the image.

**WE ARE A
DATA COMPANY**

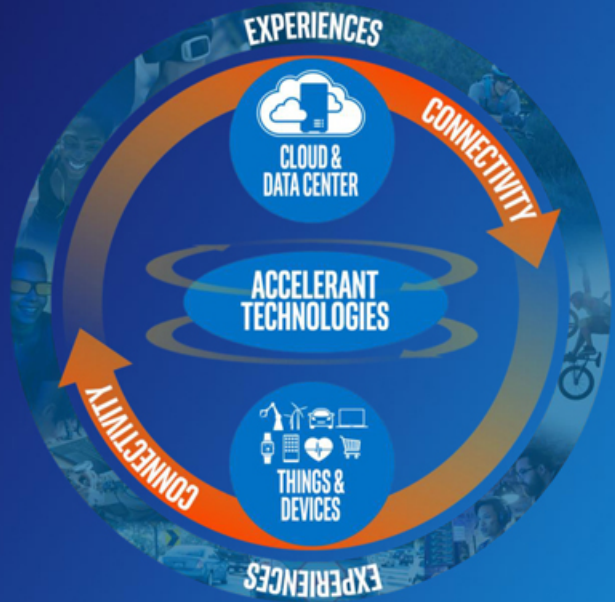
AGENDA

2016 RESULTS

DATA: DRIVING GROWTH & INNOVATION

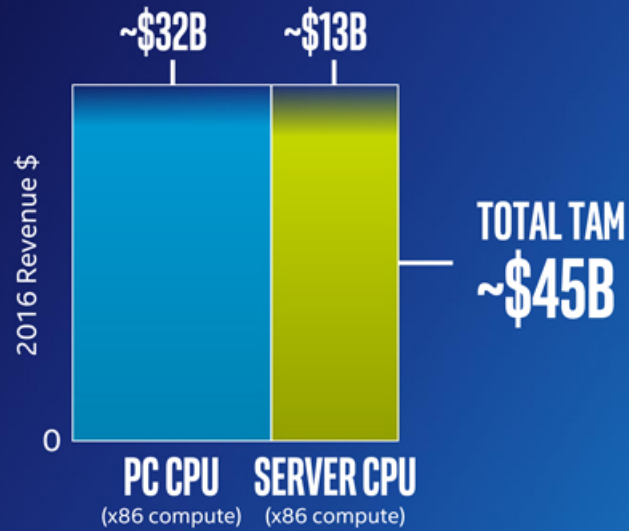
INTEL'S STRATEGY

INTEL'S DATA STRATEGY: VIRTUOUS CYCLE OF GROWTH



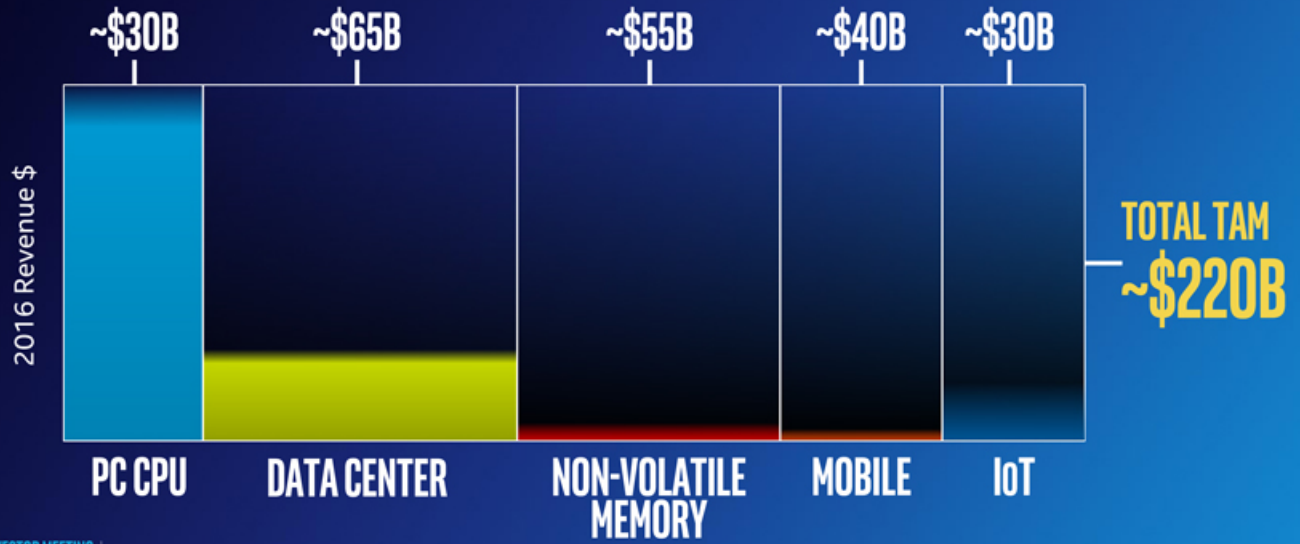
A TRADITIONAL MARKET VIEW

Intel traditional market segment 2016 Si TAM (\$B)



A BROADER MARKET SEGMENT VIEW

2021 Si TAM (\$B)

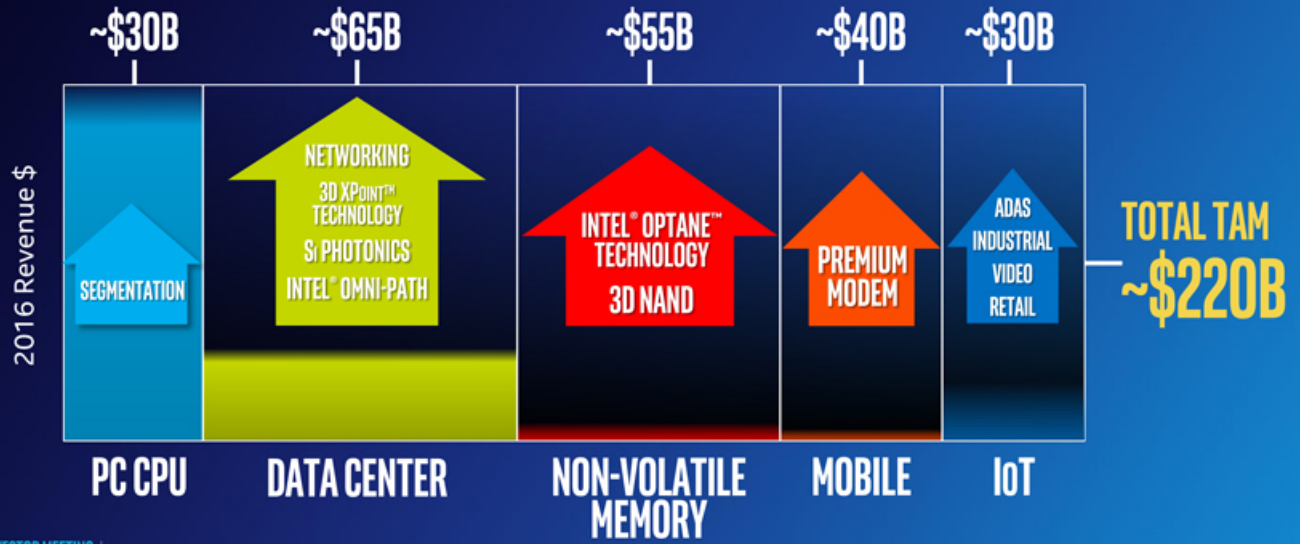


INVESTOR MEETING
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Source: 2016 Intel Revenue is based on Intel financials. 2021F Si TAM is based on amalgamation of analyst data and Intel analysis, based upon current expectations and available information and are subject to change without notice. PC CPU includes CPU and Chipsets. Data Center includes Server, Storage, & Network computing, Ethernet/OPA, Silicon Photonics and Memory. Non-Volatile Memory includes NAND and 3D XPoint™ technology. Mobile includes Phone and Tablet compute and Modems. IoT includes 32bit and above addressable compute.

A BROADER MARKET SEGMENT VIEW

2021 Si TAM (\$B)

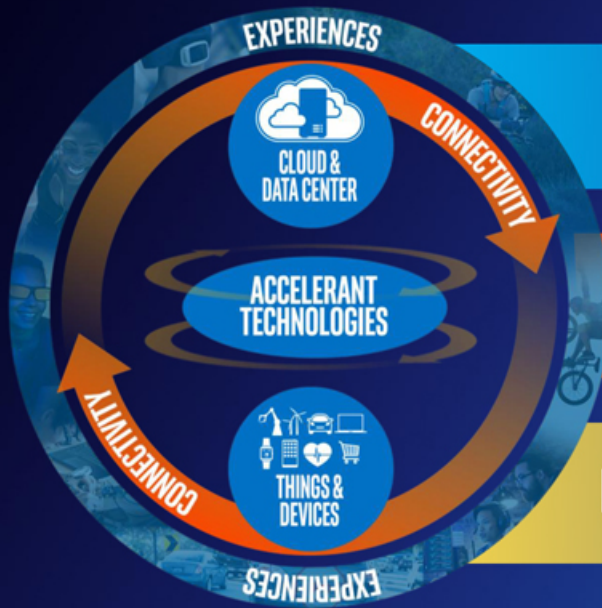


INVESTMENT PRIORITIES

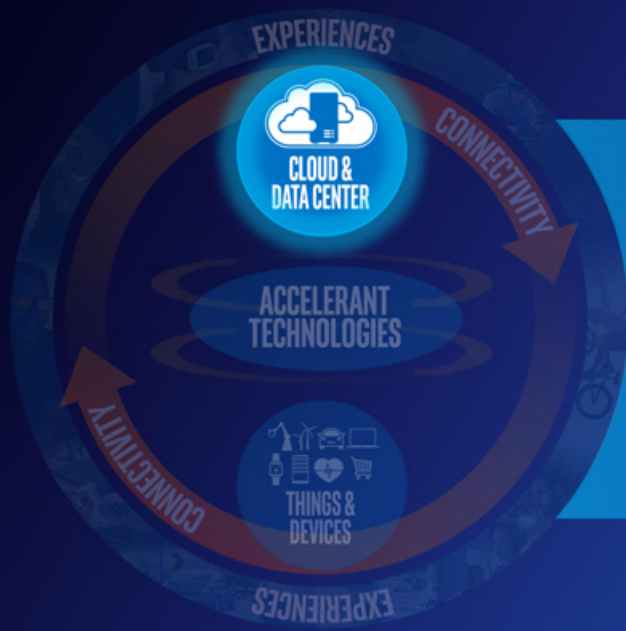
CLOUD, ARTIFICIAL INTELLIGENCE & NETWORK

MEMORY, FPGAs & 5G

DATA-RICH THINGS & DEVICES



INTEL'S STRATEGY: CLOUD, AI & NETWORK



CLOUD



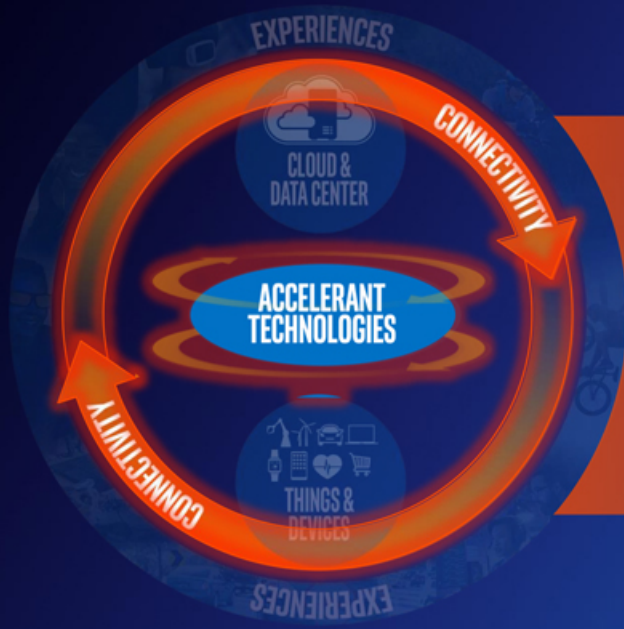
AI



NETWORK



INTEL'S STRATEGY: MEMORY, FPGAS & 5G



INTEL® OPTANE™
TECHNOLOGY



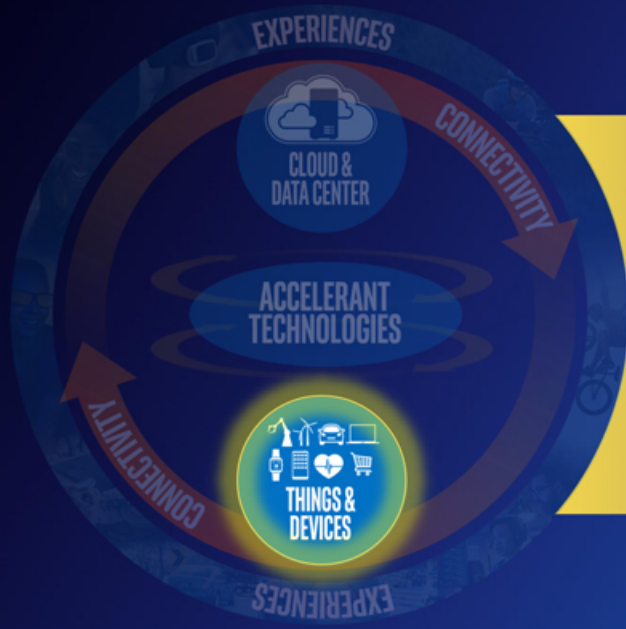
FPGA



5G



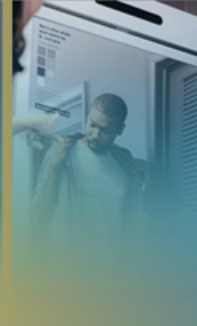
INTEL'S STRATEGY: DATA-RICH THINGS & DEVICES



EDGE DEVICES

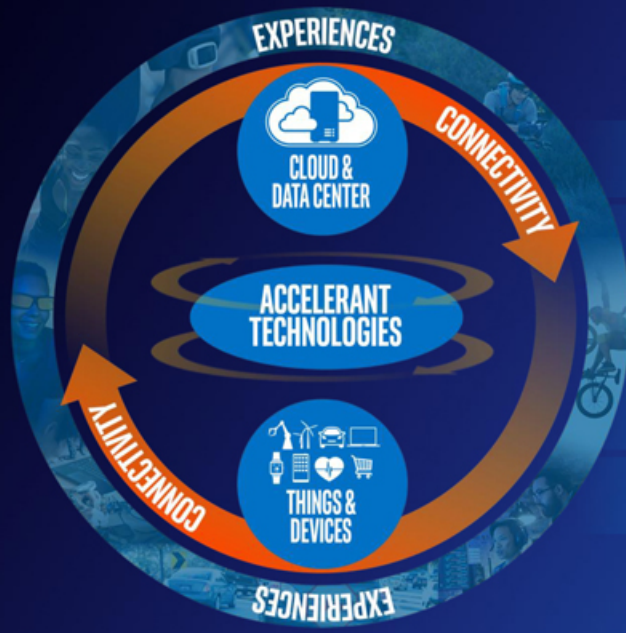


RETAIL



ADAS





INTEL'S STRATEGY: HOW WE WIN

RIGHT MARKET, RIGHT TIMING

DOMAIN EXPERTISE

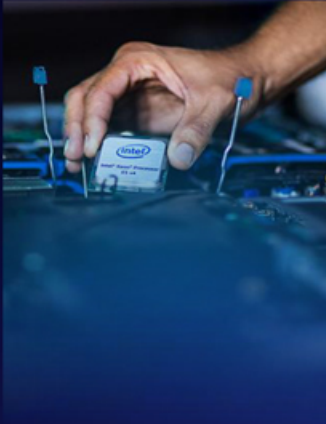
PARTNERSHIPS & M&A

END-TO-END SOLUTIONS

SI AND SW LEADERSHIP

TOP PRIORITIES FOR 2017

GROWTH IN DATA CENTER & ADJACENCIES



STRONG & HEALTHY CLIENT BUSINESS



GROWTH IN IOT & DEVICES



FLAWLESSLY EXECUTE IN MEMORY & FPGAs





Dan McNamara
Programmable Solutions
Group



Wendell Brooks
Intel Capital &
Strategic Transactions
Group



Diane Bryant
Data Center
Group



Rob Crooke
Non-Volatile Memory
Solutions Group



Doug Davis
Automated
Driving Group



Ann Kelleher
Technology and
Manufacturing Group



Sohail U. Ahmed
Technology and
Manufacturing Group



Tom Lantzsch
Internet of Things
Group



Richard Taylor
Human Resources



Leslie Culbertson
Human Resources



Mike Mayberry
Intel Labs



Chris Young
Intel Security Group



Brian Krzanich
Chief Executive Officer



Venkata Renduchintala
Client & Internet of Things
Businesses & Systems Architecture
Group



Doug Fisher
Software and
Services Group



Steven Fund
Global Marketing
& Communications



Aicha Evans
Communication
and Devices Group



Bob Swan
Chief Financial
Officer



Joshua Walden
New Technology
Group



Amir Faintuch
Platform Engineering
Group



Stacy Smith
Sales, Manufacturing
and Operations



Navin Shenoy
Client Computing Group



Steve Rodgers
Law & Policy Group



Greg Pearson
Sales and
Marketing Group



Paula Tolliver
Information Technology



INVESTOR MEETING

FEBRUARY 2017



APPENDIX

APPENDIX: 2016 NON-GAAP RECONCILIATION

	Twelve Months Ended		Twelve Months Ended
(\$ in Millions, except per share amounts)	Dec 31, 2016		Dec 31, 2016
GAAP NET REVENUE	\$59,387	GAAP NET INCOME	\$10,316
Deferred revenue write-down	99	Deferred revenue write-down, net of cost of sales	64
NON-GAAP NET REVENUE	\$59,486	Inventory valuation	387
		Amortization of acquisition-related intangibles	1,231
GAAP GROSS MARGIN PERCENTAGE	60.90%	Restructuring and other charges	1,886
Deferred revenue write-down, net of cost of sales	—%	Other acquisition-related charges	100
Inventory valuation	0.70%	Income tax effect	(745)
Amortization of acquisition-related intangibles	1.60%	NON-GAAP NET INCOME	\$13,239
NON-GAAP GROSS MARGIN PERCENTAGE	63.20%		
		GAAP DILUTED EARNINGS PER COMMON SHARE	\$2.12
GAAP OPERATING INCOME	\$12,874	Deferred revenue write-down, net of cost of sales	0.01
Deferred revenue write-down, net of cost of sales	64	Inventory valuation	0.08
Inventory valuation	387	Amortization of acquisition-related intangibles	0.25
Amortization of acquisition-related intangibles	1,231	Restructuring and other charges	0.39
Restructuring and other charges	1,886	Other acquisition-related charges	0.02
Other acquisition-related charges	100	Income tax effect	(0.15)
NON-GAAP OPERATING INCOME	\$16,542	NON-GAAP DILUTED EARNINGS PER COMMON SHARE	\$2.72



DR. MURTHY RENDUCHINTALA

**PRESIDENT, CLIENT & IOT BUSINESSES
AND SYSTEMS ARCHITECTURE GROUP**

DISCLOSURES

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SYSTEMS ARCHITECTURE

SILICON ENGINEERING

PLATFORM DEVELOPMENT

SOFTWARE ENABLING



CLIENT



INTERNET OF THINGS



CONNECTIVITY



ADAS

PROCESS/PRODUCT ALIGNMENT



DATA CENTER



MEMORY



FPGA



NEW DEVICES



STRONG
RESULTS

INNOVATION
& MOORE'S LAW

LEADING
THE DATA REVOLUTION



STRONG
RESULTS

intel INVESTOR MEETING
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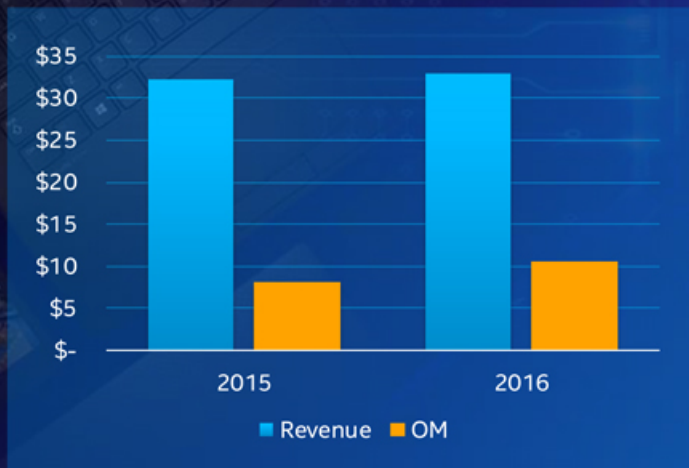
**INNOVATION
& MOORE'S LAW**



**LEADING
THE DATA REVOLUTION**

CLIENT COMPUTING GROUP

CCG FULL YEAR FINANCIALS



2016 PERFORMANCE

~\$32.9B of Revenue:
Up 2% YoY

~\$10.7B Operating margin:
Up 30% YoY
~32% of revenue

2016 GROWTH SEGMENTS: \$32.9B REVENUE



ENTHUSIAST

2 IN 1S



PERFORMANCE
PCS

VPRO

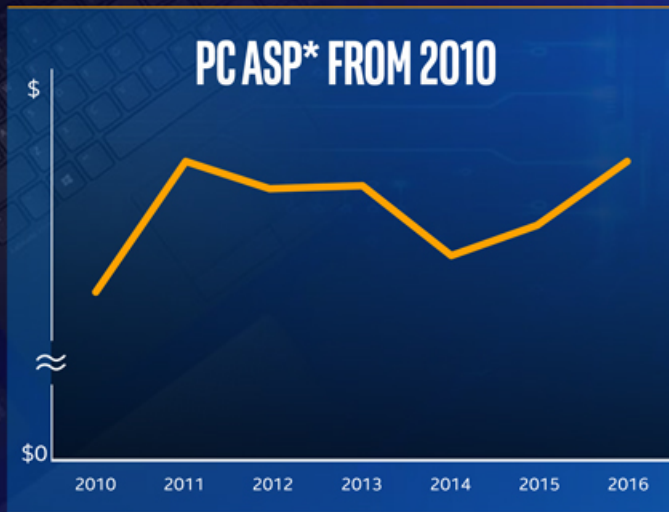


PLATFORM
TECHNOLOGIES

GATEWAYS



PC ASP & SEGMENTATION



2016 INTEL® CORE™ MIX*

70+%

AT AN ALL TIME HIGH

RECORD I7 MIX*

CCG STRATEGY

INNOVATE



ACCELERATE



LEAD



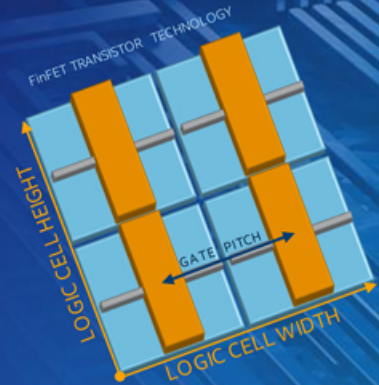
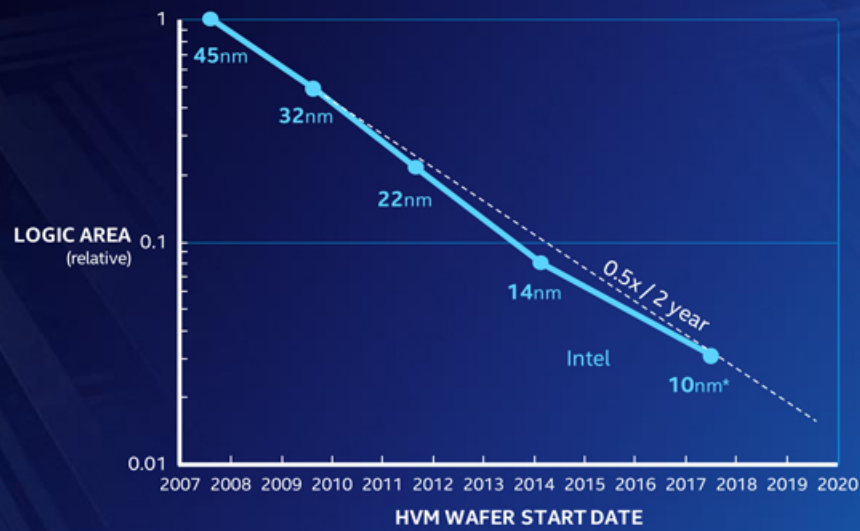


**STRONG
RESULTS**

**INNOVATION
& MOORE'S LAW**

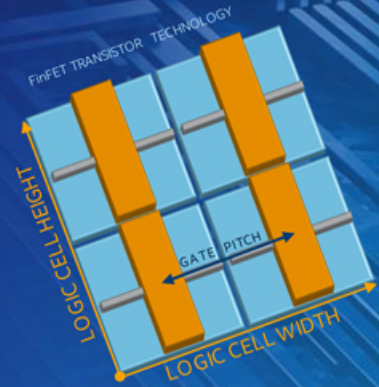
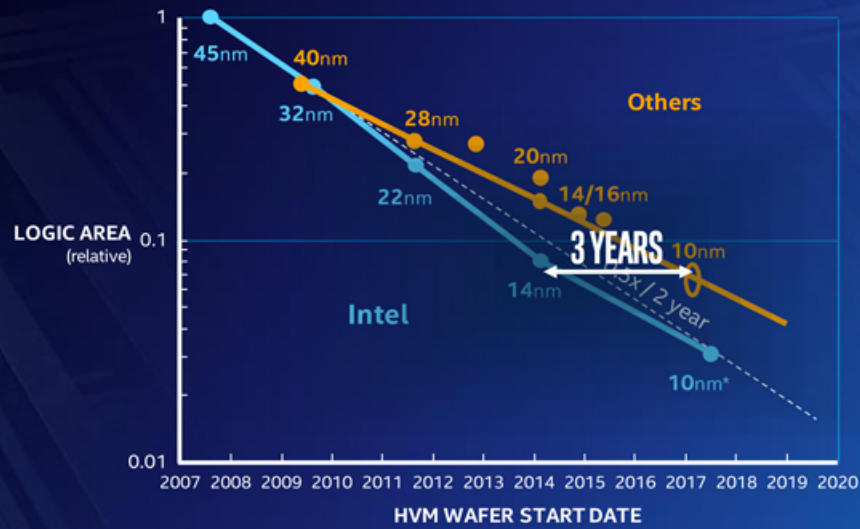
**LEADING
THE DATA REVOLUTION**

LOGIC CELL AREA SCALING TREND



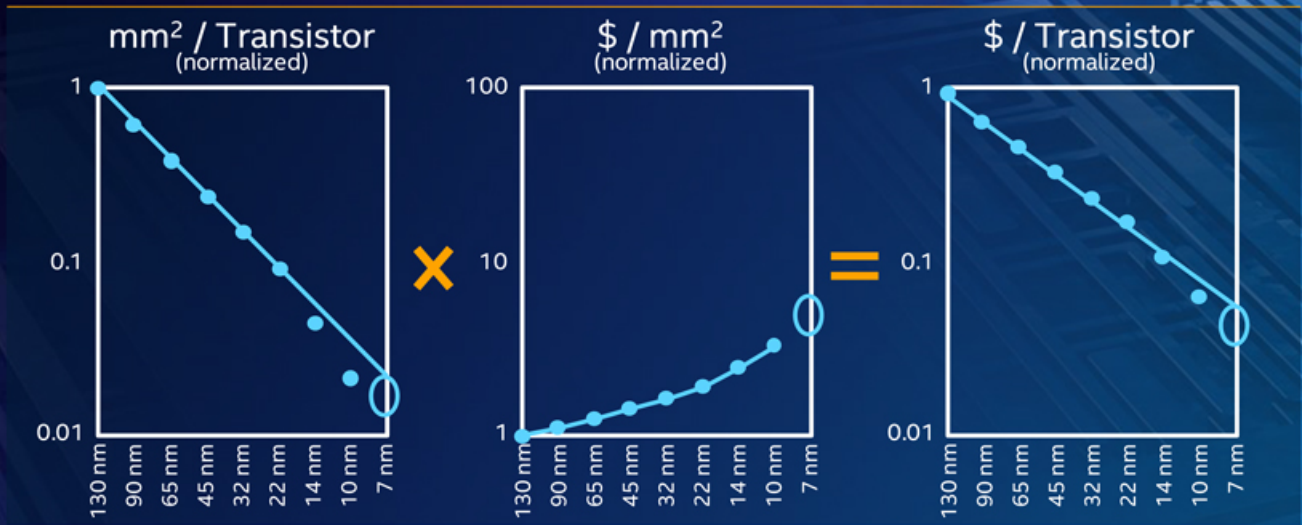
INTEL CONTINUES TO SCALE LOGIC CELL AREA AT A RATE OF 0.5X EVERY 2 YEARS

LOGIC CELL AREA SCALING TREND



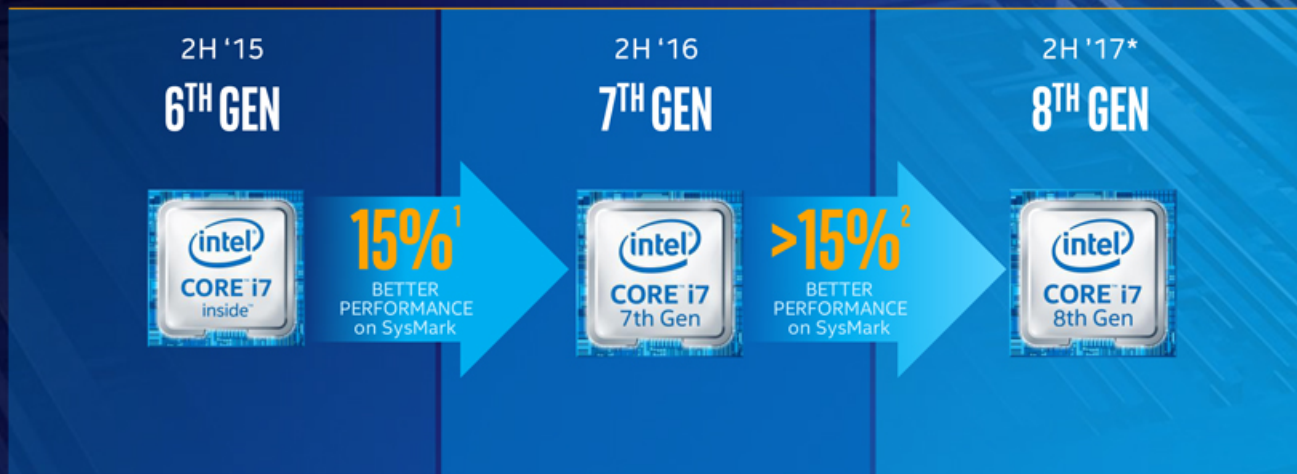
INTEL WILL HAVE ENJOYED A LEAD OF ~3 YEARS WHEN COMPETITORS LAUNCH 10NM PROCESS

COST PER TRANSISTOR



**ALTHOUGH WAFER COST IS GOING UP,
COST PER TRANSISTOR CONTINUES TO DECLINE**

ADVANCING MOORE'S LAW ON 14NM



1&2 = Based on SYSmark[®] 2014 v1.5 (Windows Desktop Productivity Performance).

PROCESS TECHNOLOGY

TRANSISTOR CHARACTERISTICS
METAL INTERCONNECT
PACKAGING & TESTING



PRODUCT DEVELOPMENT

FUNCTIONAL PARTITIONING
IP OPTIMIZATION
POWER/PERFORMANCE/AREA



DATA CENTER



FPGA



MEMORY



NETWORKING



CLIENT



SoCs



ADAS

PRODUCT LEADERSHIP

PROCESS TECHNOLOGY

TRANSISTOR CHARACTERISTICS
METAL INTERCONNECT
PACKAGING & TESTING

**CUSTOMIZED
TRANSISTORS &
IP LIBRARIES**

PRODUCT DEVELOPMENT

FUNCTIONAL PARTITIONING
IP OPTIMIZATION
POWER/PERFORMANCE/AREA



**STRONG
RESULTS**

**INNOVATION
& MOORE'S LAW**

**LEADING
THE DATA REVOLUTION**

DATA EXPLOSION

INTEL'S VIRTUOUS CYCLE OF GROWTH



INVESTOR MEETING
FEBRUARY 2017

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**ARTIFICIAL
INTELLIGENCE**



**AUTOMATED
DRIVING / ADAS**



5G



**VIRTUAL & MERGED
REALITY**

**STRATEGIC
BETS**

VIRTUAL REALITY SCALES WITH PERFORMANCE

PC VR HEADSETS GROWING AT 70% CAGR*

HIGH PERFORMANCE

PLATFORM CAPABILITIES

intel REALSENSE™
TECHNOLOGY

Wi-Fi
4

THUNDERBOLT.

VR Mark Score

UP TO 36% **
IMPROVEMENT

UP TO 23% **
IMPROVEMENT

BASELINE



* IDC Worldwide Quarterly Augmented and Virtual Reality Headset Tracker - Worldwide Quarterly Augmented and Virtual Reality Headset Tracker - Forecast 2016Q3.
** As measured by VRMark Orange Room Test on Intel® Core™ i3-7100 Processor vs. Intel® Core™ i5-7600K vs. Intel® Core™ i7-7700K Processor. Intel® Core™ i7-7700K Processor (BT4C, Up to 4.50 GHz, 8M Cache, 91W) measured on Motherboard: ASUS Z170M Plus Int 10.00.10586.0000; Memory: 8GB 16GB (2x8GB) DDR32133 (15-15-15-35); HD: 240GB Intel SSD SATA 3.0 (6G/s) Integrated Intel ICH10R SATA controller; OS: Windows 10 ACP v64 (Build 10856 (TH2)); Graphics: NVIDIA (EVGA) GTX 1080. Intel® Core™ i5-7600K Processor (4T4C, Up to 4.20 GHz, 6M Cache, 91W) measured on Motherboard: ASUS Z170M-Plus Int 10.00.10586.0000; Memory: 8GB 16GB (2x8GB) DDR32133 (15-15-15-35); HD: 240GB Intel SSD SATA 3.0 (6G/s) Integrated Intel ICH10R SATA controller; OS: Windows 10 ACP v64 (Build 10856 (TH2)); Graphics: NVIDIA (EVGA) GTX 1080.

intel INVESTOR MEETING
FEBRUARY 2017

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Software and workloads used in performance tests may have been optimized for performance only on Intel microprocessors. Performance tests, such as SYSmark and MobileMark, are measured using specific computer systems, components, software, operations and functions. Any change to any of those factors may cause the results to vary. You should consult other information and performance tests to assist you in fully evaluating your contemplated purchases, including the performance of that product when combined with other products. For more information go to www.intel.com/benchmarks.

INTEL POWERS 5G END-TO-END



**LEADING
IN STANDARDS**

**DRIVING NETWORK
PARTNERSHIPS**

**INTEL'S FIRST 5G MODEM
SHIPPING IN 2017**

**ANNUAL MODEM
CADENCE**



INVESTOR MEETING
FEBRUARY 2017







INVESTOR MEETING

FEBRUARY 2017





DIANE BRYANT

**EXECUTIVE VICE PRESIDENT & GENERAL MANAGER
DATA CENTER GROUP**

DISCLOSURES

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KEY MESSAGES

Growth drivers remain:
move to cloud computing, network transformation, growth of data analytics

Near term:
period of enterprise transformation

Well positioned for long term growth with an unparalleled array of assets

DATA CENTER TAXONOMY

WHO BOUGHT
THE BOX?

ENTERPRISE & GOVERNMENT



CLOUD SERVICE PROVIDER



COMMS SERVICE PROVIDER



WHAT IS
THE BOX?

SERVER



STORAGE



NETWORK



WHAT'S IN
THE BOX?



CPU



CHIPSETS



ETHERNET



INTEL®
OMNI-PATH
FABRIC



NETWORK
ASICS



SILICON
PHOTONICS



INTEL®
3D XPOINT™
DIMMS



FPGAS



SSDS

DATA CENTER TAXONOMY

2016 Actual
+8%
YOY

WHO BOUGHT
THE BOX?

ENTERPRISE & GOVERNMENT



-3%
YOY

CLOUD SERVICE PROVIDER



+24%
YOY

COMMS SERVICE PROVIDER



+19%
YOY

WHAT IS
THE BOX?

SERVER



STORAGE



NETWORK



WHAT'S IN
THE BOX?



CPU



CHIPSETS



ETHERNET



INTEL®
OMNI-PATH
FABRIC



NETWORK
ASICS



SILICON
PHOTONICS



INTEL®
3D XPOINT™
DIMMS



FPGAs



SSDs

2017-2021 DATA CENTER GROWTH FORECAST

GROWTH BY END-USER

Enterprise & Government



2%
CAGR

Cloud Service Provider



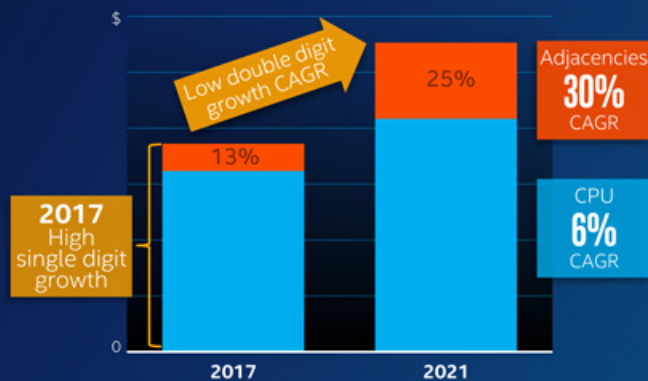
>15%
CAGR

Comms Service Provider



>10%
CAGR

DATA CENTER REVENUE



DRIVERS OF CAGR DECLINE

- Stall in enterprise on-prem server deployments
- Delays in new product ramps

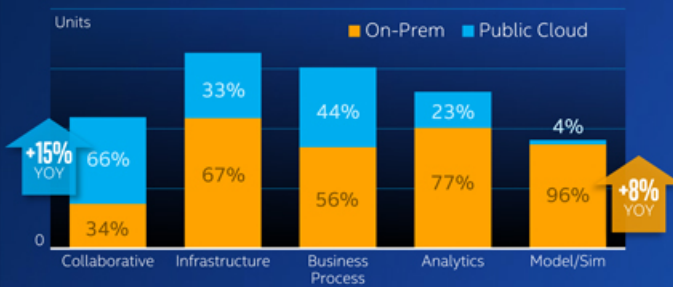
CHANGES TO OPERATING MARGIN

- Data center first to next process node
- Increased allocation of corporate expenses
- Increased contribution from adjacencies

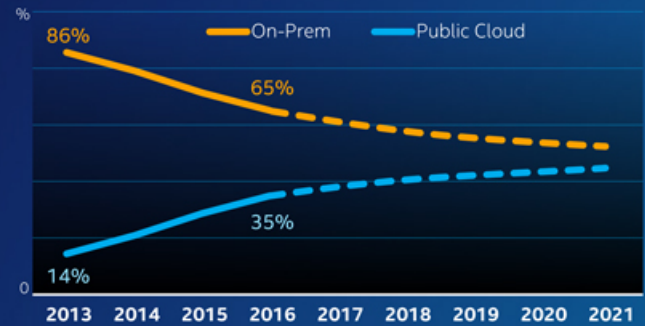


ENTERPRISE GOING THROUGH TRANSFORMATION

2016 DEPLOYMENT LOCATION BY WORKLOAD



ENTERPRISE WORKLOAD LOCATION TRENDS



WORKLOAD LOCATION CONSIDERATIONS

Workload Attributes

- Performance
- Security
- Integration complexity
- Data size

Business Needs

- Time to deployment
- Compliance/regulatory
- Geographic reach
- SLAs

Ecosystem

- Maturity of SaaS offerings
- Viability of alternate services
- Availability of resellers / system integrators with private cloud expertise

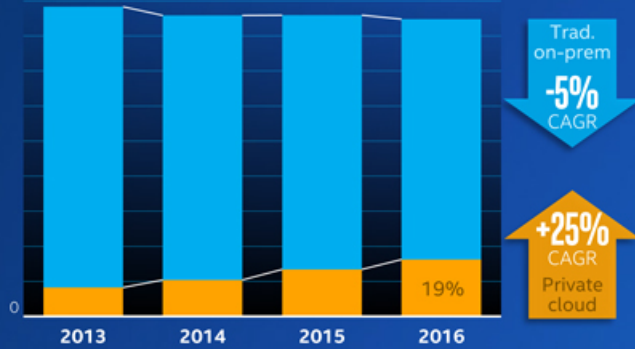
Server Box



HYBRID CLOUD DRIVES ENTERPRISE STABILIZATION

PRIVATE CLOUD GROWING AS % OF NEW DEPLOYMENTS

Units



ENABLING HYBRID CLOUD

Microsoft
Azure Stack

amazon
web services

vmware

Coming 2H'2017

SERVER FORECAST

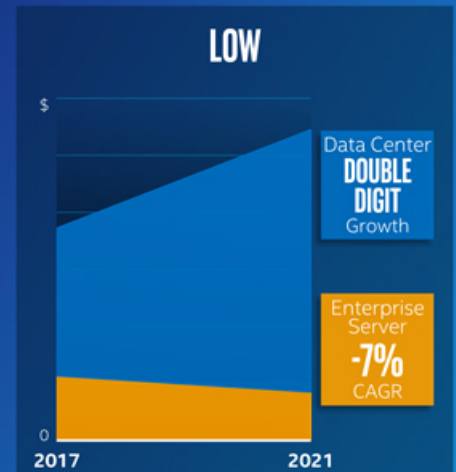
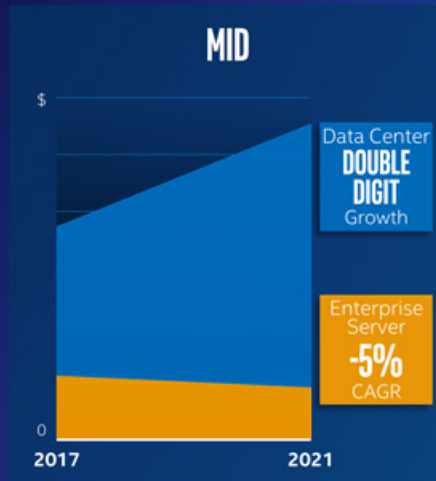
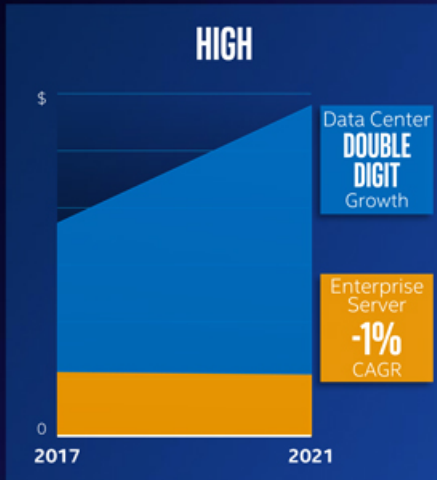
Assuming server contraction
through the planning horizon

Server Box



DOUBLE-DIGIT GROWTH* ASSUMES ENTERPRISE SERVER DECLINE

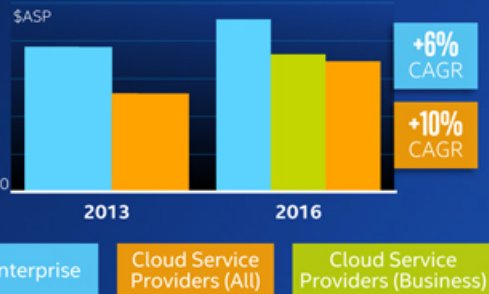
3 enterprise server CPU scenarios



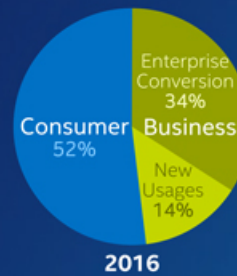


CLOUD SERVICE PROVIDER DYNAMICS

ENTERPRISE vs. CLOUD SERVICE PROVIDER SERVER CPU ASP GAP NARROWING



2/3 OF THE CLOUD IS TAM EXPANSION



2016

BUSINESS CLOUD DELIVERS HIGHER VALUE SERVICES

2016

Business Cloud

11% ASP PREMIUM
vs. Consumer Cloud



COMMS SERVICE PROVIDER MOMENTUM



INTEL MOMENTUM

#1

IN WIRELESS ACCESS INFRASTRUCTURE

Based on existing designs and 2016 wins deploying over the next 4 years as 5G ramps

Wireless
Broadband

High bandwidth
Last mile connectivity

Real-time
Control

Ultra low latency
Autonomous driving

IOT
Sensors

Low energy, low bandwidth
Smart factories

Video
Streaming

Ultra high bandwidth
HD movies



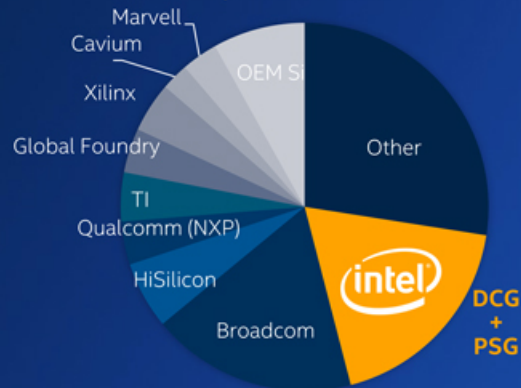


WINNING THE NETWORK

\$19.3B opportunity in 2017*

2016 NETWORK SILICON REVENUE MSS

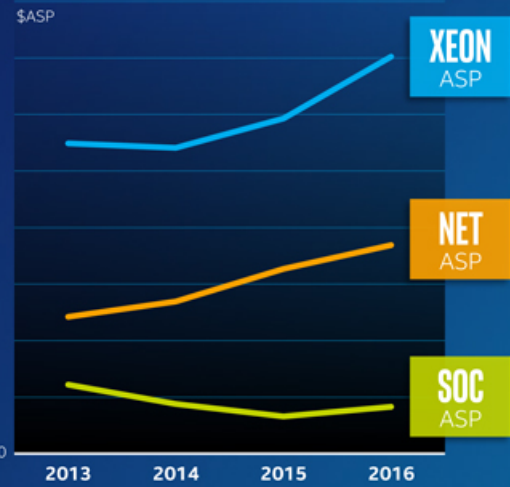
\$18.6B TAM



2016 GROWTH 10X THE MARKET SEGMENT

Source: Amalgamation of Intel financials, analyst data and Intel analysis. Intel revenue includes FPGAs.

NETWORK ASP



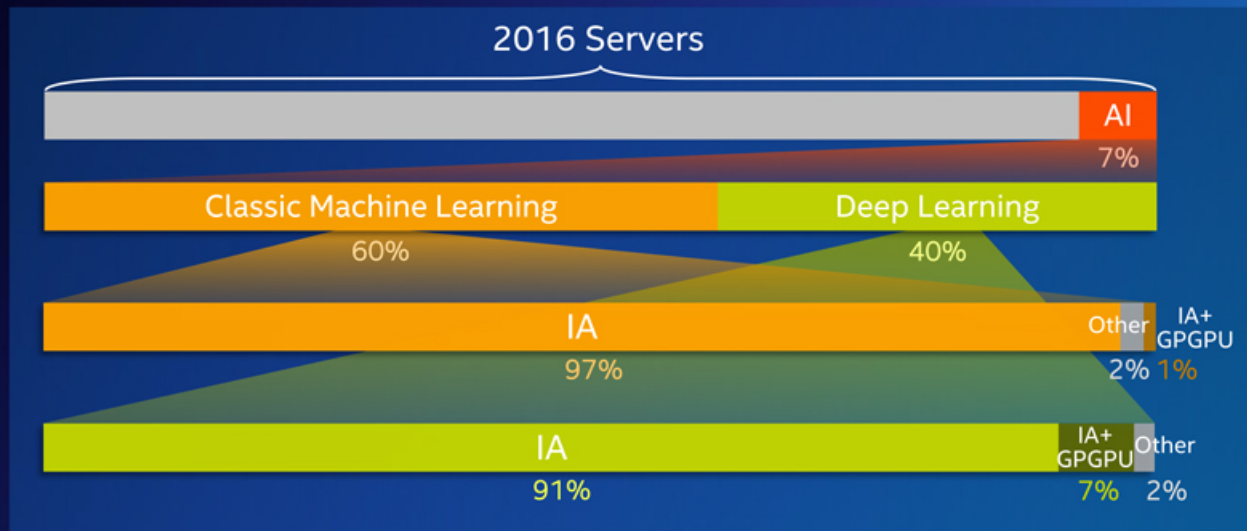
Source: Intel.

*Forecast is Intel estimate, based upon current expectations and available information and is subject to change without notice.



ARTIFICIAL INTELLIGENCE OPPORTUNITY

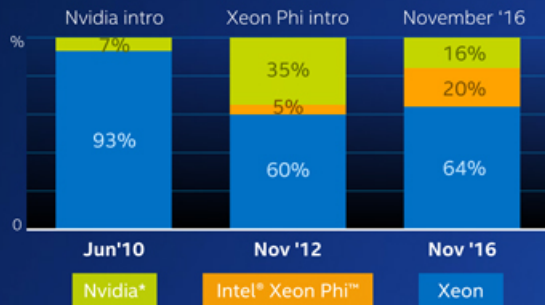
AI is the fastest growing data center workload



ARTIFICIAL INTELLIGENCE PLAN

BRINGING THE HPC STRATEGY TO AI

Top 500 % FLOPs



INTEL® NERVANA™ PORTFOLIO



Most widely
deployed machine
learning solution



High performance,
classic machine
learning

COMING 2017
SKYLAKE

COMING 2017
KNIGHTS MILL



Programmable,
low-latency
inference

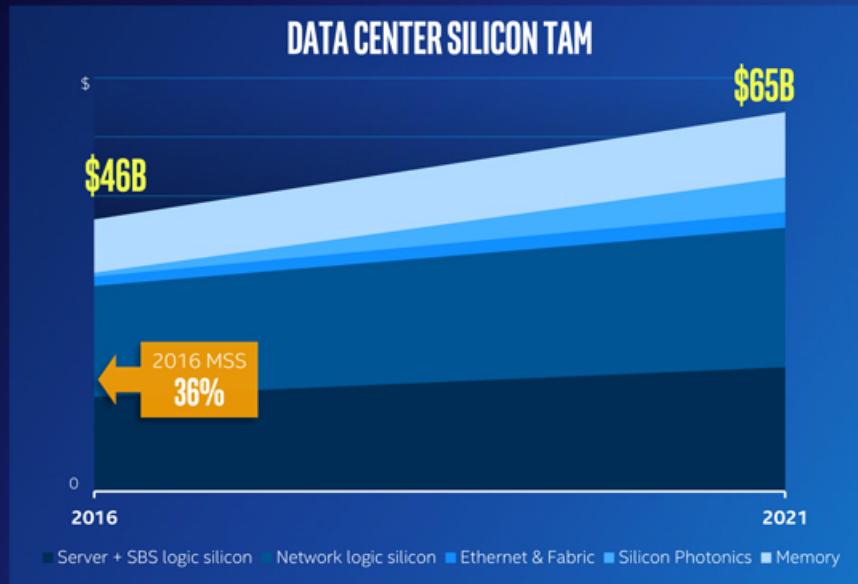


Best in class
neural network
performance

SDVs SHIPPING TODAY
BROADWELL + ARRIA 10

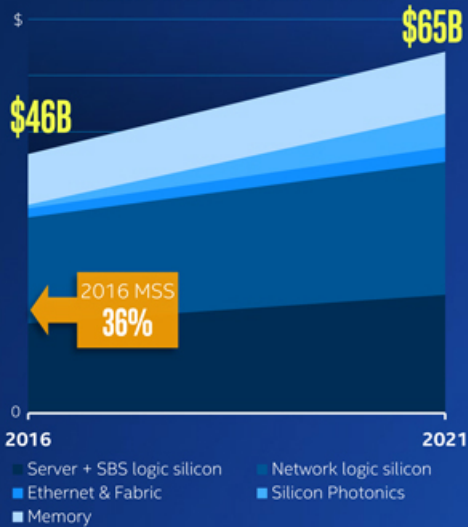
COMING 2017
LAKE CREST

ADDRESSING THE FULL DATA CENTER OPPORTUNITY

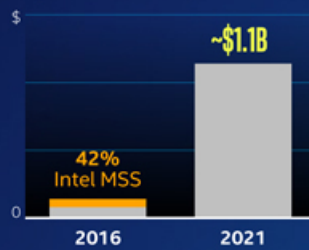


ADDRESSING THE FULL DATA CENTER OPPORTUNITY

DATA CENTER SILICON TAM



INTEL® OMNI-PATH FABRIC High Performance Fabric SAM



INTEL® SILICON PHOTONICS SAM

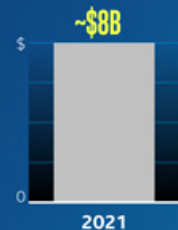


RACK SCALE DESIGN

Next transformation in application delivery

Architecting the Intel portfolio to deliver **2X** the performance at the lowest TCO

3D XPOINT™ DIMMS SAM



INVESTOR MEETING
FEBRUARY 2017 | 17

Source: Amalgamation of analyst data and Intel analysis, based upon current expectations and available information and are subject to change without notice.
Note: Intel® Silicon Photonics SAM includes short-reach / intra-data center single mode optics + CWDM4 100M.
Note: 3D XPoint™ DIMM SAM includes server DRAM in systems with >512GB total memory capacity.

SUMMARY

GROWTH BY END-USER

2017-2021

Enterprise & Government



2%
CAGR

Cloud Service Provider



>15%
CAGR

Comms Service Provider



>10%
CAGR

Growth drivers remain:
move to cloud computing, network transformation,
growth of data analytics

Delivering low double digit data center growth;
Reducing dependency on Enterprise server CPU

Well positioned for long term growth with an
unparalleled array of assets and
unique integration capabilities



INVESTOR MEETING

FEBRUARY 2017





INVESTOR MEETING

FEBRUARY 2017





ROB CROOKE

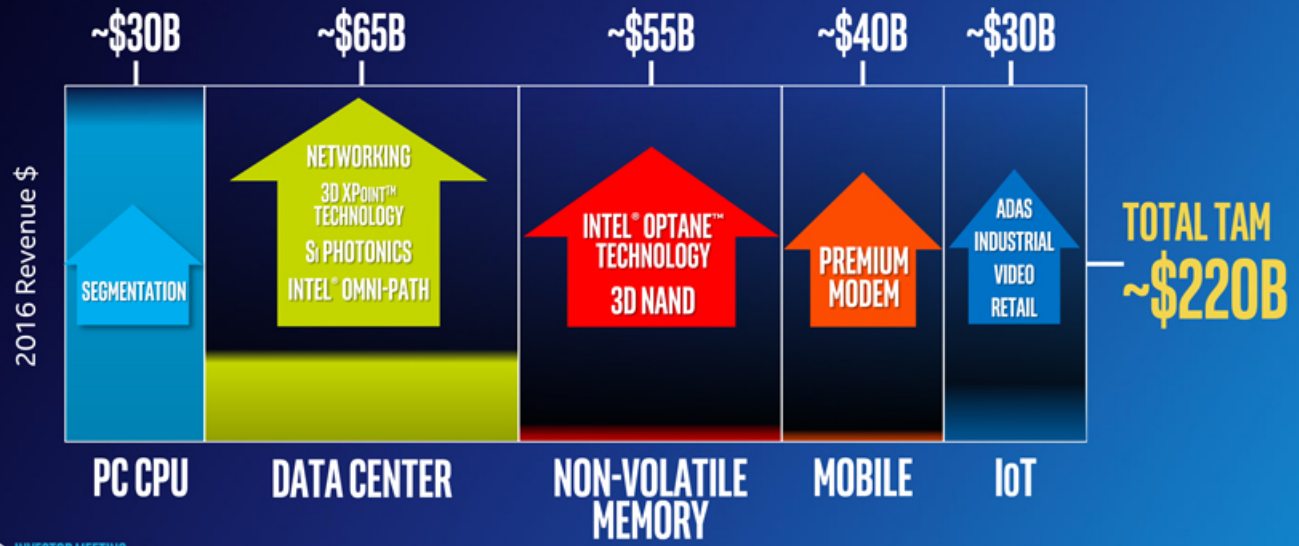
**SENIOR VICE PRESIDENT & GENERAL MANAGER
NON-VOLATILE MEMORY SOLUTIONS GROUP**

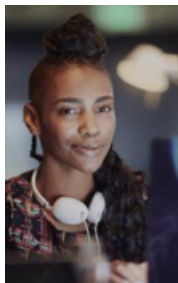
DISCLOSURES

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A BROADER MARKET VIEW

2021 Si TAM (\$B)





1.5 GB¹
AVERAGE
INTERNET USER



3,000 GB²
SMART HOSPITAL



4,000 GB³
AUTONOMOUS DRIVING



40 K GB⁴
AIRPLANE DATA



1 M GB⁵
SMART FACTORY

EVERY DAY DATA IS
EXPLODING

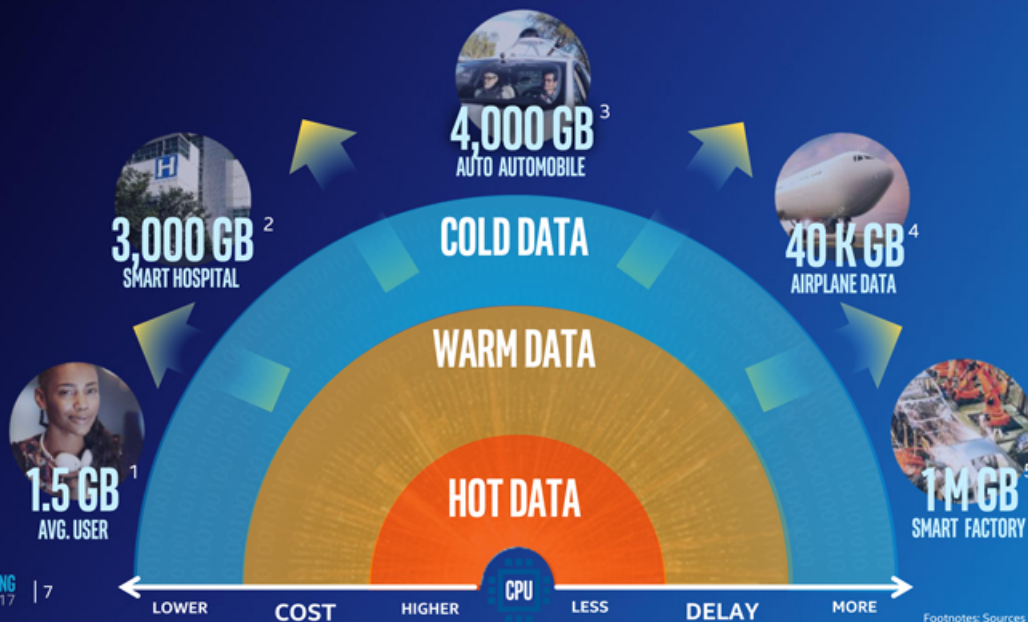
1. Source: <http://www.cisco.com/c/en/us/solutions/service-provider/ym-network-traffic-forecast/infographic.html>
2. Source: http://www.cisco.com/c/en/us/solutions/collateral/service-provider/global-cloud-index-gci/Cloud_Index_White_Paper.html
3. Source: <https://datafloq.com/read/self-driving-cars-create-2-petabytes-data-annually/172>
4. Source: http://www.cisco.com/c/en/us/solutions/collateral/service-provider/global-cloud-index-gci/Cloud_Index_White_Paper.html
5. Source: http://www.cisco.com/c/en/us/solutions/collateral/service-provider/global-cloud-index-gci/Cloud_Index_White_Paper.html

DATA AND CPU WANT TO BE CLOSER TOGETHER

But Economics Keep Them Apart

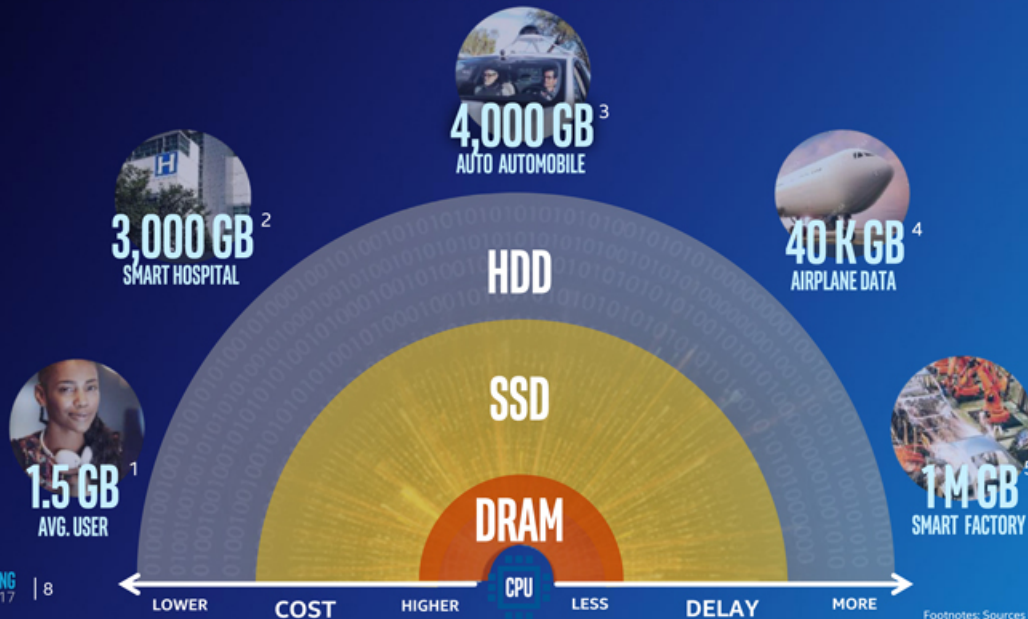


TIER BY DIFFERENT USAGES



INNOVATION IN TECHNOLOGY

To Address The Different Tiers



STORAGE & MEMORY

Market Opportunity in 2017

HDD
\$25B TAM

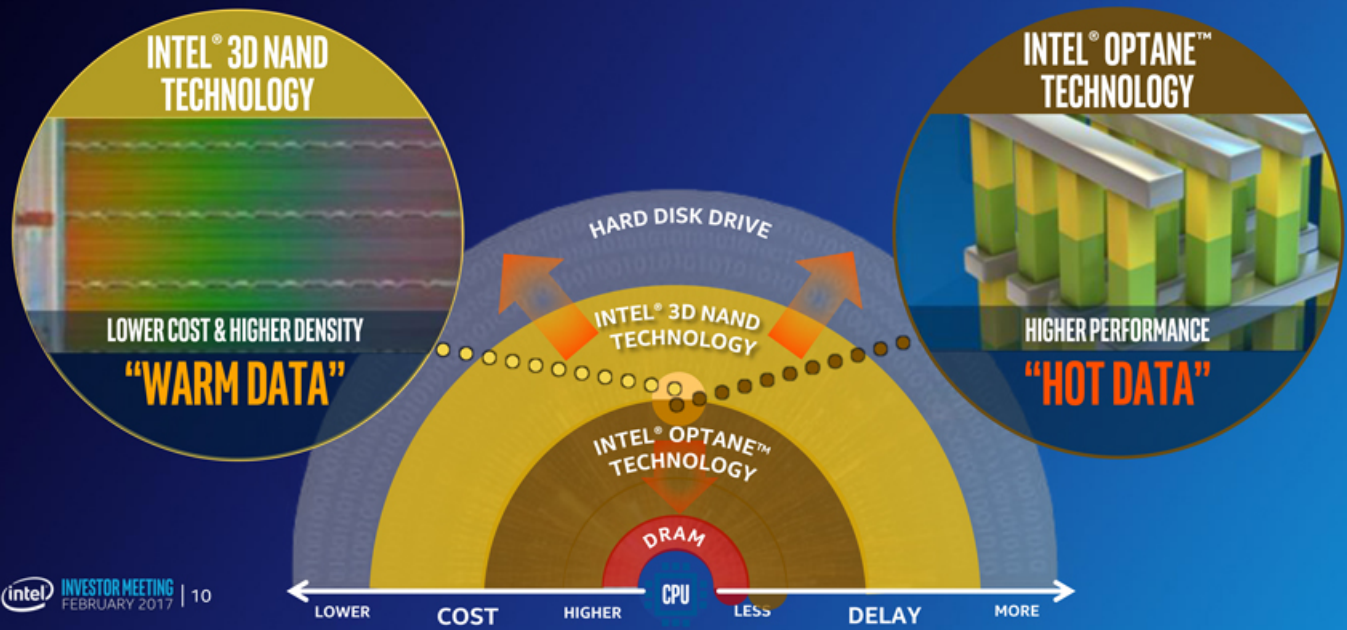
NVM*
\$41B TAM

DRAM
\$48B TAM

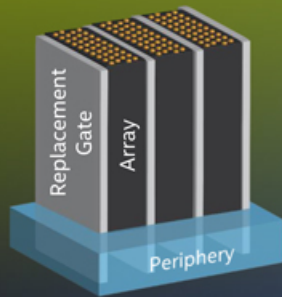
CPU

\$114B

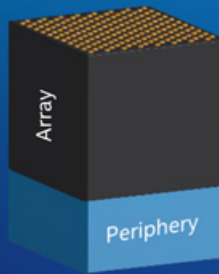
INTEL® IS INVESTING IN 2 TECHNOLOGIES



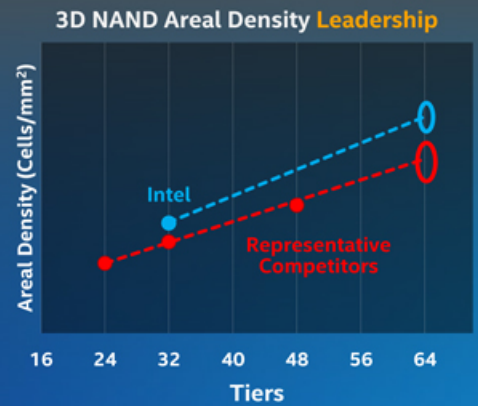
DELIVERING INTEL® 3D NAND TECHNOLOGY for Density & Cost



**Competitive 3D NAND
Replacement Gate Technology**



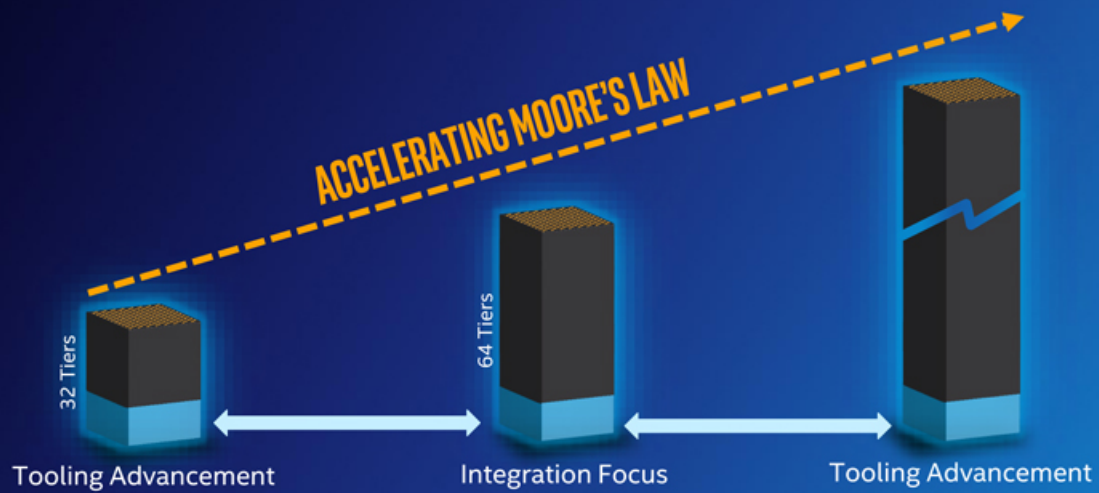
**Intel® 3D NAND
Floating Gate Technology**



Source: Intel data based on internal analysis. Data regarding representative competitors based on 2017 IEEE International Solid-State Circuits Conference papers citing Samsung Electronics and Western Digital/Toshiba die sizes for 64-stacked 3D NAND component.

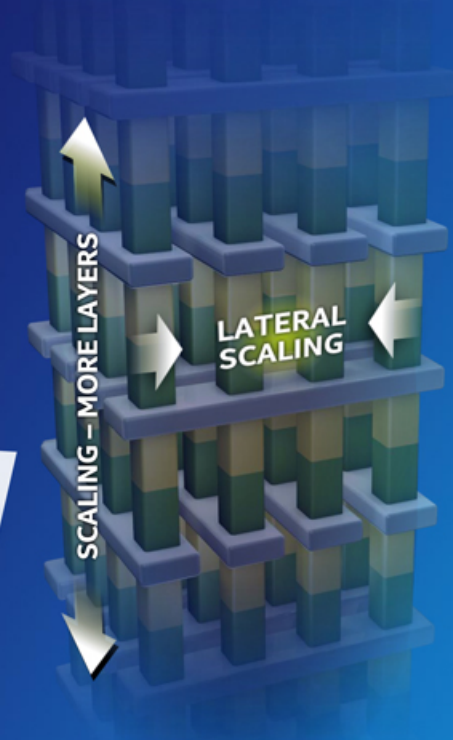
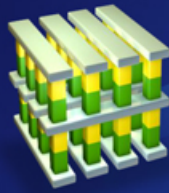
INTEL® 3D NAND TECHNOLOGY

Architected for Cost and Yield



INTEL® OPTANE™ TECHNOLOGY

Accelerating Moore's Law



PLATFORM CONNECTED

Innovative Form Factors

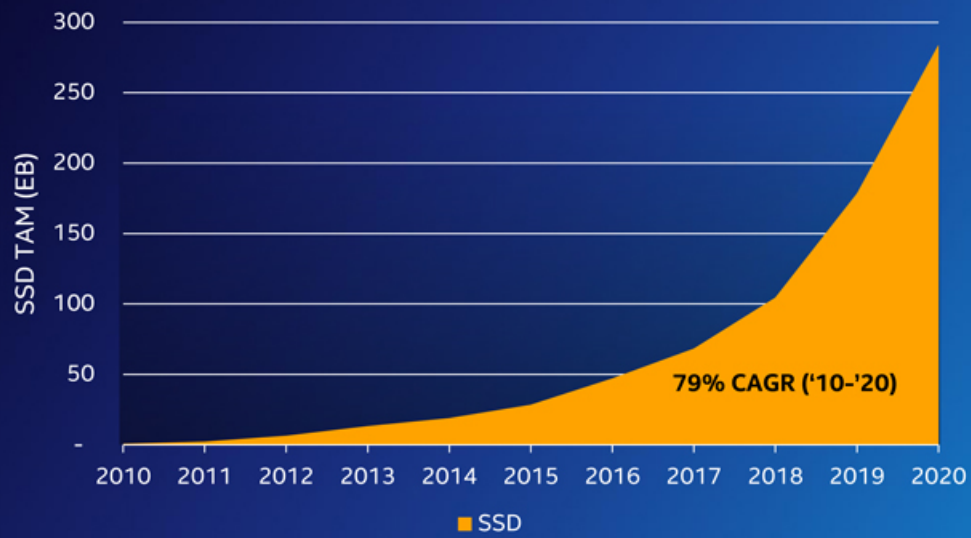


1PB IN 42U
w/2 TB HDDs



1PB IN 1U
w/INTEL® 3D NAND SSDs

SSD MARKET APPROACHES 300EB IN 2020



DISCIPLINED INVESTMENT

Aligned to Market Growth



FAB 2 IMFT (INTEL/MICRON JV)



FAB 68 (INTEL)



FAB 10 (MICRON)

>60% GB GROWTH YoY*
90% 3D NAND BY Q4'17

NSG STRATEGY: **ADJACENT, DISRUPTIVE GROWTH**







DOUG DAVIS

SENIOR VICE PRESIDENT & GENERAL MANAGER

AUTOMATED DRIVING GROUP

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INTERNET OF THINGS GROUP

LEAD THE INDUSTRY IN TRANSFORMING BUSINESSES AND THE WAY WE LIVE
BY MAKING IT SIMPLE TO CREATE EXCITING, NEW IOT SOLUTIONS



THE INTERNET OF
THINGS

Devices that connect to the Internet integrating greater compute capabilities using data analytics to extract information

EMBEDDED VS. IOT

EMBEDDED

- Edge Devices
- Stand-alone, isolated
- Dedicated function
- Primarily Headless
- Proprietary/
Embedded OS



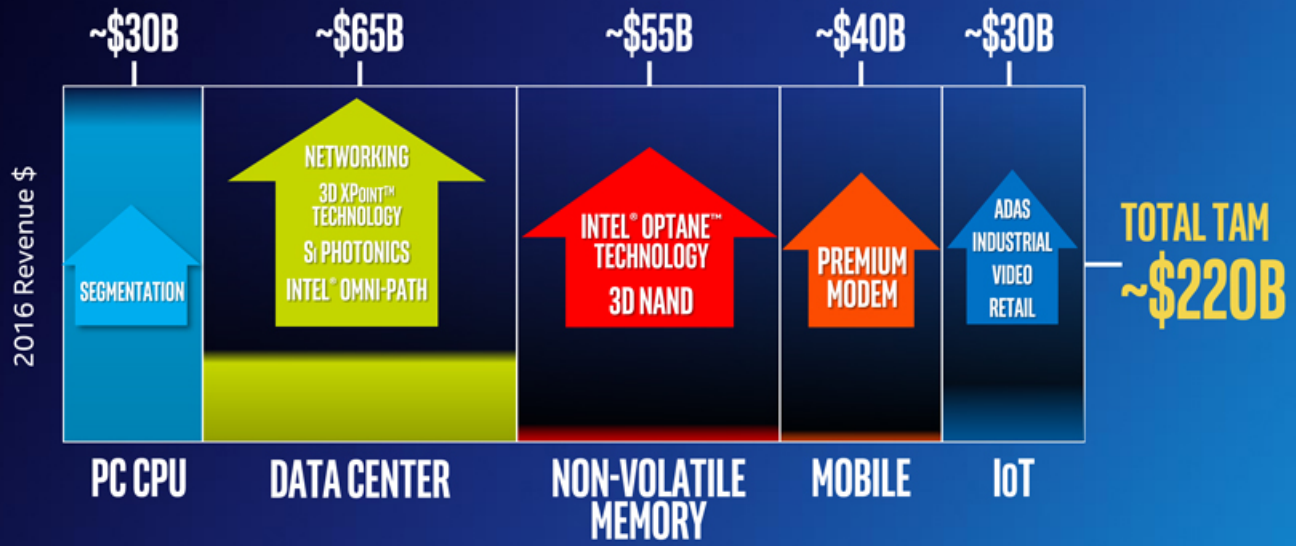
IOT

- Connected
- Open Platforms
- Data analytics
- Services



A BROADER MARKET VIEW

2021 Si TAM (\$B)



IOT REVENUE GROWTH



Record DWs in 2016

Connected = **+12%**
Unconnected = **-5%**

MSS = **14%**

* Source: Intel

** Source: Competition Average includes the following revenues, weighted by size:

QCOM = QCOM QTL + Freescale + NXP

TXN = TXN Embedded Processing Segment

AMD = Enterprise, Embedded and Semi Segment

INTC = IOTG Segment Only

MCHP, NVDA: based on total company revenues

3 PHASES OF IOT



CONNECTED



SMART



AUTONOMOUS

Creates the Architecture for IOT and Artificial Intelligence

VERTICAL FOCUS AND AMBITIONS

RETAIL

TRANSPORTATION

INDUSTRIAL/
ENERGY

MARKETS /CHANNEL
ACCELERATION

AUTOMATED DRIVING
SOLUTIONS DIVISION

EXPECTED INDUSTRY GROWTH ~ 12% CAGR (2017-21)

WE EXPECT TO GROW FASTER THAN THE MARKET



WIND™

intel
Quark



INVESTING FOR OUR FUTURE

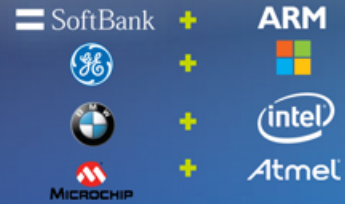
CRITICAL TECHNOLOGIES

5G	COMPUTER VISION
DEEP LEARNING	SECURITY
FUSA	TCC/TSN
ARTIFICIAL INTELLIGENCE	

STANDARDS AND CONSORTIA CONSOLIDATING



CONSOLIDATION / PARTNERING



SILICON



MEMORY AND COMMS



SOFTWARE AND TECHNOLOGY



INVESTMENTS



SOLVING RETAILERS BUSINESS PROBLEMS

TODAY
LIMITED
INTEROPERABILITY

STATIC
EXPERIENCES

>\$1T

INVENTORY
ACCURACY



CUSTOMER
ENGAGEMENT



MANAGING
HUMAN CAPITAL

2021
HIGH AUTOMATION

IMMERSIVE
& RESPONSIVE

Si TAMs
OPPORTUNITY GROWS

2021 IOTG RETAIL MARKET

~\$7B

Digital signage, interactive
kiosks, and point-of sales

TRANSFORMING INDUSTRIAL SYSTEMS

TODAY
LIMITED
INTEROPERABILITY

CLOSED,
PROPRIETARY,
MONOLITHIC
SYSTEMS

X2

WW
CONSUMPTION
DOUBLING

MADE IN
CHINA
2025
中国制造

INDUSTRIE 4.0
CHINA 2020



ENERGY
EFFICIENCY

2021
CONVERGED AUTOMATION
& CONTROL

SMART AND
CONNECTED

2021 IOTG INDUSTRIAL MARKET

Si TAMs
OPPORTUNITY GROWS

~\$8B

Industrial devices (IPCs, HMIs,
robotics, etc.)

VIDEO: THE EYE OF IOT

TODAY

2021

VIDEO GATEWAY /
IP CAMERA
CONNECTED



SMART
CAMERAS



VIDEO
GATEWAYS



DATACENTER/
CLOUD

E2E ARCHITECTURE
SOME AUTONOMY

INTEGRATED VISION PLATFORM

Si TAMs
OPPORTUNITY GROWS

2021 IOTG CAMERA / GATEWAY

~\$6B

Cameras, NVR, and
video gateways

AUTONOMOUS DRIVING: COMPUTE GROWS

TODAY
PARTIAL AUTOMATION

2025
HIGH AUTOMATION

~\$100-200
in Intel
Addressable
Si BOM*



~10-15X
Growth in L5*

2025 ADG IN VEHICLE MARKET*

**Si TAMs
OPPORTUNITY GROWS**

~\$10B

L3+ Automated Driving
solutions

2025 ADG IN VEHICLE MARKET**

**Si /SW/ SERVICES
OPPORTUNITY GROWS**

~\$65B

L3+ Automated Driving
solution

INTEL® GO™ – SCALABLE & FLEXIBLE PLATFORM



Development Platforms for Automated Driving



5G Automotive Trial Platform



Intel Data Center Solutions



INTEL IS THE ONLY
SUPPLIER WITH THE
END-TO-END
ARCHITECTURE
AND ASSETS TO
MEET THE MARKET
NEEDS

1011 0 110 1 110 0 11 1011 000 1011011 0 110 0101 00 10110 1001 0011 1011 10010 100101 00 11

Automotive Software Development Kit (SDK)



INVESTOR MEETING
FEBRUARY 2017 | 14

THE IOT



CONNECTED



SMART



AUTONOMOUS

WHAT DRIVES SERVER NEEDS?

250 CAMERAS	= 1 SERVER
225 SMART PHONES	= 1 SERVER
7 MEDIA PLAYERS	= 1 SERVER
40 AUTOMATED VEHICLES	= 1 SERVER
2 RFID EQUIPPED STORES	= 1 SERVER

THE IOT



CONNECTED



SMART



AUTONOMOUS

- Unmatched End to End assets
- Disciplined focus on key verticals
- AI demands significant aggregation, storage and analytics
- Highly profitable & growing \$2.6B+ business
- \$32B 2021 Si TAMs Opportunity





INVESTOR MEETING

FEBRUARY 2017





BOB SWAN
CHIEF FINANCIAL OFFICER



DISCLOSURES

This presentation contains non-GAAP financial measures relating to our performance. You can find the reconciliation of these measures to the most directly comparable GAAP financial measure in the Appendix at the end of this presentation. The non-GAAP financial measures disclosed by Intel should not be considered a substitute for, or superior to, the financial measures prepared in accordance with GAAP. Please refer to "Explanation of Non-GAAP Measures" in Intel's quarterly earnings release for a detailed explanation of the adjustments made to the comparable GAAP measures, the ways management uses the non-GAAP measures, and the reasons why management believes the non-GAAP measures provide investors with useful supplemental information.

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A BRIEF RECAP

Industry leader

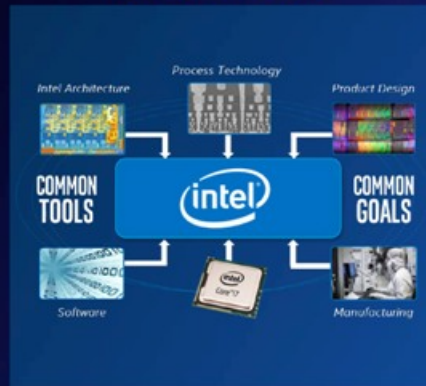
Expanding TAM... investing in the future

Industry trends playing to our strengths

Great portfolio of businesses and assets

INDUSTRY LEADER

IDM ADVANTAGE



MOORE'S LAW LEADERSHIP



WORLD CLASS PRODUCTS



WE HAVE A GREAT SET OF BUSINESSES WITH LEADING POSITIONS

CCG



DCG



IoTG



PSG



NSG



A SIGNIFICANT TRANSFORMATION...

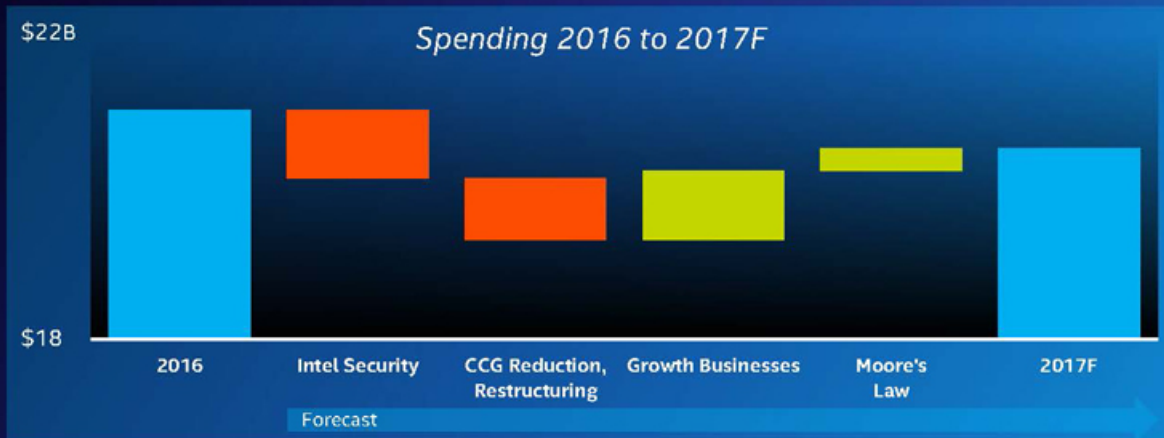
Moving from PC Centric to powering the cloud and billions of smart, connected devices



CCG: Excellent performance in a declining market
Growth Business: Strong growth... continue to invest

SHIFTING OUR RESOURCES

Reduction... Reallocation... Reinvesting... Repositioning



**Restructuring in process...
while investing in growth segments and Moore's Law**

BY 2020

AVG. INTERNET USER **1.5 GB** OF TRAFFIC / DAY

AUTONOMOUS VEHICLES **4 TB** OF DATA / DAY

CONNECTED AIRPLANE **5 TB** OF DATA / DAY

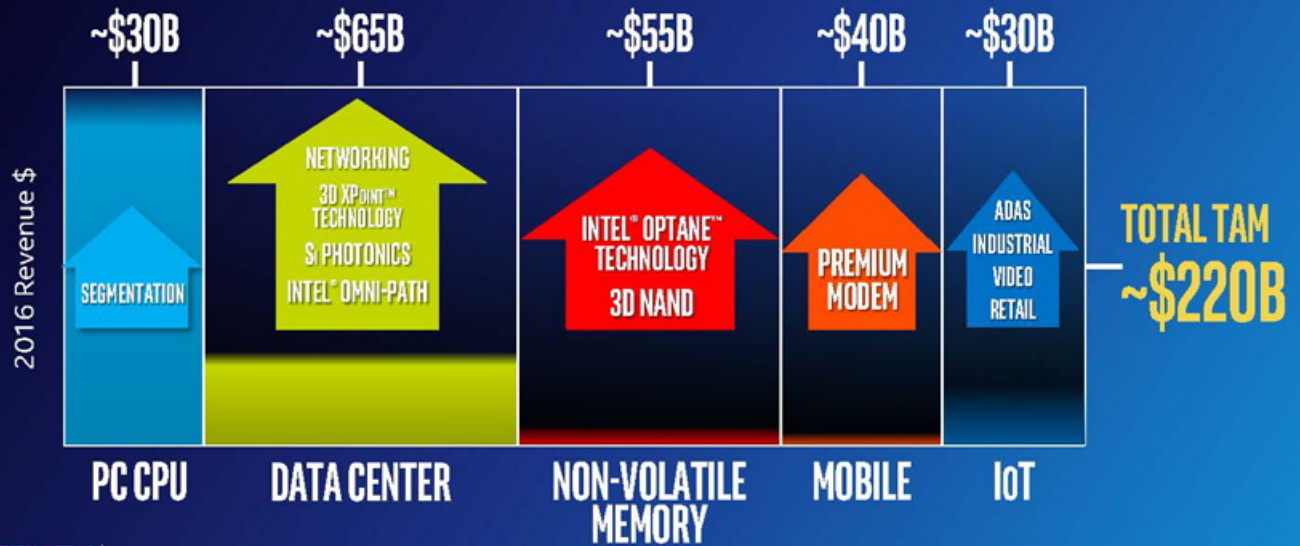
SMART FACTORY **1 PB** OF DATA / DAY

CLOUD VIDEO PROVIDERS **750 PB** OF VIDEO / DAY

INDUSTRY TRENDS PLAYING TO
OUR STRENGTHS

LEVERAGE OUR STRENGTHS TO EXPAND OUR TAM

2021F Si TAM (\$B)



WE UNDERSTAND KEY QUESTIONS EXIST...

NOMURA

“Intel is spreading itself too thin... Intel likes to spend.”
- Romit Shah

Morgan Stanley

“Intel's acquisition of Altera... We don't think the deal should change anyone's mind on Intel...”
- Joe Moore

COWEN
G R O U P

“‘Tick tock tock’ has much bigger and more worrisome implications...”
- Tim Arcuri



**DELIVER THE PRESENT...
CREATE THE FUTURE**

DELIVER ON THE PRESENT... 2017 GUIDE (NON-GAAP)

REVENUE

**LOW SINGLE
DIGIT GROWTH**
(excluding Security Business)

GROSS MARGIN

~63%

EPS

~\$2.80

THE TRANSFORMATION CONTINUES...

Moving from PC Centric to powering the cloud and billions of smart, connected devices



CCG: Cautious outlook on PC TAM...
Growth Business: Well positioned... continue to invest

2017 forecasts are Intel estimates, based upon current expectations and available information and are subject to change without notice. Growth business revenue is primarily driven by DCG, IOTG, and NSG. This excludes revenue from our Intel Security business.

DELIVER ON THE PRESENT... DCG



**Expanding TAM...
investing in the future**

**Growth Drivers... Adjacencies,
Cloud, Skylake ramp**

**Margin Drivers... operating
income grows slower than
revenue, transition
to 14nm, allocations**

DELIVER ON THE PRESENT... CCG



PC TAM declining... disciplined investments

Growth Drivers... segmentation and sell-up

Margin Drivers... Grow operating income faster than revenue, improved 14nm costs

DELIVER ON THE PRESENT...

NSG REVENUE



Delivering Intel® Optane™ SSDs in 2017

Margin Drivers... phased capital investment

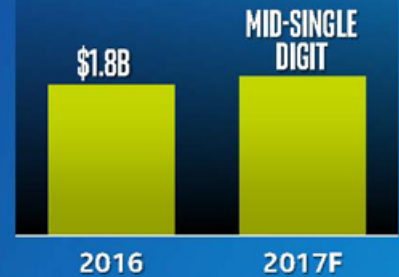
IOTG REVENUE



Design Wins with major players: BMW, Levi's & GE Digital

Margin Drivers... Investing in Auto, Video

PSG* REVENUE



Continued revenue growth in traditional embedded markets

Margin Drivers... mix, synergies

CREATING THE FUTURE... BIG BETS

MEMORY... TECH DISRUPTOR

+\$100B TAM
(in 2021F)



Today

2021F

NVM fastest growing segment
Positive Operating Margin late 2018
Disciplined, staged capital investment

AUTONOMOUS VEHICLES IN 2025

~\$10B TAM
(2025F L3+ Automated Semi)



SEMI CONTENT PER CAR

Today	2025
~\$100 to \$200	~10 to 15x

5G: CONNECTED DEVICES

+50B
(Connected Devices)



Diversification of devices onto the
wireless network
New market opportunities

A photograph of an Intel manufacturing facility, showing rows of industrial equipment and machinery. The image is overlaid with a semi-transparent blue gradient that covers the right half and bottom portion of the frame.

CAPITAL ALLOCATION

OUR CAPITAL ALLOCATION PRIORITIES...

INVEST IN BUSINESS

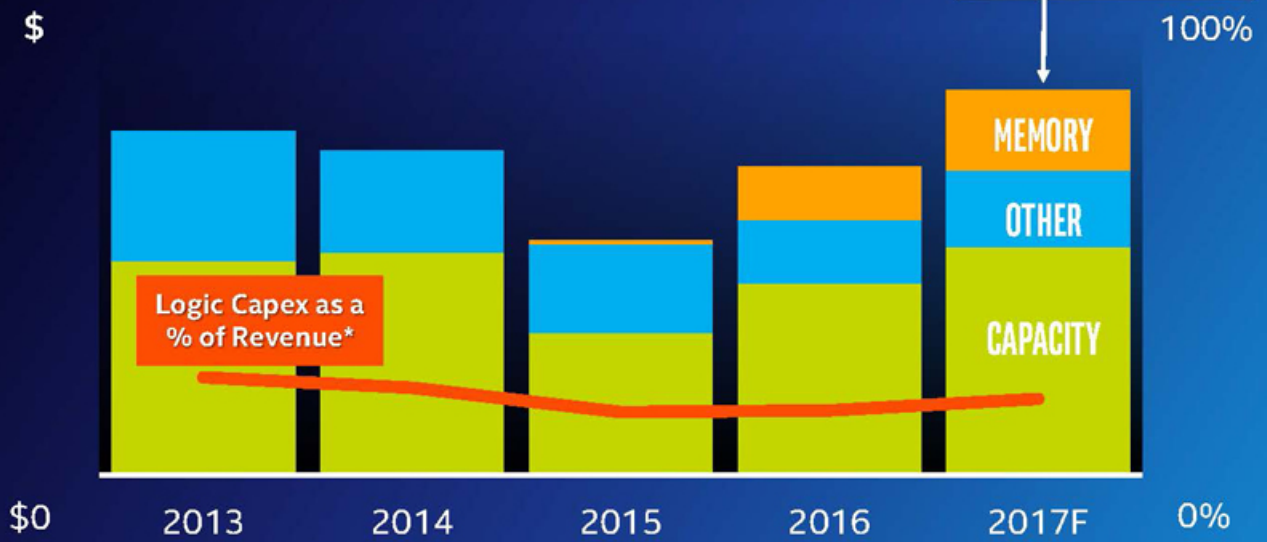
- R&D ~22% of revenue...
'17 flat to '16
- Capex at 20% of revenue...
Memory Driven
- Strategic M&A

SHAREHOLDER RETURNS

- Paid out over 100% of FCF over
last 10 years ~40% dividends,
~60% buyback
- Dividends grow with non-GAAP
earnings
- Share buyback to offset dilution

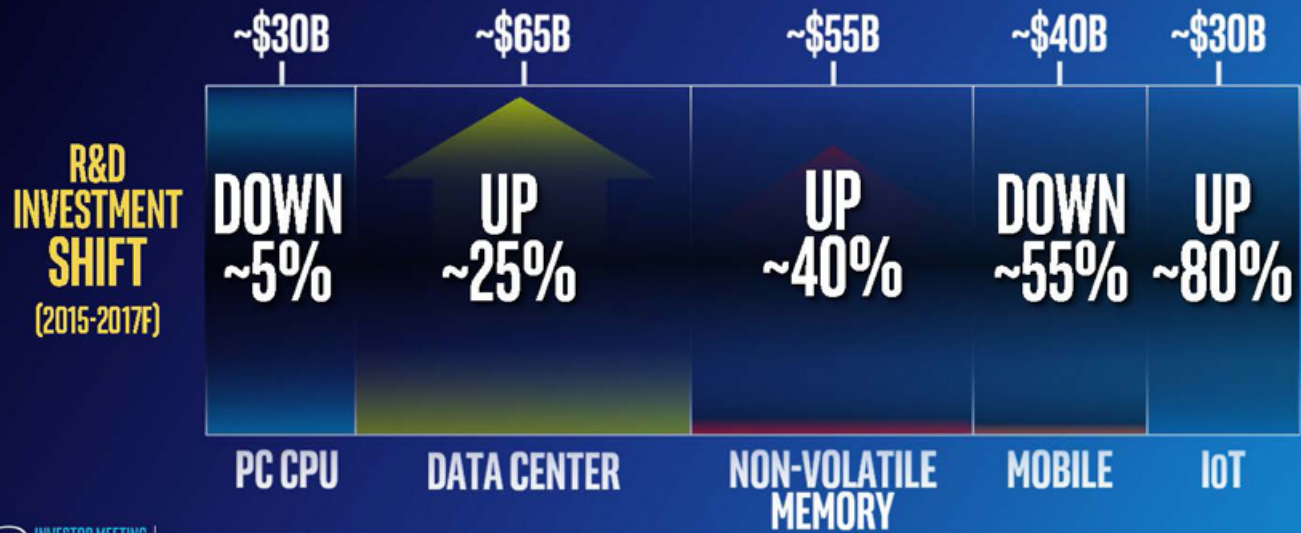
**... While maintaining a strong credit rating
and financial flexibility**

CAPITAL TRENDS: 2013 - 2017F



R&D SPENDING... LEVERAGE OUR STRENGTH TO EXPAND OUR TAM

2021F Si TAM (\$B)



STRATEGIC M&A... STRENGTHENING OUR INTEGRATION

Strategic Combination Creates Significant Value

Product Synergies

- Addresses emerging customer workloads in the ~\$37B data center logical market segment
- New IoT products expected to expand serviceable market by ~\$11B
- Expected to be ~60% of total value created

Cost & Manufacturing Synergies

- OpEx reductions which increase over time
- Manufacturing leadership which is expected to improve existing Altera product portfolio and market segment share
- Expected to be ~40% of total value created

**Accretive to Non-GAAP EPS & Free Cash Flow
in the First Year After Close**

Source: Intel Estimates

ALTERA®

now part of Intel

Forecasts are Intel estimates, based upon current expectations and available information and are subject to change without notice.

ACCELERATE OUR CAPABILITIES STRATEGIC M&A

Movidius 
an  company

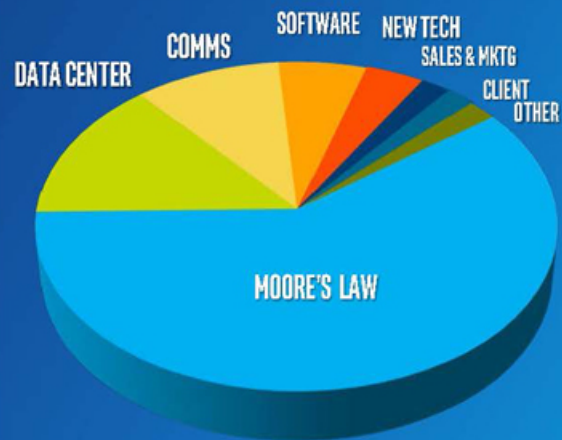
nervana

 Soft Machines

ACCELERATING OUR CAPABILITY... ICAP PORTFOLIO

Strategically aligned
Supports and accelerates
disruptive future technologies
Enables early technology
pathfinding and market sensing

INTEL CAPITAL PORTFOLIO*



SHAREHOLDER RETURNS... DIVIDEND INCREASE PLANNED STARTING IN Q2 '17



OVER THE NEXT 3 YEARS...

REVENUE GROWTH

CCG declines
low single digits

'Growth' businesses
double digit growth

Low-single digit growth

OPERATING EFFICIENCY

Gross Margins decline
modestly... remain in top
half of historical range

Direct spending as a %
of revenue declines

R&D Efficiency &
SG&A Leverage

Operating income growth > Revenue

EARNINGS

Net cash
growth and/or
opportunistic buybacks

ICAP portfolio returns

Effective tax rate
flat or down

EPS growth > Operating income

Grow dividend in line with non-GAAP EPS

IN CLOSING

Transformation continues... from PC centric to powering the cloud and billions of smart, connected devices

A data oriented company... expanding our TAM

We are making big bets... but will improve our efficiency

Capital returns remain a high priority

Q&A

 **INVESTOR MEETING**
FEBRUARY 2017



INVESTOR MEETING

FEBRUARY 2017



APPENDIX

APPENDIX: 2016 NON-GAAP RECONCILIATION

	Twelve Months Ended		Twelve Months Ended
(\$ in Millions, except per share amounts)	Dec 31, 2016		Dec 31, 2016
GAAP NET REVENUE	\$59,387	GAAP NET INCOME	\$10,316
Deferred revenue write-down	99	Deferred revenue write-down, net of cost of sales	64
NON-GAAP NET REVENUE	\$59,486	Inventory valuation	387
		Amortization of acquisition-related intangibles	1,231
GAAP GROSS MARGIN PERCENTAGE	60.90%	Restructuring and other charges	1,886
Deferred revenue write-down, net of cost of sales	—%	Other acquisition-related charges	100
Inventory valuation	0.70%	Income tax effect	(745)
Amortization of acquisition-related intangibles	1.60%	NON-GAAP NET INCOME	\$13,239
NON-GAAP GROSS MARGIN PERCENTAGE	63.20%		
		GAAP DILUTED EARNINGS PER COMMON SHARE	\$2.12
GAAP OPERATING INCOME	\$12,874	Deferred revenue write-down, net of cost of sales	0.01
Deferred revenue write-down, net of cost of sales	64	Inventory valuation	0.08
Inventory valuation	387	Amortization of acquisition-related intangibles	0.25
Amortization of acquisition-related intangibles	1,231	Restructuring and other charges	0.39
Restructuring and other charges	1,886	Other acquisition-related charges	0.02
Other acquisition-related charges	100	Income tax effect	(0.15)
NON-GAAP OPERATING INCOME	\$16,542	NON-GAAP DILUTED EARNINGS PER COMMON SHARE	\$2.72

APPENDIX: 2017 NON-GAAP RECONCILIATION

	2017 Outlook
GAAP GROSS MARGIN PERCENTAGE	62%
Adjustment for amortization of acquisition-related intangibles	1%
NON-GAAP GROSS MARGIN PERCENTAGE	63%
GAAP EARNINGS PER SHARE	\$2.53
Adjustment for restructuring and other charges	\$0.08
Adjustment for amortization of acquisition-related intangibles	\$0.19
(Gains) losses from divestiture	(\$0.08)
Income tax effect	\$0.08
NON-GAAP EARNINGS PER SHARE	\$2.80
	Twelve Months Ended
(\$ in Billions)	Dec 31, 2016
GAAP PSG NET REVENUE	\$1.7
Deferred revenue write-down	\$0.1
NON-GAAP PSG NET REVENUE	\$1.8